EDMONTON

IN BRIEF

ON DECEMBER 19, 2002 City Council approved the 2003 civic budget. Overall, it maintains existing services while providing enhancements in citizen-priority areas of police, fire and ambulance. The total impact on the average homeowner of the 2003 Budget is approximately $66 per year or 4.9 per cent, including municipal taxes, the waste fee and drainage utility charges.

Of the 4.9 per cent tax increase, one per cent will be used to cover the cost of servicing $50 million in borrowing for large infrastructure projects (see inside for description of projects). Borrowing is one of the strategies Council is implementing to help deal with the pressure that growth and a backlog of rehabilitation projects has placed on the City's resources.

Borrowing for Capital Works

City council approved $50 million in tax-supported borrowing for large capital projects in 2003. Cost to the average homeowner will be about $10/year to address some priority growth and rehabilitation capital projects.

Budget Highlights

Impact on the individual

- 4.9 per cent municipal tax increase (3.9 per cent for operating plus 1.0 per cent for capital) – Net increase of $1.25/month(1)
- Land Drainage Utility fee ($3.65/month)(2)
- No sanitary sewer fee increase
- Waste user fee increase per month
  $0.60 – single family
  $0.40 – multi-family
- No library fee increase
- Transit fare increases such as:
  Adult/DATS monthly pass – $3.00

Impact on City services and programs

- Hiring of 25 new Emergency Medical Services personnel and 74 new police staff
- Construction of Southeast Police Division Station
- Start or continue work on major interchanges:
  156 Street – Yellowhead Trail
  Whitemud Dr. East – 34 Street
  184 Street – Yellowhead Trail
- Redevelopment of neighbourhood roads, parks and playgrounds and widening of arterial roads
- SLRT construction from University Station to Health Sciences
- Increase transit service hours in existing service areas and provide peak bus service to new areas
- Construction of SE soccer centre
- Continue implementation of recycling service to multi-family units
- Opening of expanded Londonderry Leisure Centre

(1) Based on median assessment of $138,100 before market value changes. Market value changes do not increase revenues to the City. Reflects the 4.9% municipal tax increase ($47/yr), less the removal of Land Drainage from taxes ($32/yr).
(2) Reflects transfer of Land Drainage from taxes to a utility Jan 1, 2003; costs based on average residential charge. Actual increase will vary depending on lot size and zoning.

The approved 2003 Budget makes it possible for the City of Edmonton to continue providing excellent services to a growing city. Protective services – police, fire and ambulance – will all be enhanced in 2003. Libraries, arts organizations and community leagues will receive increased funding. The Southeast Division Police station and two new skateboard parks will be constructed. Partnership money will be provided for a SE Soccer Centre.

The City of Edmonton's 2003 Budget looks after today's needs – and addresses some of tomorrow's. It takes into account current citizens' priorities around protective services as well as planning for the future by addressing the City's infrastructure needs.

The following pages provide some details of the services the 2003 budget will deliver.

Programs and Services

Emergency Response – Fire/ Rescue & Emergency Medical

- Provide funding for the Office of Emergency Preparedness to address disaster preparedness, response and recovery needs.
- Fund replacements of ambulance units and fire trucks and vehicles to reduce the number of vehicles beyond their recommended replacement age.
- Add 25 new positions to maintain Emergency Medical Services response times, manage firefighter overtime and facilitate staff training.

Police

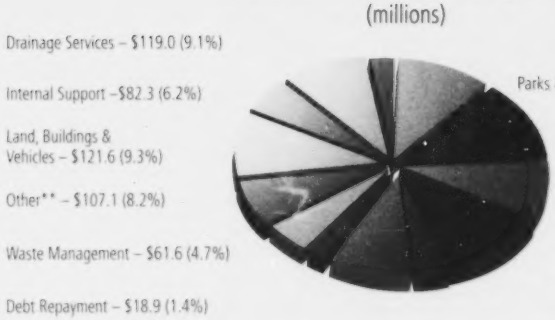
- Fund the construction of the Southeast Division Station.
- Reinstate funding to meet expected 2003 cost increases.
- Add 74 new police positions, including 58 police officers and 16 technical and professional staff. This will increase the number of front line police officers for community policing and help meet increasing demand for services.

Waste Management

- Continue implementation of collection of recyclable material from multi-family residences.
- Provide refuse and recycling collection and processing service to growth areas.
- Increase monthly user fees, in keeping with waste management financing plan, for ongoing waste, processing and disposal programs, primarily, the Edmonton Waste Management Centre.
- Implement Edmonton's Community-wide Greenhouse Gas Reduction Strategy.
- Key capital projects include Waste Management Centre development and Energy Management Retrofit Program.

How the Money is Spent*

(millions)


Drainage Services – $119.0 (9.1%)
Internal Support –$82.3 (6.2%)
Land, Buildings & Vehicles – $121.6 (9.3%)
Other** – $107.1 (8.2%)
Waste Management – $61.6 (4.7%)
Debt Repayment – $18.9 (1.4%)
Snow Removal – $20.1 (1.5%)
Parks & Community Services – $135.3 (10.3%)
Police – $174.7 (13.3%)
Ambulance & Fire – $117.5 (9.0%)
Bus, LRT & DATS – $174.0 (13.3%)
Library – $27.5 (2.1%)
Roads – $152.8 (11.6%)

* Includes Operating and Capital ** Includes Planning and Development, Corporate Expenditures and Authorities

Total City Expenditures (millions)

	2002 Budget	Approved 2003 Budget	Increase / (Decrease)	
Tax-supported operations	$870.4[1]	$901.3[1]	$30.9	4%
Drainage Services	66.5	72.9	6.4	10%[3]
Operational expenditures	936.9[2]	974.2[2]	37.3	4%
Capital expenditures	392.1	338.2	(53.9)	(14%)
Total	**$1,329.0**	**$1,312.4**	**$(16.6)**	**(1%)**

1 Excludes $87.4 million and $83.0 million pay-as-you-go funding transfered to capital in 2002 and 2003, respectively.
2 Operating expenditures (including pay-as-you-go transfer) total $1,024.3 in 2002 and $1,057.2 in 2003.
3 Drainage Services include Sanitary Sewer and Land Drainage utilities. Land Drainage becomes a utility effective Jan 1, 2003.

Bus, LRT and DATS

- Maintain Disabled Adult Transit System service and provide 26,000 additional bus service hours to existing service areas and peak service to new areas.
- Implement portion of DATS review recommendations and begin Phase I of DATS revised service delivery model.
- Improve security.
- Continue South LRT construction from the University to Health Sciences.

Roads

- Fully fund maintenance and operation of new street lights, traffic signals and road markings; provide partial maintenance funding for new paved road inventory.

Tax-Supported Borrowings for Capital Projects

As a result of growth pressures and aging infrastructure, the City has forecast a $3.2 billion funding shortfall for infrastructure investment. As one financial tool in dealing with this issue, City Council approved in 2002, the use of tax-supported borrowing for large select capital projects.

The capital projects approved in the 2003 Budget are listed below.

Project Description	Tax-Supported Debt Amount (in millions)	Impact on Taxpayer (per year)
Southeast Division Police Station	$11.6	$2.32
Improvements to Major (Arterial) Roads	7.6	1.52
Neighbourhood Infrastructure (Roads & Parks)	7.8	1.56
Whitemud Drive East (34 Street Interchange)	23.0	4.60
Total	**$50.0**	**$10.00**

- Continue Yellowhead Trail improvements: construction of 184 Street interchange, design and land acquisition for 156 Street interchange, operational improvements between 97 Street and 121 Street.
- Support the Industrial Land Strategy through extension of Roper Road across Millcreek and Parsons Road to Ellerslie Road.
- Projects to be funded through borrowing include arterial road widening and landscaping; mature neighbourhood road reconstruction and development of neighbourhood parks in suburban areas; and the construction of the Whitemud Drive East – 34 Street interchange.

Drainage Services

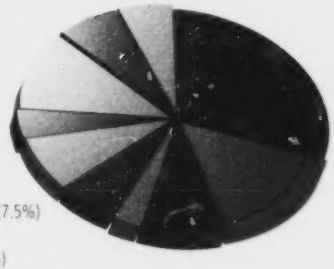
- No rate increase for the Sanitary Sewer Utility in 2003.
- Capital works will continue on tertiary treatment, the combined sewer control strategy, sewer rehabilitation and the Centre of Excellence.
- Land Drainage operates as a utility beginning January 1, 2003. This change helps reduce the infrastructure gap for land drainage, supports rehabilitation projects and provides drainage capacity to support growth.

Community Services

- Increased Provincial funding for out-of-school care subsidies and family and community support services.
- Continue implementation of the Low-Income and Special Needs Housing Strategy and earmark future years' capital funding for the affordable housing program.
- Increase community investment grants.
- Undertake the Families First Initiative, a preventive recreation service for low-income, multiple need families.

Where the Money Comes From*

(millions)


Land Drainage and Sanitary Sewer Fees – $105.6 (7.9%)
Other Funding** – $117.8 (8.8%)
Utilities and Tax-Supported Borrowing – $43.3 (3.2%)
EPCOR – $141.7 (10.5%)
Use of Reserves and Surplus – $102.3 (7.5%)
Ed Tel Endowment Fund – $30.7 (2.3%)
Business Tax – $79.6 (5.9%)
Property Tax – $379.2 (28.2%)
User Fees, Fines, Permits – $219.0 (16.3%)
Grants – $125.9 (9.4%)

* Includes Operating and Capital. Includes utility net income of $32.7 million.
** Includes investment earnings, gas franchise fees, payments in lieu and developer financing.

Approved 2003 Budget: Selected User Fees

Service	2002	Approved 2003
Leisure Centres (Pools)		
Single admission – child	$1.00	no change
Fort Edmonton Park, single adult admission	$8.00	$8.25
Sportsfields		
Standard class C fields – minor (per hour)	$0.00	no change
Standard class C fields – adults (per hour)	$3.10	$3.20
Arenas		
Winter Ice – Minor – Good Time	$85.50	$87.75
Winter Ice – Adult – Good Time	$174.55	$179.75
Development Applications for fences, recreational vehicles and amateur radio antenna	$80.00	$100.00
Planning and Policy Services		
Subdivision fees	up 3.5%	up 2.5%
Endorsement fees	up 3.5%	up 2.5%
Development Permit Application for Signs	$100.00	$125.00
Public Library registration fee	$12.00	no change
Ambulance rates (City resident)	$306.00	$315.00
Waste Management user fee		
Single family (per month)	$9.85	$10.45
Multi-family (per unit, per month)	$6.40	$6.80
Transit / DATS Fares [a]		
Adult / DATS cash	$2.00	no change
Adult / DATS tickets (10)	$15.00	no change
Senior / Youth (6-17) cash	$1.50	no change
Senior / Youth (6-17) tickets (10)	$10.00	no change
Adult monthly pass (effective Feb 2003)	$55.00	$58.00
Post secondary discounted monthly pass	$50.00	$53.00
Restricted monthly school pass (effective Sept 2003)	$39.00	$41.00
DATS monthly pass (effective Feb 2003)	$54.00	$57.00
Seniors' annual pass	$100.00	no change
Seniors discounted annual pass	$40.00	no change
Seniors monthly pass (effective April 2003)	n/a	$10.00

(a) As per Transit Fare Strategy approved by City Council Oct 17, 2000

- Open the expanded Londonderry Leisure Centre (new fitness centre with greater accessibility for persons with disability).
- Fund increased maintenance for parkland inventory growth and development support growth (park assembly activities, landscape inspections, etc.).
- Support capital construction for River Valley and Ravine Trails, and the redevelopment of Old Strathcona and neighbourhood parks and playgrounds.
- Fund two new skateboard parks.
- Develop an Urban Parks Management Plan.

City Services are Efficient

The City of Edmonton continually looks for ways to save.

Between 1993 and 2002, **$86 million** in ongoing savings and non-tax revenue gains were identified and used to offset inflation and fund public demands for expanded and improved City services.

The 2003 Budget includes another **$11 million** in initiatives, such as:

- Energy efficiencies at the composter, leisure centres, arenas and other buildings
- Lower costs due to City purchase of refuse bins
- Improved use of City equipment for snow removal
- Improved fuel economy through "Fuel Sense" driver training

EPCOR

- EPCOR is governed by an independent Board of Directors, which reports to a single Shareholder – the City of Edmonton.
- EPCOR is a diversified utility company, providing the essential elements of living – water, power and natural gas – to 1.9 million customers. The company has locations in Alberta, British Columbia, Ontario and the U.S. Pacific Northwest.
- In 2003, EPCOR will pay its shareholder – the City of Edmonton – $110.5 million in dividends and $31.2 million in franchise fees. The City will also receive business and property tax revenue from EPCOR.

Other Changes

- Add staff to accommodate increases in library circulation, reference services and electronic access to library services.
- Provide additional ongoing funding for library materials.
- Fund the Rossdale Aboriginal Memorial.
- Implement e-Business initiative which will make many commonly demanded municipal transactions and information available on-line via the Internet.
- Add staff to meet increased demand for planning and development services.
- Start the residential lot program in Pilot Sound (Britnell). Commence servicing in the Pylypow and Ellerslie industrial areas.
- Fund Economic Development Edmonton's Competitive Cluster Strategy and tourism promotion.
- Implement the Retail and Commercial Facade and storefront Improvement Program.
- Provide partnership funding for the new SE Soccer Centre.
- Increase Arts Council funding.

For more information on the 2003 Budget, you can:

1. Contact the **Citizen Action Centre** by:
   Phone: (780) 496-8200
   Fax: (780) 496-8210
   E-mail: cacentre@edmonton.ca
2. Log onto the City's Internet site, **www.edmonton.ca** for the *2003 Approved Budget in Brief* and the *2003 Approved Budget Summary.*
3. Refer to the *2003 Approved Budget Summary*, **available for review at all Edmonton public libraries.**

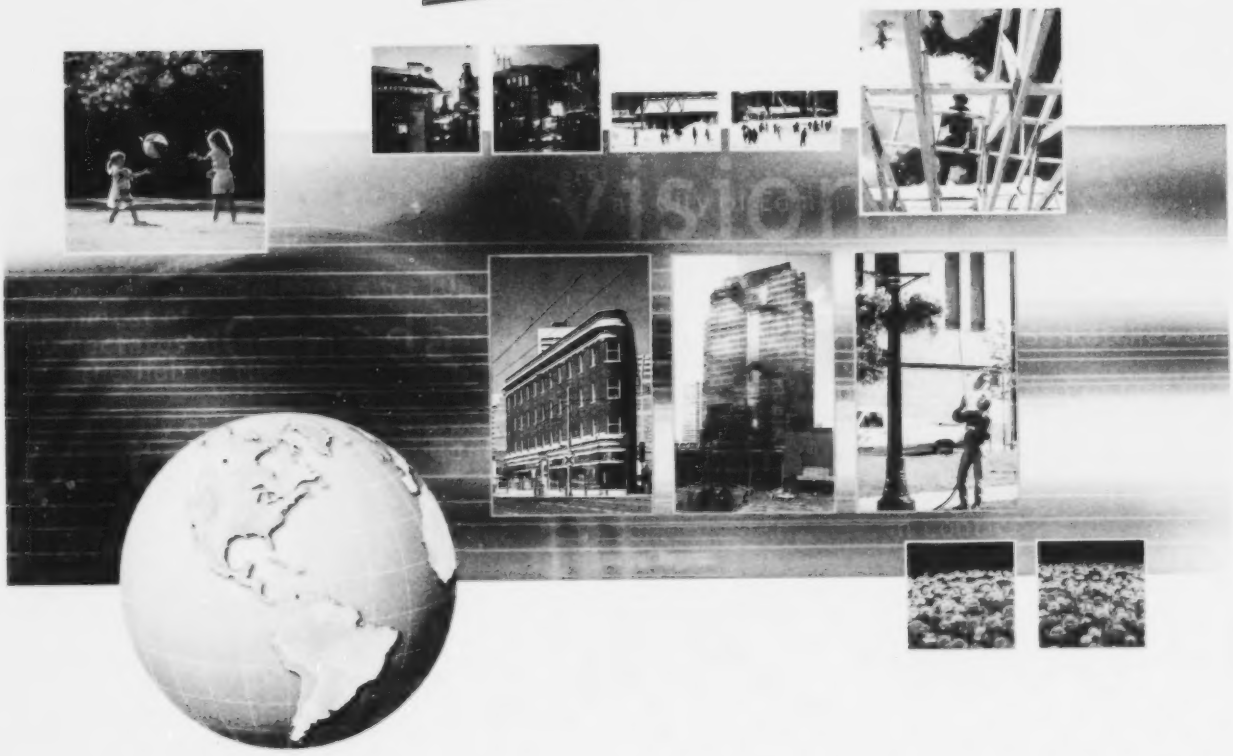
THE CITY OF Edmonton

104-00702/

EDMONTON

2003 BUDGET
SUMMARY

APPROVED



THE CITY OF Edmonton

Foreword

The 2003 Approved Budget Summary provides the highlights of the City of Edmonton's Operating and Capital Budget as approved by City Council on December 19, 2002.

Following this Foreword, the 2003 Approved Budget Summary includes the following six sections:

Introduction. This section provides background on the City of Edmonton, its legislative and administrative structure, the City's planning process and the 2003 budget guidelines.

Budget at a Glance. A High level overview of the Operating and Capital Budgets is provided in this section. The impact of the Budget on services and citizens is also provided.

Operating Highlights. Information is provided on 2003 Operating Budget expenditures, revenues, full-time equivalents and budget strategies to achieve Council's direction.

Capital Highlights. This section outlines the 2003 Capital Budget and five-year plan, including challenges for the next five years, targeted infrastructure investment and financing sources.

Operating – Tables. This section provides summaries of tax-supported, municipal enterprise and Drainage Services operation expenditures, revenues, full-time equivalents (ftes) and One-time Items. In addition there is a summary of the resource distribution by department and a listing of approved 2003 user fees.

Capital – Tables. This section provides summaries of the 2003 Capital Budget and five-year plan and a listing of the approved tax-supported debt capital projects

Trends. This section provides historical trending information.

Notes to the Reader

Policies and Plans. *Plan Edmonton*, approved by City Council in 1998, addresses the future development of the City and provides a cornerstone for all future departmental policies and budgets. In addition, City Council approved a 2003-2006 Corporate Business Plan and a 2003-2012 Long Range Financial Plan. These plans, as well as a number of financial policies and approved service plans, impact budget development.

Program Based Budgeting. The budget material is structured in a way to provide a greater focus on service delivery programs. A program represents a group of like services or activities in delivering a service, with a definable client and a clear benefit or outcome.

The budget is organized by type of operation (tax-supported, municipal enterprise and utility operations) with each operation considered a separate budgeting and accounting entity. Amounts are budgeted and reported along departmental/program lines, with accountability

and authority for budgetary approval, amendments and actual disbursements resting jointly with the department head, the City Manager and City Council.

Basis of Budgeting. The City of Edmonton develops its annual budget for tax–supported, municipal enterprise and utility operations on an accrual basis (same as financial statements). This is in accordance with generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

EPCOR. Governed by an independent Board of Directors reporting to City Council, EPCOR, including the Water Utility (EPCOR Water Services), submits its budget directly to City Council. Consequently, EPCOR's 2003 Budget is not included in this document.

$000. All amounts shown in this document are in thousands of dollars unless otherwise noted.

Public Access to Budget Documents

The 2003 Budget documents are available to the general public, for reference purposes at the following locations:

Citizen Action Centre, Main Floor, City Hall

All branches of the Edmonton Public Library

Grant McEwan Community Colleges:
- City Centre Campus, 10700 - 104 Avenue
- Jasper Place Campus, 10045 - 156 Street
- Mill Woods Campus, 7319 - 29 Avenue

Norquest College
Learning Resource Centre, 5th Floor, 10218 - 108 Street

University of Alberta
Government Document Library, Rutherford Library

Concordia College
Library, 7128 Ada Boulevard

The Approved 2003 Budget-in-Brief and the Approved 2003 Budget Summary are available on the City's Website. http://www.edmonton.ca

All 2003 Budget documents can be purchased at:

Citizen Action Centre, Main Floor, City Hall

or

Corporate Accounting, Budgets and Reporting
5th Floor Chancery Hall
3 Sir Winston Churchill Square

Index

	Page
Introduction	
City of Edmonton Profile	1
Edmonton is Growing	2
Edmonton City Council	3
City Organization	4
Budgets flow from Plans	6
Municipal Goals	7
The 2003 Budget Process	8
2003 Budget Guidelines	9
Budget at a Glance	
City of Edmonton 2003 Approved Budget	10
Impact on City Services and Programs	11
Impact on Homeowners	12
How do Edmonton Taxes Compare?	13
City Provides Good Value	14
Expenditure and Revenue Review	16
User Fees	17
Operating Highlights	
2003 Operating Budget	18
Where the Money Comes From	19
How the Money is Spent	20
Increased Requirements for 2003 Budget	21
Strategies to Fund Requirements	23
Changes to Staffing	25
Reserves and Operating Equity – 2003	26
Capital Highlights	
2003 Approved Capital Budget	29
Capital Planning Process	30
Where capital financing comes from	31
How the capital funding is spent	32
2003 Capital Construction	33
Key Decisions made by City Council	34
Tax-supported Borrowing	35
Allocating General Financing	36
5 Year Plan at a Glance	38
2003 – 2007 Balancing Growth & Rehabilitation Spending	41
Operating - Tables	42
Capital - Tables	54
Trends	102

GFOA
Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Edmonton, Alberta for its annual budget for the fiscal year beginning January 1, 2002.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. This is the fifth consecutive year the City has achieved this recognition. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Edmonton Profile

Capital of Alberta

- Canada's 5th largest City
- Population of 666,104 (2001 Census)
- 700 square kilometers land area

Key Business Clusters

Greater Edmonton Competitiveness Strategy

- Advanced manufacturing
- Agri-Food & Forest Products
- Biomedicine & Biotechnology
- Engineering & Technical Services
- Information & Media Services
- Oil, Gas & Chemicals
- Tourism & Entertainment
- Transportation & Logistics

Culture

- Winspear Centre for Music, home to Edmonton Symphony Orchestra
- Citadel Theatre, plus a wide range of smaller theatre companies
- Edmonton Art Gallery and numerous smaller galleries
- Edmonton Opera and excellent ensembles and choirs
- Alberta College Conservatory of Music
- Alberta Ballet Company

Attractions

- West Edmonton Mall
- Provincial Museum of Alberta
- Odyssium science centre
- John Janzen Nature Centre
- Muttart Conservatory
- Fort Edmonton Park
- John Walter Museum
- NHL Edmonton Oilers, CFL Edmonton Eskimos, Triple A Edmonton Trappers
- Nearby National Parks, including Jasper and Banff
- Expansive park space including riverside "ribbon of green"

Edmonton is Growing

Economic Climate

- Among the fastest growth regions in Canada
- Lowest cost of doing business among 85 cities surveyed in North America, Europe and Japan (2002 KPMG Survey, Competitive Alternatives)

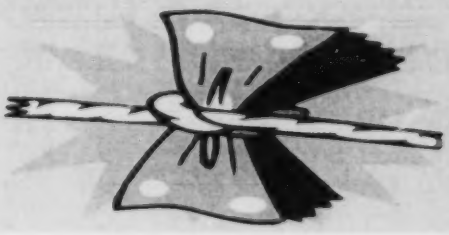
New Single Family Home Permits

- 2000 – 2,288 permits
- 2001 – 2,995 (up 31%)
- 2002 – 4,421 (up 48%)

Total Building Permits Issued

- 2000 – 7,256 permits
- 2001 – 8,312 (up 15%)
- 2002 – 10,220 (up 23%)

Growth is squeezing City resources and budgets



Edmonton City Council

Mayor Bill Smith

Our Vision For Edmonton:

- A culturally diverse city where people choose to live, learn, work and play.
- An international smart city with a vibrant economy.
- A capital city where businesses want to locate and expand.
- A welcoming city where citizens take pride in their community and in their contribution to its quality of life.

WARD 1

Karen Leibovici

Stephen Mandel

WARD 2

Allan Bolstad

Ron Hayter

WARD 3

Ed Gibbons

Janice Melnychuk

WARD 4

Jane Batty

Michael Phair

WARD 5

Bryan Anderson

Larry Langley

WARD 6

Dave Thiele

Terry Cavanagh

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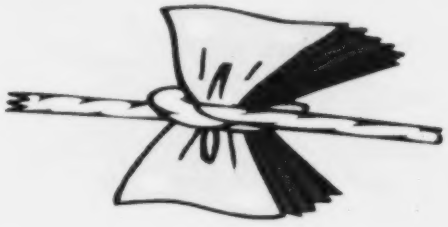

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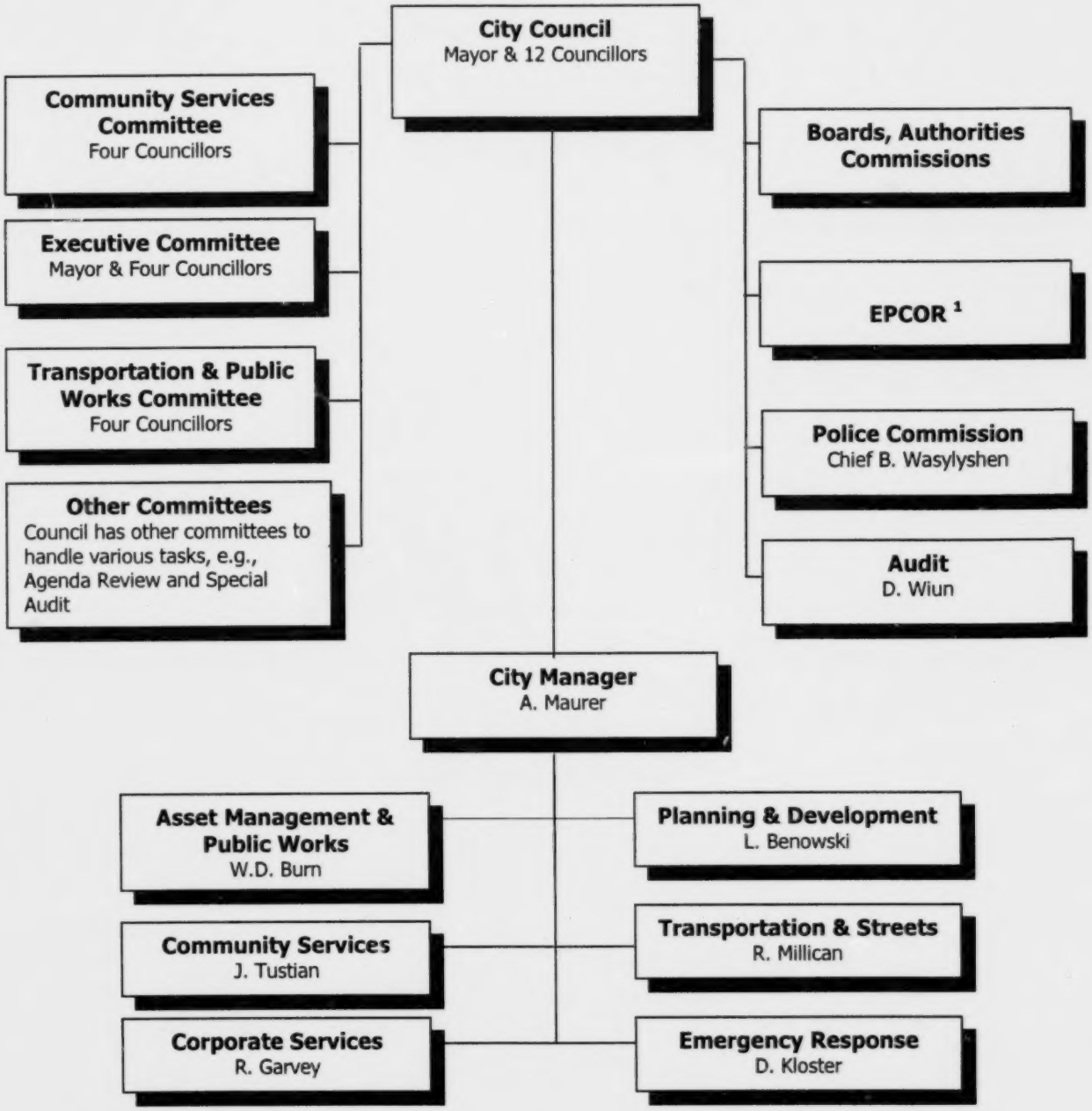
City Organization

In order to deliver services to the citizens of Edmonton, the City of Edmonton is organized into the legislative and administrative structure shown below:



[1] EPCOR is a wholly owned subsidiary of the City of Edmonton

City Organization

Legislative – City Council

The City is governed by 13 elected officials: the Chief Elected Official (Mayor) and 12 Councillors. All voters can participate in the selection of the Mayor, while voters residing in each of six geographical areas have the opportunity to elect two Councillors from their wards. City Council's authority is set out in the Municipal Government Act, an Alberta Government statute.

The current Municipal Government Act, which came into effect January 1, 1995, assigns Alberta municipalities three responsibilities:

(1) To provide good government.
(2) To provide services, facilities or other things that, in the opinion of Council, are necessary or desirable for all or part of the municipality.

Legislative – Standing Committees

Three standing committees have been established, as follows:

The *Executive Committee* is comprised of the Chief Elected Official (Mayor) and four Councillors. The Committee deals with matters affecting the City as a whole and other matters involving administration, finance, personnel, and planning and development.

The *Community Services Committee* is comprised of four Councillors and reviews matters affecting parks, fire, emergency medical services, policing, and preventive social services.

The *Transportation & Public Works Committee* is comprised of four Councillors and deals with matters affecting public transportation, the

Administration – City Manager

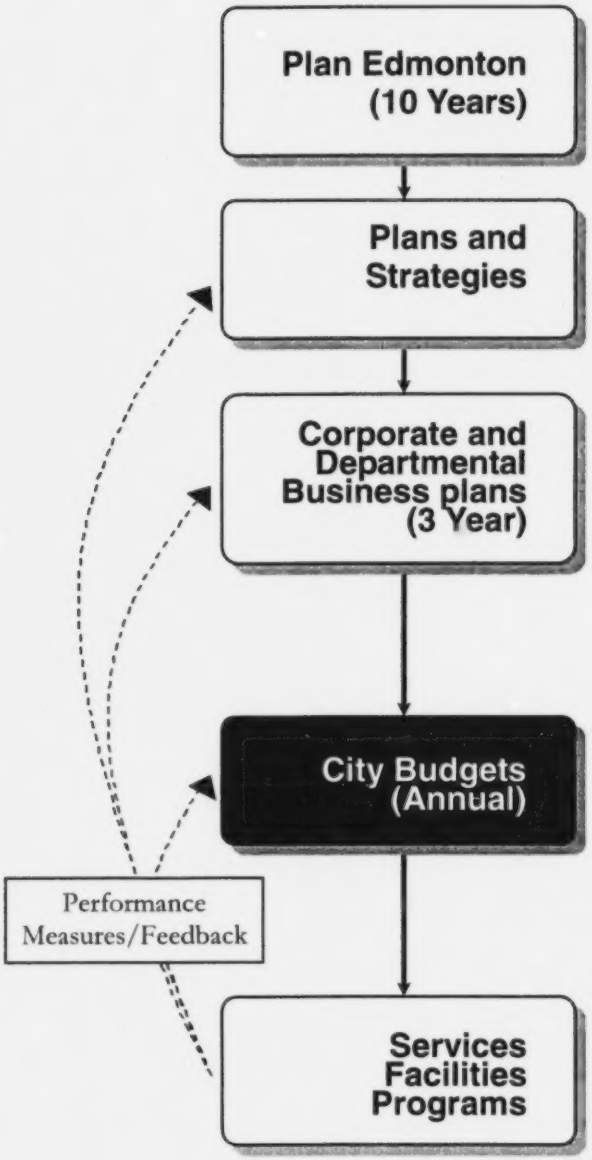
City Council appoints the City Manager to the position of Chief Administrative Officer. This individual is responsible for carrying out the directions of City Council and managing the City's day-to-day operations.

The City Manager has various departments reporting directly to him (refer to the organizational chart). Services provided by these departments include sewage treatment, waste disposal, roads, public transit, fire protection, ambulance service, neighbourhood planning, parks, recreation, and preventive social services.

Certain services are provided by entities, which report directly to City Council:

- Boards, Authorities and Commissions (e.g. Odyssium).
- Edmonton Police Service.
- EPCOR Utilities Inc.

Budgets flow from Plans



Plan Edmonton is City Council's strategic policy framework, providing direction for Edmonton's physical, economic and social development.

Key plans and strategies to support Plan Edmonton are established...

which are implemented through Corporate and Departmental Business Plans...

and financed through the annual budget process...

resulting in services, facilities and programs for the citizens of Edmonton.

Municipal Goals

Plan Edmonton is based on five municipal government responsibility areas essential to supporting a high quality of life for Edmontonians. Corporate goals have been established for each of the responsibility areas under the City Manager's authority. Corporate and Departmental Business Plans are developed each year in order to achieve these goals. The resources to deliver these plans are provided during the annual budget process.

A dynamic, best value business climate.

Prudent stewardship of environment, infrastructure and technology.

A well-planned urban environment

A strong partner in regional affairs.

Quality, best value services that contribute to Edmonton's safety, security, well-being and enjoyment

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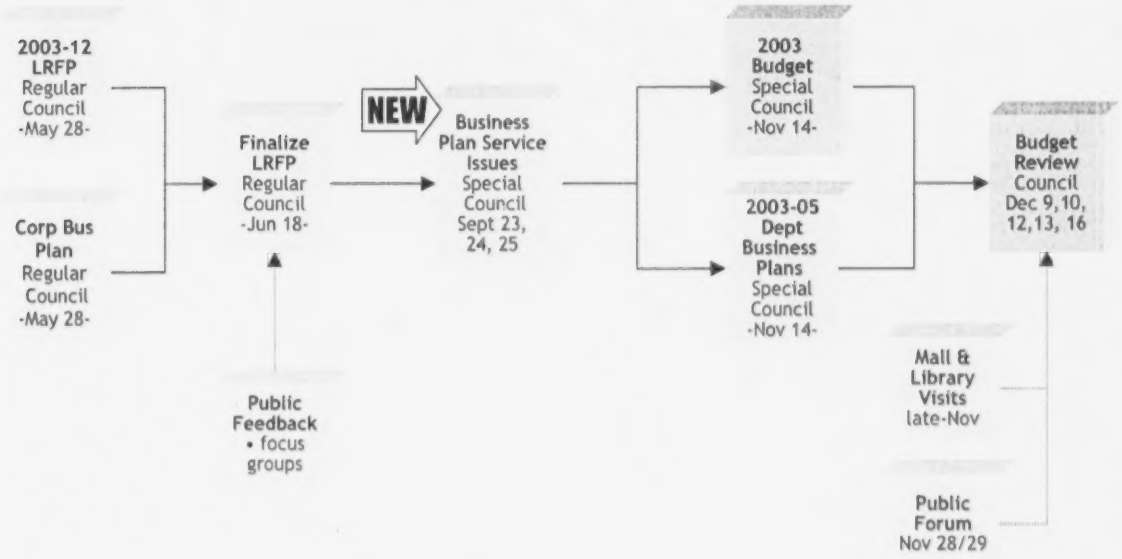
The 2003 Budget Process

The 2003 Budget process formed part of a comprehensive financial, business planning and public involvement process.

The fiscal direction for the 2003 Budget was established through the Corporate Business Plan and the Long Range Financial Plan (LRFP), which were approved by City Council on June 18, 2002.

New to the process for 2003 was a pilot project to review business plan service issues with Council in advance of the budget deliberations.


2003-12 LRFP Regular Council -May 28-
Corp Bus Plan Regular Council -May 28-
Finalize LRFP Regular Council -Jun 18-
NEW
Business Plan Service Issues Special Council Sept 23, 24, 25
2003 Budget Special Council -Nov 14-
2003-05 Dept Business Plans Special Council -Nov 14-
Budget Review Council Dec 9,10, 12,13, 16
Public Feedback • focus groups
Mall & Library Visits late-Nov
Public Forum Nov 28/29

News Releases, Advertisements, Website, Citizen Action Centre, Budget Hotline

The 2003 Budget, released on November 14, 2002 in conjunction with Departmental Business Plans, was scheduled to be deliberated by City Council on December 9, 10, 12, 13 and 16. City Council extended their reviews to December 17 and 18 and concluded on December 19, 2002.

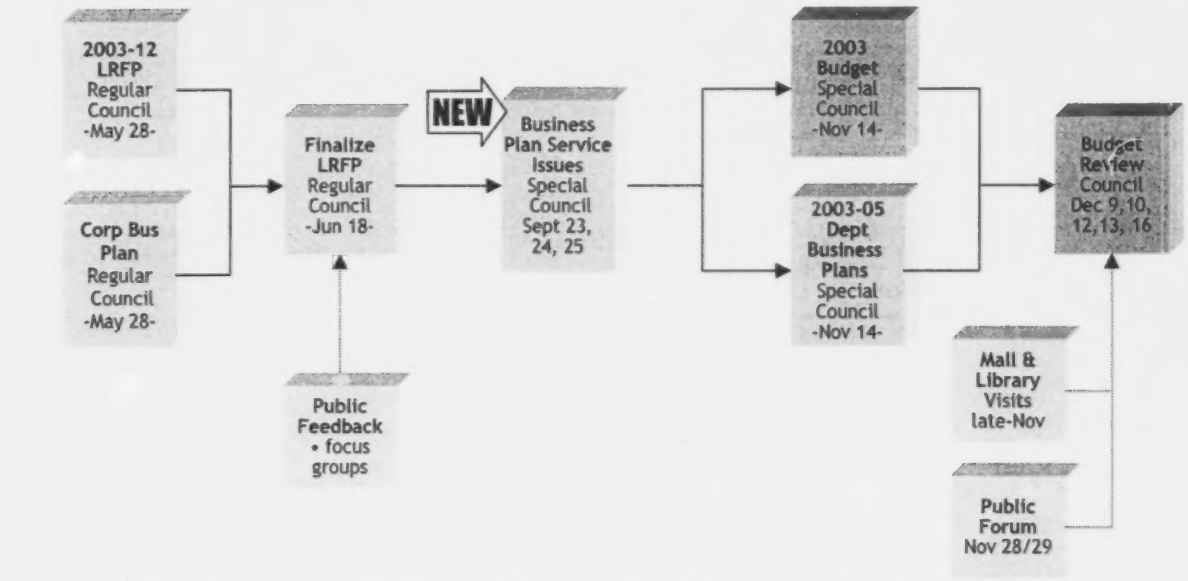
Key public involvement in the 2003 Budget process included use of focus groups, mall and library visits and a public forum. Other communication mechanisms included news releases, advertisements, use of the City's website as well as the Citizen Action Centre.

The 2003 Budget Process

The 2003 Budget process formed part of a comprehensive financial, business planning and public involvement process.

The fiscal direction for the 2003 Budget was established through the Corporate Business Plan and the Long Range Financial Plan (LRFP), which were approved by City Council on June 18, 2002.

New to the process for 2003 was a pilot project to review business plan service issues with Council in advance of the budget deliberations.


2003-12 LRFP Regular Council -May 28-
Corp Bus Plan Regular Council -May 28-
Finalize LRFP Regular Council -Jun 18-
NEW
Business Plan Service Issues Special Council Sept 23, 24, 25
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2003 Budget Guidelines

On June 18, 2002, City Council approved guidelines for the development of the 2003 Budget. The recommended guidelines formed part of the 2003-2005 Corporate Business Plan and 2003-2012 Long Range Financial Plan. The 2003 Budget as recommended to Council on November 14, 2002, adhered to these guidelines. Through their deliberations, Council ultimately decided on a tax increase of 4.9% for 2003, which included the 1% for capital.

Tax Increase

[1] In addition to increases from real assessment growth, tax revenues will increase each year at the rate of CPI for Edmonton plus 1% to address the capital gap. For planning purposes, the figures are:

2003 = 2.5% CPI + 1% (proposed budget)
2004 = 2.0% CPI + 1%
2005 = 2.0% CPI + 1%

Options to Achieve 0% Tax Increase

[2] The 2003 Operating Budget will be presented to Council at the estimated Edmonton CPI level, showing the reductions necessary to achieve a 0% tax increase.

Department and Authority Funding

[3] Available corporate funds will be allocated between Civic Programs and Authorities based on their relative shares of the tax levy.

Borrowing for Capital

[4] The 2003 Capital Budget and five year Capital Plan will include a maximum of $50 million in annual tax-supported debt financing (total $250 million over five years); recommended priority projects for borrowing to be clearly identified annually for approval by Council.

Expenditure and Revenue Review

[5] The Expenditure and Revenue Review Project will target to generate an additional $10 million in 2003, with funds retained by the originating program. Use of these funds to be clearly identified to Council.

City of Edmonton 2003 Approved Budget

Operating Budget

$1,057 Million *

Capital Budget

$338 Million

* Includes Pay-as-you-go Capital Financing of $83 million

Impact on City Services and Programs

The 2003 Budget approved by City Council on December 19, 2002, maintains all services and makes progress in addressing key citizen priorities, including new resources for police and emergency response services. City Council also approved proceeding with four new infrastructure projects for $50 million to be financed through tax-supported debt.

- Police will add 74 new positions, including 58 police officers and 16 technical and professional staff.
- Emergency Response will add 25 new positions to maintain EMS response times, reduce firefighter overtime and facilitate staff training.
- Funding is provided for the Office of Emergency Preparedness to address disaster preparedness, response and recovery needs.
- Implementation of Edmonton's Community-Wide Greenhouse Gas Plan will be facilitated.
- Refuse and recycling collection and processing service will be extended to growth areas.
- Implementation of the multi-family recycling program will continue.
- 23,000 more bus hours for existing service areas and peak service to new areas will be added.
- Progress will be made in implementing some of the DATS Review policy considerations and commencing the new hybrid model of service delivery.
- New streetlights, traffic signals and road markings will be operated and maintained.
- Partial maintenance of new roads will be provided.
- Arts Council funding and community investment grants will be increased.
- Out-of-school care subsidies and family and support services will be enhanced through Provincial funding.
- The renovated and expanded Londonderry Leisure Centre will be opened.
- Maintenance of new parkland inventory will be largely supported.
- An Urban Parks Management Plan will be developed.
- The Families First Initiative will be undertaken.
- More staff will be provided to meet high demands for planning and development services.
- Funding is provided to EDE for the Competitive Cluster Strategy and tourism promotion.
- Progress will be made in implementing the Retail and Commercial Façade and Storefront Improvement Program.
- Libraries will be able to purchase more library materials.
- The first stages of servicing will commence in the Pylypow and Ellerslie industrial areas.
- The residential lot development program will commence in Pilot Sound (Britnell).
- The use of tax-supported debt will allow several large, priority capital projects to proceed:

  South East Division Police Station
  Improvements to major (arterial) roads
  Neighbourhood Infrastructure (roads and parks)
  Whitemud Drive East (34 St. interchange)

- Work will continue to bring the South LRT from the University to Health Sciences.
- Design costs and land acquisition for the 156 St interchange will be funded.
- Operational improvements on Yellowhead Trail between 97 St. and 121 St. will be made.
- Some ambulance units and fire trucks will be replaced to reduce the number beyond their recommended age.
- Land Drainage will commence as a utility operation effective January 1, 2003.
- Implementation of the Low-Income and Special Needs housing strategy will continue.
- E-Business will be implemented to make many commonly demanded municipal transactions available through the internet.
- Partnership funding is provided for a new Southeast Soccer Centre and two skateboard parks.

Impact on Homeowners

Municipal Tax, Waste Fee and Drainage Utility Charges

Impact on Homeowners (Cost per year)	2002	Annual Change	2003
Municipal Property Tax[1]	$ 968	$ 15	$ 983
Waste Management Fee[2]	118	7	125
Sanitary Sewer Utility[3]	265	none	265
Land Drainage Utility (NEW)[4]	n/a	44	44
Total City Taxes, Fees & Charges	**$1,351**	**$66** 4.9%	**$1,417**

1 Based on median assessment of $138,500. Annual change reflects the 4.9% tax increase ($47), less the removal of Land Drainage from taxes (-$32). Included in the 4.9% is 1% for capital.

2 2002 monthly single-residential charge of $9.85 is increased by $0.60/month to $10.45

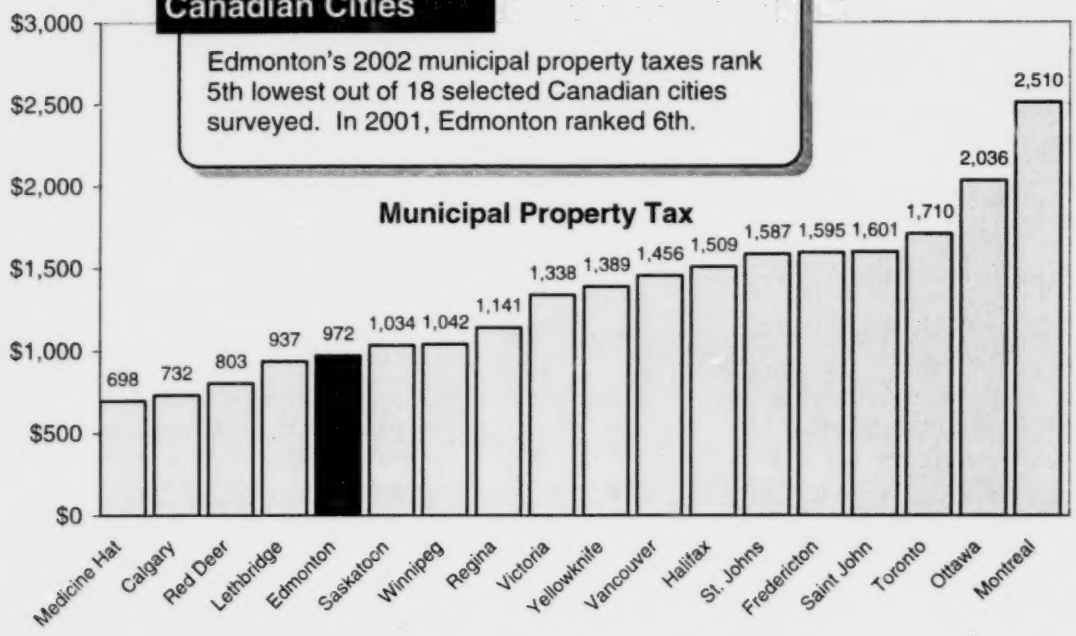
3 Assumes annual consumption of 240 m^3 for sanitary sewer usage. There is no rate increase for sanitary sewer.

4 Reflects transfer of Land Drainage from taxes to a utility. The average residential homeowner will pay $3.65/month. Actual charges will vary depending on lot size and zoning.

How do Edmonton Taxes Compare?

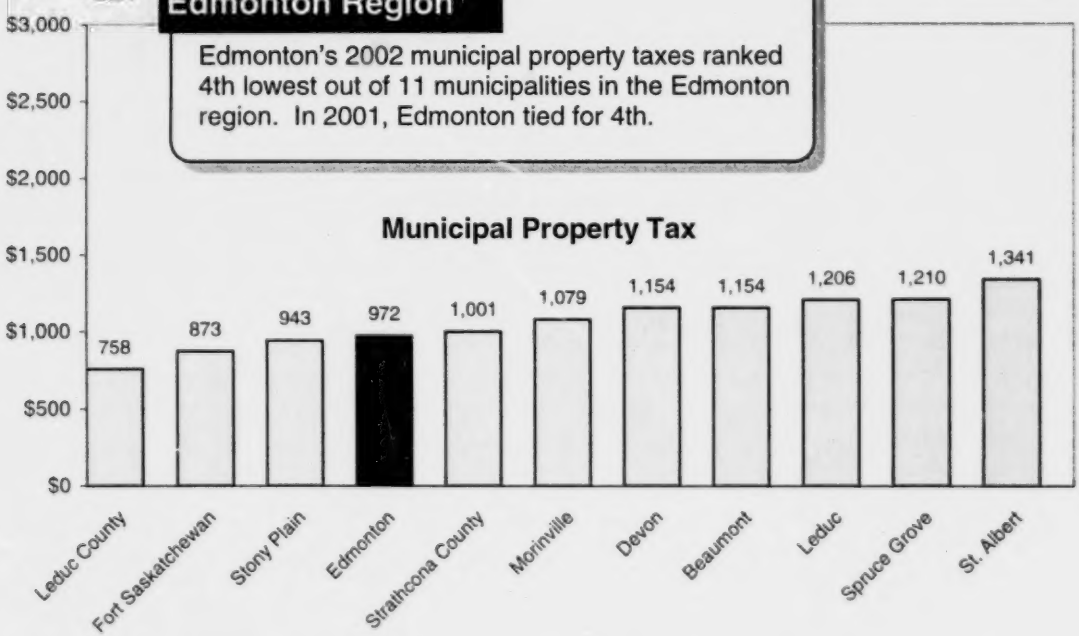
Canadian Cities

Edmonton's 2002 municipal property taxes rank 5th lowest out of 18 selected Canadian cities surveyed. In 2001, Edmonton ranked 6th.



Edmonton Region

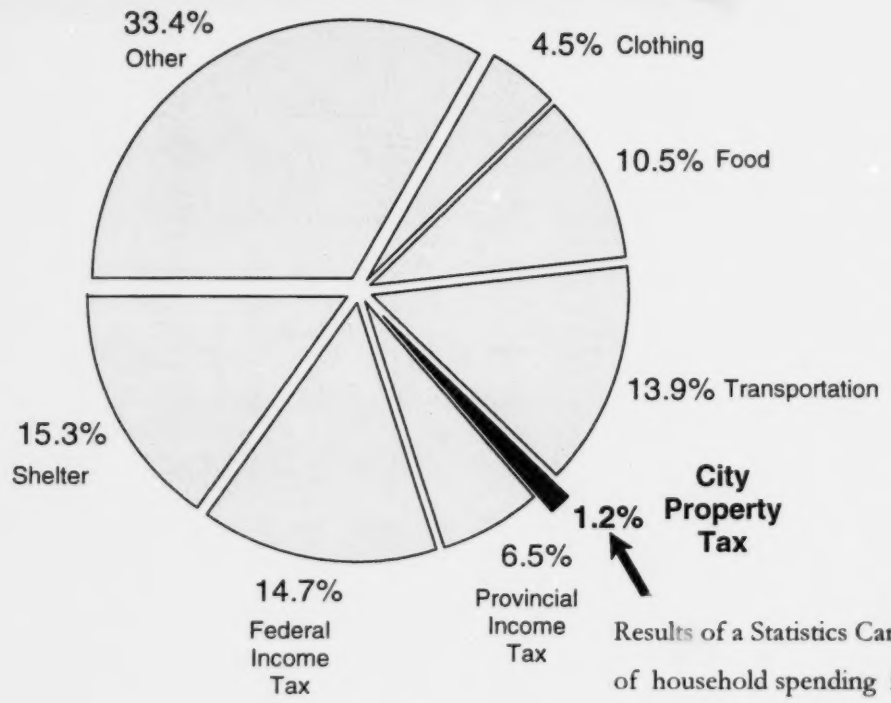
Edmonton's 2002 municipal property taxes ranked 4th lowest out of 11 municipalities in the Edmonton region. In 2001, Edmonton tied for 4th.



Source: 2002 Residential Property Taxes and Utility Charges Survey, City of Edmonton. The sample house is defined as a 25 to 30 year-old detached 3-bedroom bungalow with a main floor area of 1,200 square feet, finished full basement and a double car garage, on a 6,000 square foot lot.

City Provides Good Value

Household Spending in Edmonton

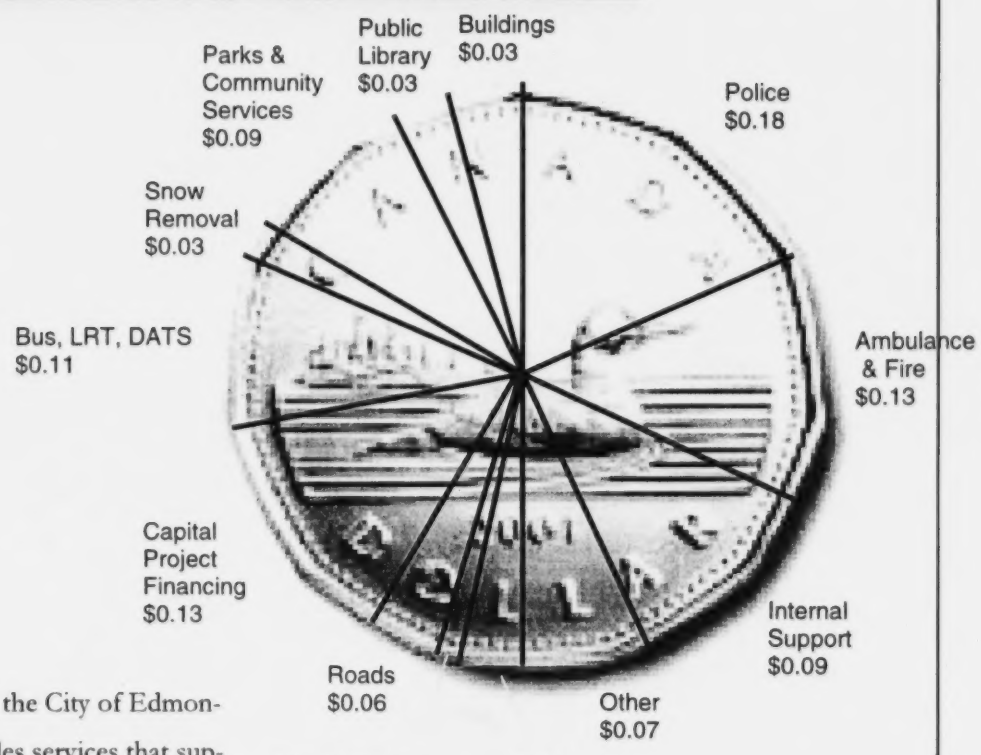


Results of a Statistics Canada Survey of household spending indicate that property taxes make up a relatively small proportion of average yearly spending for Edmonton households.

Source: Statistics Canada Survey of Household Spending - 2000; December 12, 2001. Average household spending was $66,403 for the year.

City Provides Good Value

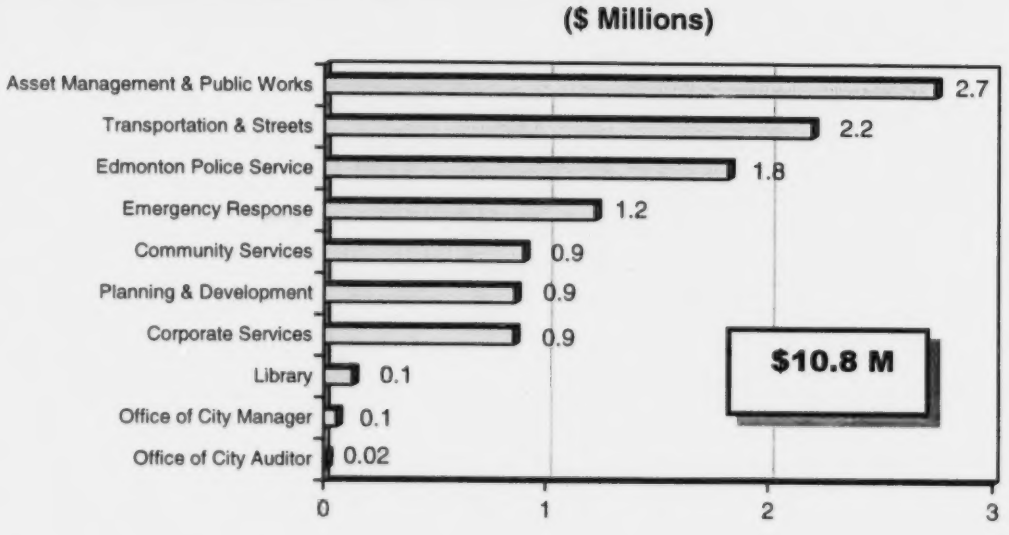
What you get for $1.00 City Taxes



Every day the City of Edmonton provides services that support and enhance the lives of citizens, from roads and transit to parks and other recreation opportunities to police, fire and ambulance service.

Expenditure and Revenue Review

Expenditure and Revenue Review for 2003



The Expenditure and Revenue Review Project was established by City Council to identify efficiencies, expenditure reductions and non-tax revenue gains to offset program pressures from growth and rising costs. Council established targets of $10 million per year for each of the 2002 and 2003 budget years.

For 2003, the review identified initiatives totaling $10.8 million, exceeding the target by $0.8 million. The majority (73%) of the initiatives are expenditure savings. No user fee (rate) increases have been brought forward.

The funds identified have been redeployed in the 2003 Approved Budget to offset impacts of inflation as well as fund high priority service needs.

User Fees

Selected User Fees

SERVICE	2002	Approved Change	2003
Leisure Centres (Pools)			
Single admission – child	$1.00	$0	$1.00
General admission – adult	$3.80	$0.10	$3.90
Fort Edmonton Park			
Single admission – adult	$8.00	$0.25	$8.25
Muttart Conservatory	$5.25	$0.25	$5.50
Sportsfields			
Standard Class C fields – minor (per hour)	$0	$0	$0
Standard Class C fields – adult (per hour)	$3.10	$0.10	$3.20
Arenas - Minor Ice – Good Time	$85.50	$2.25	$87.75
Development Permit Application for Signs	$100.00	$25.00	$125.00
Planning & Policy Services			
Subdivision fees	various	up 2.5%	
Endorsement fees	various	up 2.5%	
Public Library registration fee	$12.00	no change	$12.00
Ambulance rates (City resident)	$306.00	$9.18	$315.18
Waste Management user fee			
Single family (per unit per month)	$9.85	$0.60	$10.45
Multi-family (per unit per month)	$6.40	$0.40	$6.80
Transit / DATS fares*			
Adult / DATS cash	$2.00	no change	$2.00
Adult / DATS tickets (10)	$15.00	no change	$15.00
Adult monthly pass (effective Feb. 2003)	$55.00	$3.00	$58.00
DATS monthly pass (effective Feb. 2003)	$54.00	$3.00	$57.00
Senior / Youth (6-17) cash	$1.50	no change	$1.50
Senior / Youth (6-17) tickets (10)	$10.00	no change	$10.00
Seniors' annual pass	$100.00	no change	$100.00
Seniors' discounted annual pass	$40.00	no change	$40.00
Post secondary discounted monthly pass	$50.00	$3.00	$53.00
Restricted monthly school pass (eff. Sept 2003)	$39.00	$2.00	$41.00

* As per Transit Fare Strategy approved by City Council Oct 17, 2000

2003 Operating Budget

Operating Revenues

	$ MILLION
Property Taxes	379.2
Business Taxes	79.6
User fees, fines, permits	219.1
EPCOR	141.7
Drainage Services Utility*	105.6
Other Revenue	164.7
Total Revenues	**1,089.9**

Operating Expenses

	$ MILLION
Civic Programs	623.8
Authorities	213.3
General Government**	147.2
Drainage Services Utility	72.9
Total Expenses	**1,057.2**

* The Utility will generate a net income of $32.7 million.
** Includes Pay-as-you-go Capital Financing of $83 million.

Where the money comes from

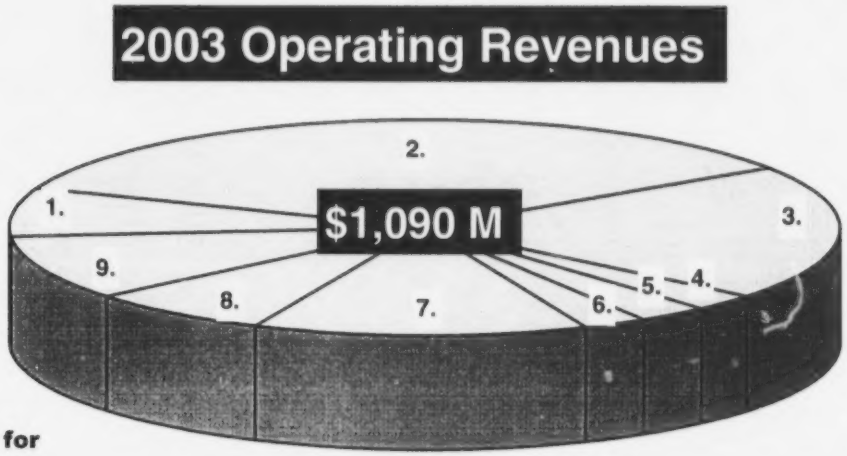
In reviewing revenue trends over a five year period, the proportionate shares remain generally consistent. Taxes form a constant proportion of the funding over the years at 42%. The share provided by EPCOR has increased by 2% over the period. As well, the category of user fees, fines and permits has also increased by 2%. There is a minimal share from provincial grants which has remained at a constant level of 2%.

The graph below provides the breakdown of operating revenues in the 2003 Budget.

1. Business Tax:
$80 M or 7%

2. Property Tax:
$379 M or 35%

3. User Fees, Fines and Permits:
$219 M or 20%



9. Utility Fees for Drainage*:
$106 M or 10%

8. Other Operating Revenue:
$79 M or 7%

7. EPCOR:
$142 M or 13%

6. Grants:
$25 M, 2%

5. Ed Tel Endowment Fund:
$31 M, 3%

4. Use of reserves and surplus:
$29 M, 3%

* Allows for a net income of $32.7 million for Drainage Services Utility

How the money is spent

Operating expenditures in the 2003 Budget are allocated as follows:

2. Fire & Ambulance:
$116 M or 11%

3. Bus, LRT & DATS:
$137 M or 13%

4. Roads:
$50 M or 5%

1. Police:
$163 M or 15%

2003 Operating Expenses

5. Snow Removal:
$20 M or 2%

13. Drainage Utility:
$73 M or 7%

6. Waste Management:
$56 M or 5%

12. Land & Buildings:
$35 M or 3%

7. Library:
$25 M or 2%

11. Internal Support:
$68 M or 6%

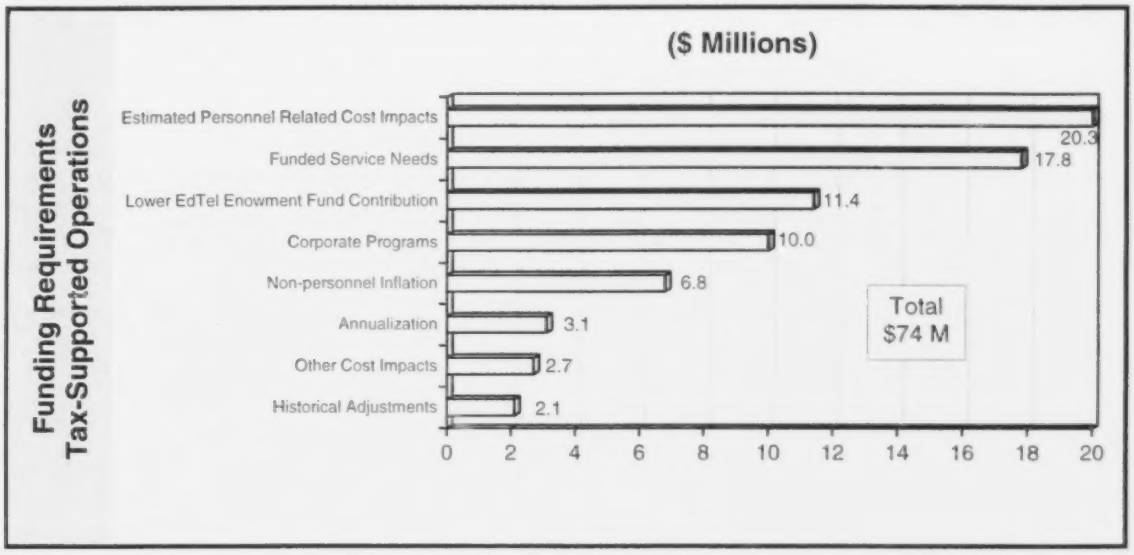
8. Other*:
$185 M or 18%

10. Parks & Community Services:
$110 M or 11%

9. Debt Repayment:
$19 M or 2%

* Includes Pay-as-you-go Capital Financing of $83 million

Increased Requirements for 2003 Budget



There are a number of drivers for increased funding in the 2003 Approved Budget, as follows:

Estimated Personnel Related Cost Impacts: The single largest impact on the 2003 Budget is from personnel related costs, consistent with the fact that these costs comprise 56% of the 2003 operating budget expenditures. Personnel costs in 2003 will rise by a projected $20.3 million for estimated contract settlements, benefit changes and step/merit increases for City employees. In some cases benefit increases (e.g. WCB, AHC) are well in excess of CPI inflation.

Funded Service Needs: The robust economy in Edmonton has placed pressure on all City services to keep up with the growth. In the 2003 Budget, $17.8 million of new expenditures will be made to keep up with the growth in various city services.

- Police Service will add 74 new positions, including 58 police officers and 16 technical and professional staff. This will increase the number of front line police officers for community policing and meet increasing demand for service. Firefighter positions will be increased by 8 in order to reduce firefighter overtime. Funding is provided for the Office of Emergency Preparedness to address disaster preparedness, response and recovery needs. Seventeen new positions are added to Emergency Response to maintain Emergency Medical Services response times and to facilitate staff training.
- Funding is provided for maintenance of additional parkland, streetlights, traffic signals, road markings, waste management area and leased space. Partial funding is provided for maintenance of new paved road inventory. Bus service hours will increase by 23,000 to areas with existing service and peak Transit service will be provided to new areas. Security monitoring will be improved at park-and-ride sites. A portion of the DATS Review recommendations will be implemented. Work will commence on the DATS Hybrid Model.
- There is an increase to staffing for growth in the library collection and reference services and improved public access to computer workstations. In addition, ongoing funding has been provided for library materials. The expanded Londonderry Leisure Centre will open, with a new fitness centre and greater accessibility the disabled. The Families First Initiative, which is a preventative recreation service for low-income, multiple need families, will be undertaken. Arts Council funding and Community League grants have both been increased.

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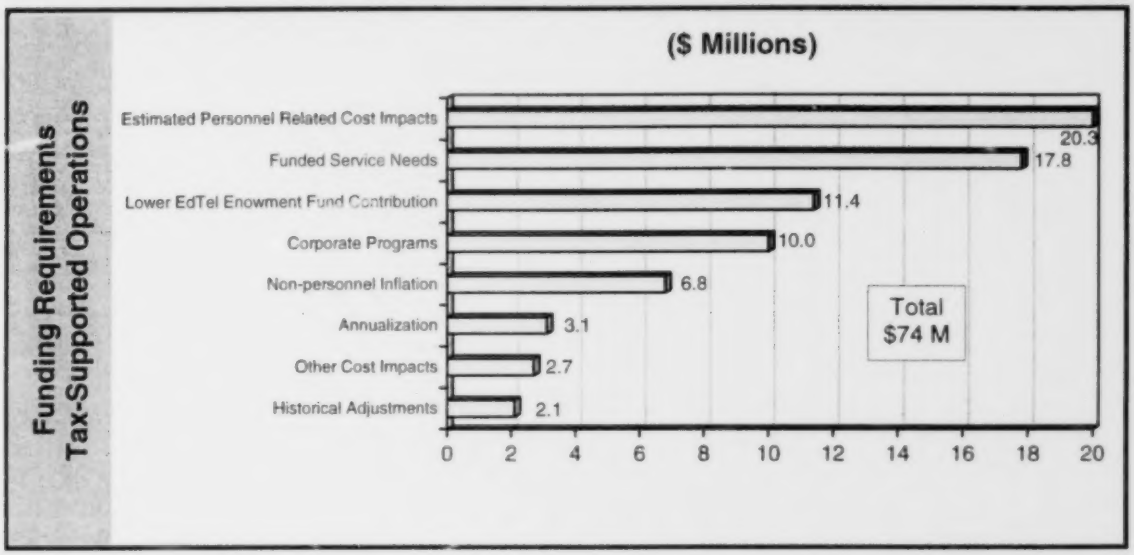

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- Planning & Development will implement the Retail and Commercial Facade and Storefront Improvement Program which is a portion of the Downtown Plan Initiatives Program. Additional staff will be provided to meet increased demand for planning and development services. E-business, which will make the most commonly demanded municipal transactions and information available on-line via the internet, will be implemented in 2003.
- Asset Management and Public Works will develop an improved building and facility maintenance management decision support system jointly with the University of Alberta. Operation of completed capital projects will increase costs in Emergency Response and Transit. Economic Development Edmonton will have additional funding for tourism activities and for the Competitive Strategy.

Lower EdTel Endowment Fund Contribution: Due to the volatile world investment market, the budgeted contribution from the EdTel Endowment Fund has been reduced by $10 million. (This will be offset by a one-time contribution from the Financial Stabilization Reserve in 2003. Further strategies will be addressed as needed with the 2004 Budget process.) The contribution has been reduced by a further $1.4 million to reflect a revision to the 2002 inflation adjusted dividend.

Corporate Programs: Corporate Programs include Capital Project Financing, Corporate Expenditures, Corporate Revenues and Taxation. For 2003 there is a $10.0 million net increase in requirement for Corporate Programs. Corporate revenues (before considering EPCOR dividends and the EdTel Endowment Fund) are down $2.7 million, primarily due to a decline in ATCO gas franchise fees. Expenditures are up $7.3 million largely related to financing for capital projects, increased pension contribution rates and for contingencies. Additional capital project financing for skateboard park development, the West-end Seniors' Facility renovation and the South-east Soccer Centre is from a one-time Land Enterprise contribution and a Drainage Services dividend.

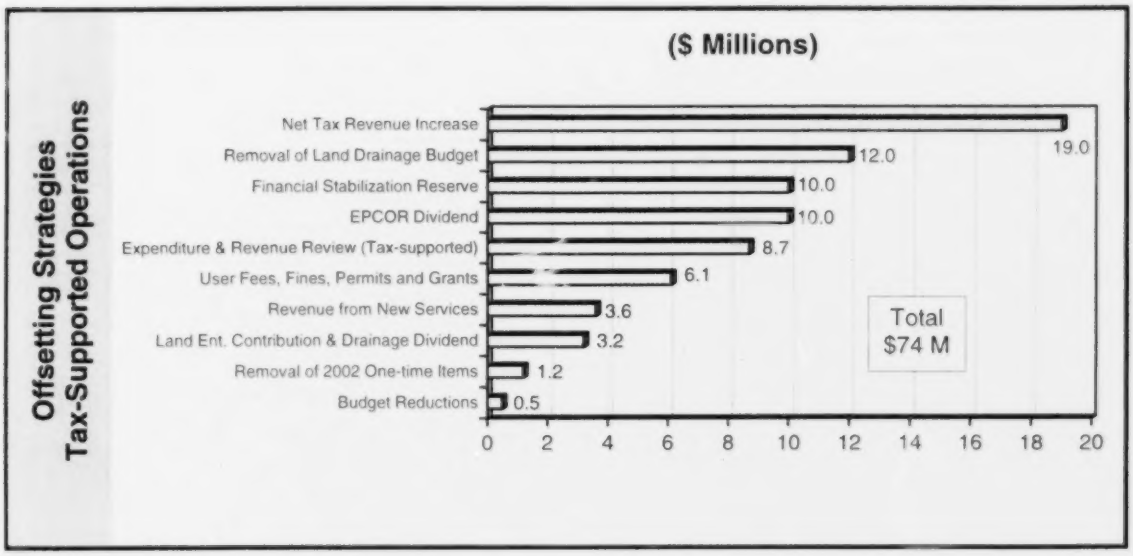
Non-Personnel Inflation: The cost of resources (e.g. materials, contracts, energy) used to deliver City services will increase with inflation. During the preparation of the budget, the CPI for 2003 was estimated at 2.5%. This was used as a guide in projecting most non-personnel expenditure increases. However, certain costs are increasing at higher rates (e.g. software licenses) and budgets have been adjusted accordingly.

Annualization: Annualization represents the increment required to cover the full-year costs of services implemented part way through 2002. For 2003, annualizaton is provided for transit service hours, new police recruits and home pickup recycling service to multi-family units.

Other Cost Impacts: There are several other cost impacts identified in the 2003 Budget, which do not relate to an inflationary increase, personnel contracts or new or expanding services. These costs amount to $2.7 million. There is funding of $0.5 million to help fund fire truck and vehicle replacement and reduce the number of vehicles that are beyond their recommended replacement age. Land Drainage fees for city buildings will cost $0.7 million, beginning in 2003. Transit has additional fleet maintenance and fleet cleaning costs totaling $0.8 million. There are various other smaller cost changes totaling $0.7 million.

Historical Adjustments: The base budgets of some areas will be adjusted to properly reflect the actual costs of delivering those services. This category reflects $0.8 million of new expenditures related to increased grant funding from the province for Family and Community Support Services.

Strategies to Fund Requirements



A number of strategies have been used to offset the requirements for funding in the 2003 Budget:

Net Tax Revenue Increase: Tax revenues are projected to increase by a gross amount of $31.0 million, including $8.9 million from assessment growth and $22.1 million from the 4.9% rate increase. With the creation of the Land Drainage Utility, effective January 1, 2003, taxes will be reduced by $12 million and Land Drainage will be funded through utility fees instead. The net increase in taxes for 2003 is therefore $19.0 million.

Removal of Land Drainage Budget: Offsetting the removal of tax funding for Land Drainage is the elimination of $12 million in budgeted tax-supported expenditures related to Land Drainage.

Financial Stabilization Reserve: In order to offset the expected decline in revenue from the EdTel Endowment Fund, $10 million will be drawn out of the Financial Stabilization Reserve in 2003. Further strategies will be addressed as needed with the 2004 Budget process.

EPCOR Dividend: The EPCOR dividend is expected to increase by $10 million in 2003 to $110.5 million. This is consistent with the current dividend policy for EPCOR.

Expenditure and Revenue Review (tax-supported): A number of expenditure and revenue initiatives have been identified as part of the Expenditure and Revenue Review project. Revenue initiatives of $2.4 million and expenditure reductions of $6.3 million have been identified by tax-supported operations for a total of $8.7 million. (Utility and enterprise operations have also identified $2.1 million for a total of $10.8 million for the 2003 Expenditure and Revenue Review.)

User Fees, Fines, Permits and Grants: Departments and authorities have incorporated increases in user fees, fines, permits and grants for existing services of $7.4 million in the 2003 Budget. This includes both volume and rate related increases. Traffic tags and fines, which are included in the Corporate Revenues program, are expected to be $1.3 million lower in 2003.

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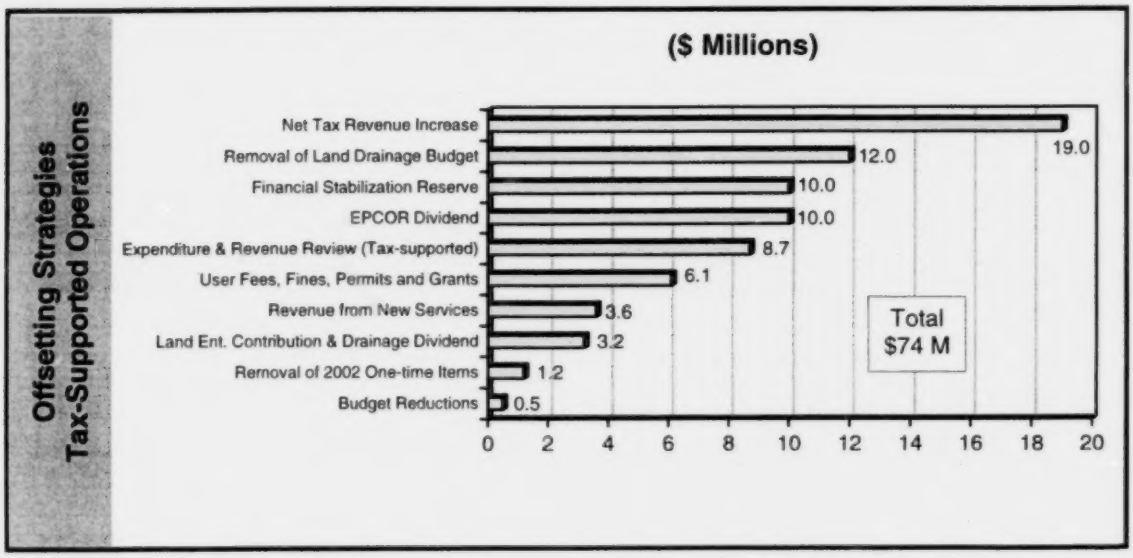

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Revenue from New Services: A large portion of the 2003 revenue increase in this category ($1.6 million) is Planning & Development fees related to growth in the City. EDE funding will increase by $1.2 million, including $0.5 million from the Province for tourism, and $0.7 million in federal funding for the Competitive Strategy. (This funding is in addition to dollars contributed by the City to these activities.) Other smaller ongoing revenue increases are attributable to the Londonderry Pool Expansion ($0.4 million), waste management service delivery growth ($0.3 million) and transit service ($0.1 million).

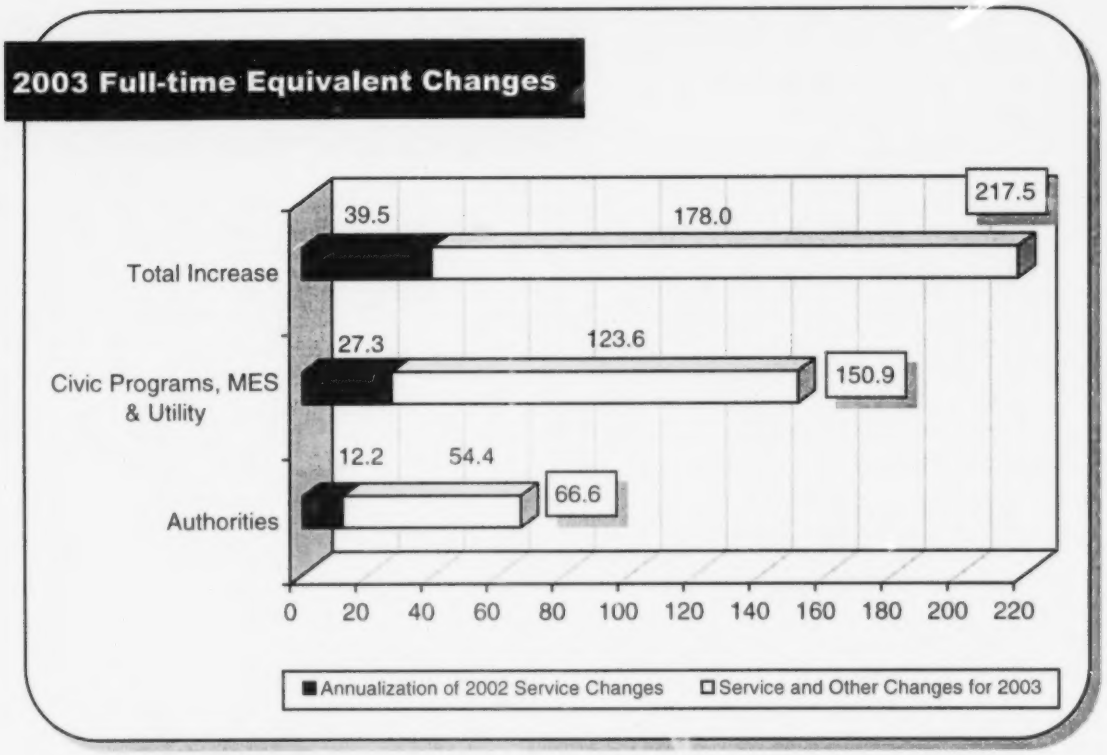
Land Enterprise Contribution and Drainage Dividend: There is a one-time dividend from Drainage Services of $2.8 million and a one-time transfer of net income from the Land Enterprise of $0.4 million. The total of $3.2 million will be used to fund various programs and projects such as: skate board park development, the West-end Seniors' Facility renovation, the South-east Soccer Centre and the Economic Development Edmonton Competitive Strategy.

Removal of 2002 One-Time Items: Funding from 2002 one-time items becomes available for reallocation to 2003 expenditures.

Budget Reductions: The Space and Science Foundation will be reducing their budget by $0.2 million ($0.1 million for exhibits, $0.1 million for marketing) in order to offset some cost increases. There are reductions in the Land and Buildings program totalling $0.3 million for renovations and building maintenance.

Changes to Staffing

The Approved 2003 Budget contains 217.5 new full-time equivalents (ftes) which is an increase of 2.3% overall for the City. Of this amount, annualization of service changes approved by Council in the 2002 Budget contribute 39.5 ftes or 18% of the total increase.



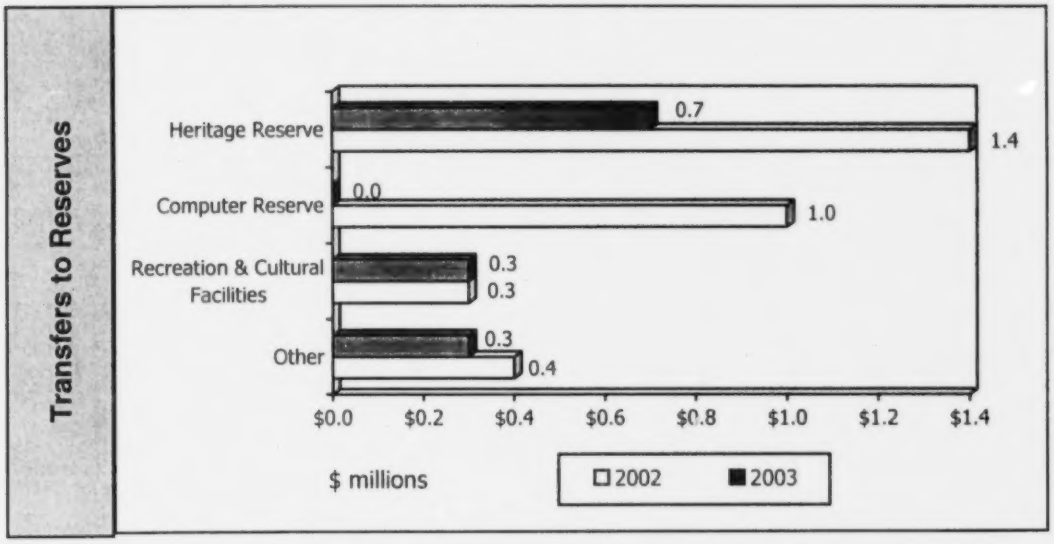
Civic Programs, MES and Drainage Services Utility:

Civic Programs, MES and Drainage Services ftes increase by a total of 150.9. Annualization, primarily in transit, contributes 27.3 ftes or almost 20% of the total.

Authorities:

Ftes of the authorities increase by a total of 66.6. Annualization of Police positions added during 2002 will add 12 ftes.

Reserves and Operating Equity – 2003



The following reserve transfers have been included in the 2003 Operating Budget:

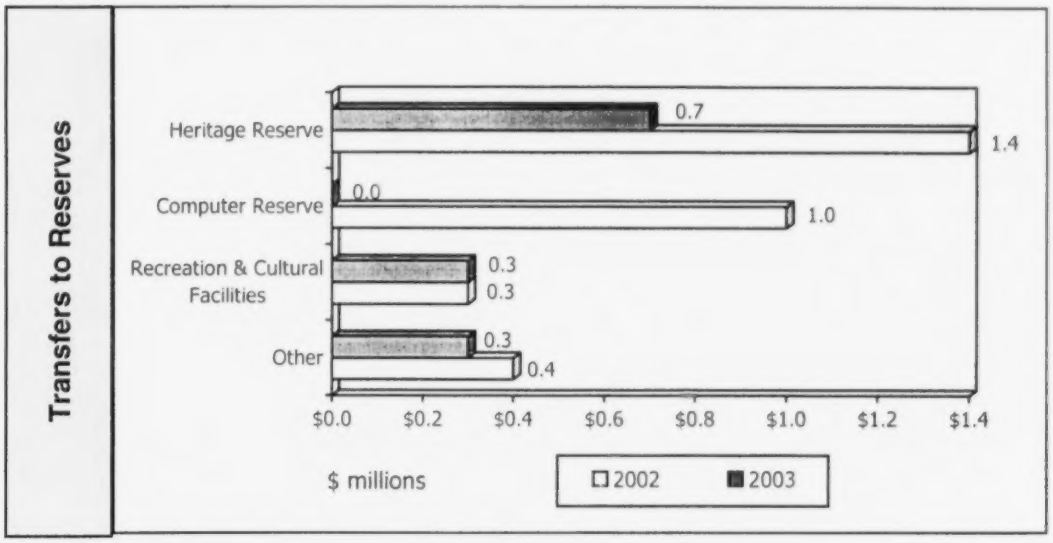
Heritage Reserve: The transfer to the Heritage Reserve will be $0.7 million in 2003. This reserve was created to encourage the designation and rehabilitation of historic resources in Edmonton. The reduction from 2002 is related to the removal of a one-time additional transfer to the Heritage Reserve of $0.7 million, which was used to fund three Heritage Building Preservation projects – the McLeod Building and the Hull and Armstrong Blocks.

Corporate Computer Equipment Reserve: The 2002 Budget included a $1 million transfer to the Corporate Computer Equipment Reserve, which was set up to finance the acquisition of computing and peripheral equipment for the City. Beginning in 2003, this reserve is eliminated and the equivalent of $1 million is added to the general financing funds used for all tax-supported capital projects.

Recreational & Cultural Facilities: The Enterprise Portfolio Reserve will receive a transfer of $0.3 million in 2003. The Enterprise Portfolio Reserve is used to develop capital projects and improvements, develop business opportunities described in each facility's business plan, and to establish an operational reserve for cyclical downturns.

Other: A $0.4 million transfer to the Capital City Recreation Park Reserve has been removed for 2003, as 2002 was the last year of a 10 year commitment to repay the funds advanced from this reserve to undertake work at Telus Field. There is a new transfer of $0.3 million to the Financial Stabilization Reserve (FSR). Funding was advanced in prior years from the FSR to fund the construction of the North Division Police Station, to be replenished by general financing over future budgets until the $ 8.7 million advanced by the FSR is repaid.

Reserves and Operating Equity – 2003



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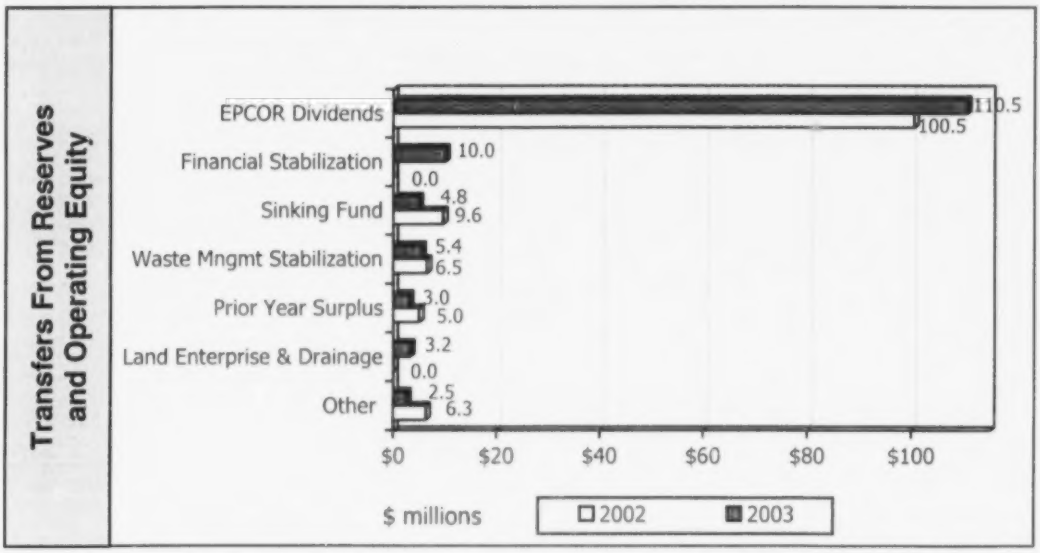


The following reserve and equity transfers have been included in the 2003 Operating Budget.

EPCOR Dividends: There is a $10 million increase, from $100.5 million to $110.5 million, which is consistent with the dividend policy established in 2000.

Financial Stabilization Reserve: There will be a $10 million draw to offset a reduced EdTel Endowment Fund dividend in 2003.

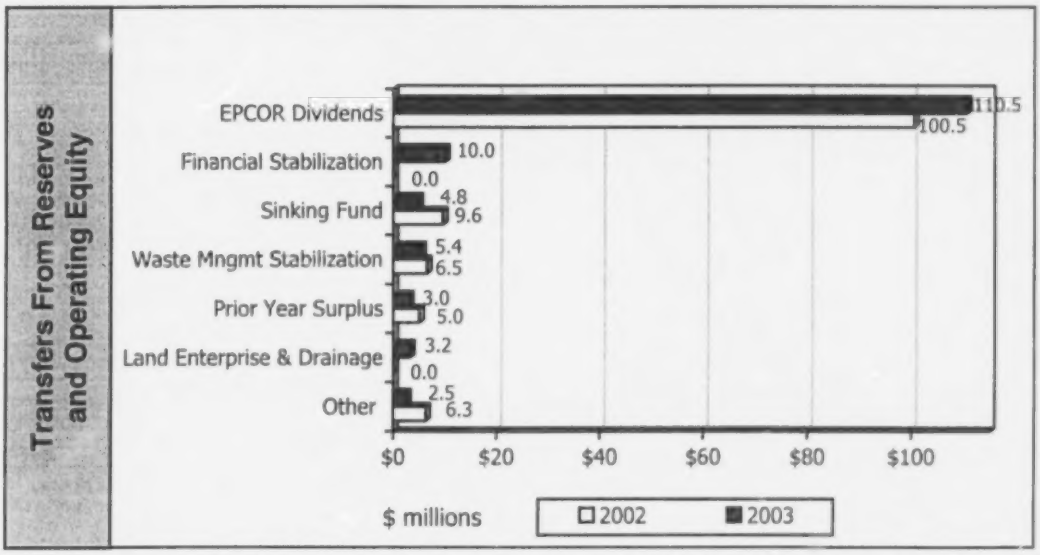
Sinking Fund: The allocation to the Capital Project Financing program decreases by $4.8 million, from $9.6 million to $4.8 million. The 2000-2004 Capital Priorities Plan approved by City Council incorporated a funding strategy where an estimated $30 million in surplus earnings from Sinking Fund investments were allocated to priority capital works over a five-year period. 2003 is the fourth year of this commitment.

Waste Management Rate Stabilization Reserve: The allocation will decrease by $1.1 million, from $6.5 million to $5.4 million. This reserve provides for the stabilization of user fees required to fund initiatives contained in the Waste Management Strategic Plan. The reserve represents the difference between the funding requirements for processing and disposal activities included in the Plan, and the revenue from user fees. The reduction is in line with Waste Management's financing plan to phase out support of operations through the reserve. User fees are expected to be at a level to fully fund processing and disposal activities by 2005.

Prior Year Surplus: An amount of $3.0 million from the projected 2002 surplus has been used as a revenue source in the 2003 Budget. This is a reduction of $2.0 million from the 2002 Budget.

Land Enterprise Contribution & Drainage Dividend: There is a one-time dividend from Drainage Services of $2.8 million and a one-time transfer of net income from the Land Enterprise of $0.4 million. The $3.2 million will be used to fund the following items: Skate

Reserves and Operating Equity – 2003



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Board Park development, the West-end Seniors' Facility renovation, the South East Soccer Centre, the Greenhouse Gas Plan, Economic Development Edmonton's Competitive Strategy and a 1-time tax reduction of almost $1 million.

Other: Transfers from various other reserves are decreasing in 2003 by a total of $3.8 million, from $6.3 million to $2.5 million. This is due largely to the completion of the Downtown Housing Reinvestment Grant program ($1.7 million) in 2002, which was funded from reserves and a one-time transfer in 2002 of prior year surplus to Pay-as-you-go in order to fund the Election Services Facility ($2.7 million). There are various smaller changes in this category that total a net increase of $0.6 million.

2003 Approved Capital Budget

2003 Capital Funding

	$Millions
City Financing	$218
External Financing	120
Total Funding	$338

2003 Capital Expenditures

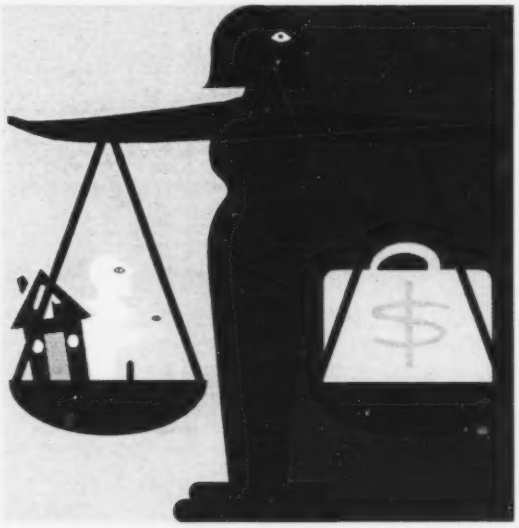
	$Millions
Tax Supported	
Civic Programs	$277
Authorities	15
Utilities	46
Capital Expenditures	$338

Capital Planning Process

Key Changes

The 2003-2007 five-year Capital Plan builds on last year's approvals and incorporates:

- $50 million in new Tax Supported Debt financing
- Increase of $43 million in Fuel Tax funding over 5 year period (2003-7)
- Land Drainage Utility as a self-sustaining operation, reduces tax requirement by $5.3 million per year.



Challenges for the Next 5 Years

- Rapid economic growth and pressure for infrastructure investment.
- Limited growth in funding, particularly pay-as-you-go, constrains the City's ability to maintain our existing infrastructure
- Limited ability to secure partnership funding
- Need to keep up with technological changes
- Impacts of Kyoto Accord may have a significant impact on future infrastructure investment

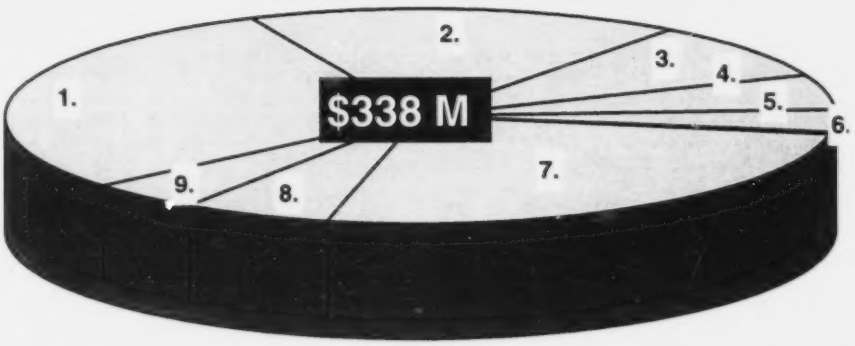
Where capital financing comes from:

1. General Financing:
$100 M or 29%
Includes Pay-As-You-Go and one time funding primarily from Sinking Fund, 2001 operating surplus, 2002 unallocated funding .
$20 M reduction due to completion of 2002 projects carried forward from 2001 and storm drainage being removed from the tax levy in 2003 ($5.3 M per year).

2. Reserves:
$56 M or 17%
Two key balances – City fleet replacement fund ($25 M); Land Fund for land development ($18 M).
$23 M reduction in 2003 due to lower City Fleet requirements in 2003.

3. Self-liquidating Debentures:
$33 M or 10%
Primarily Utility Debentures for Drainage Services ($26 M). Includes $7 M in debentures for the Land Drainage Utility, offset by $10 M lower requirements by Sanitary Utility. Includes $3 M for Energy Management Retrofit Program and $4 M for the Southeast Soccer **Centre.**

2003 Approved Capital Financing



4. Tax-Supported Debt:
$17 M or 5%
New borrowings to fund $50M in tax-supported capital projects. $17 M needed in 2003 followed by an additional $33 M commitment in 2004 & 2005 to complete the capital projects.

5. Local Improvements:
$11 M or 3%
Funding primarily from special tax levies used for Road, Drainage and Park improvements. $5 M reduction due to the completion of 2002 projects carried forward from 2001.

6. Other Financing:
$1 M or 1%
Funding primarily from Sanitary Service Strategy Fund and Waste Management User fees.
$9 M reduction primarily due to lower funding requirements in 2003.

7. Grants:
$86 M or 25%
Funding primarily from the Provincial Fuel Tax Rebate (5¢/litre). No significant change from 2002.

8. Federal Infrastructure Program:
$19 M or 6%
Represents funding from Federal and Provincial governments for the Infrastructure Canada Alberta Program (ICAP). Increase of $5 M in 2003.

9. Developer/ Partner Financing:
$15 M or 4%
Includes funding from Developers and Partners in financing buildings, sewers, parks, recreation facilities, roads and social housing.
$8 M reduction primarily as result of the completion of partner financed recreational facilities in 2002.

How the capital funding is spent:

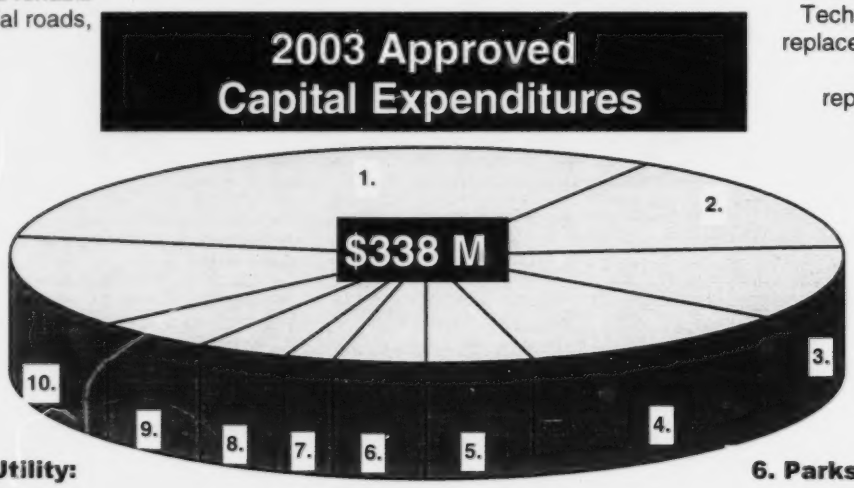
2. Mobile Equipment Services:
$49 M or 15%
Decrease of $18 M primarily due to lower requirements for municipal vehicle replacement in 2003.

4. Land & Buildings:
$37 M or 11%
Increase of $2 M due to increase in building rehabilitation and 2004 Legacy project.

1. Roads:
$103 M or 30%
Decrease of $16 M from 2002 primarily due to less planned rehabilitation for arterial roads, bridges, local roads.

3. Transit:
$37 M or 11%
Increase of $5 M primarily due to start of SLRT construction ($15 M) offset by lower LRT Systems and Facilities work.

5. Corporate Services:
$14 M or 4%
Increase of $2 M as a result of increased Technology equipment replacement, e-business development & replacement of voice communications.



10. Drainage Utility:
$46 M or 14%
Decrease of $19 M from 2002 as a result of lower sewer and wastewater treatment plant construction.

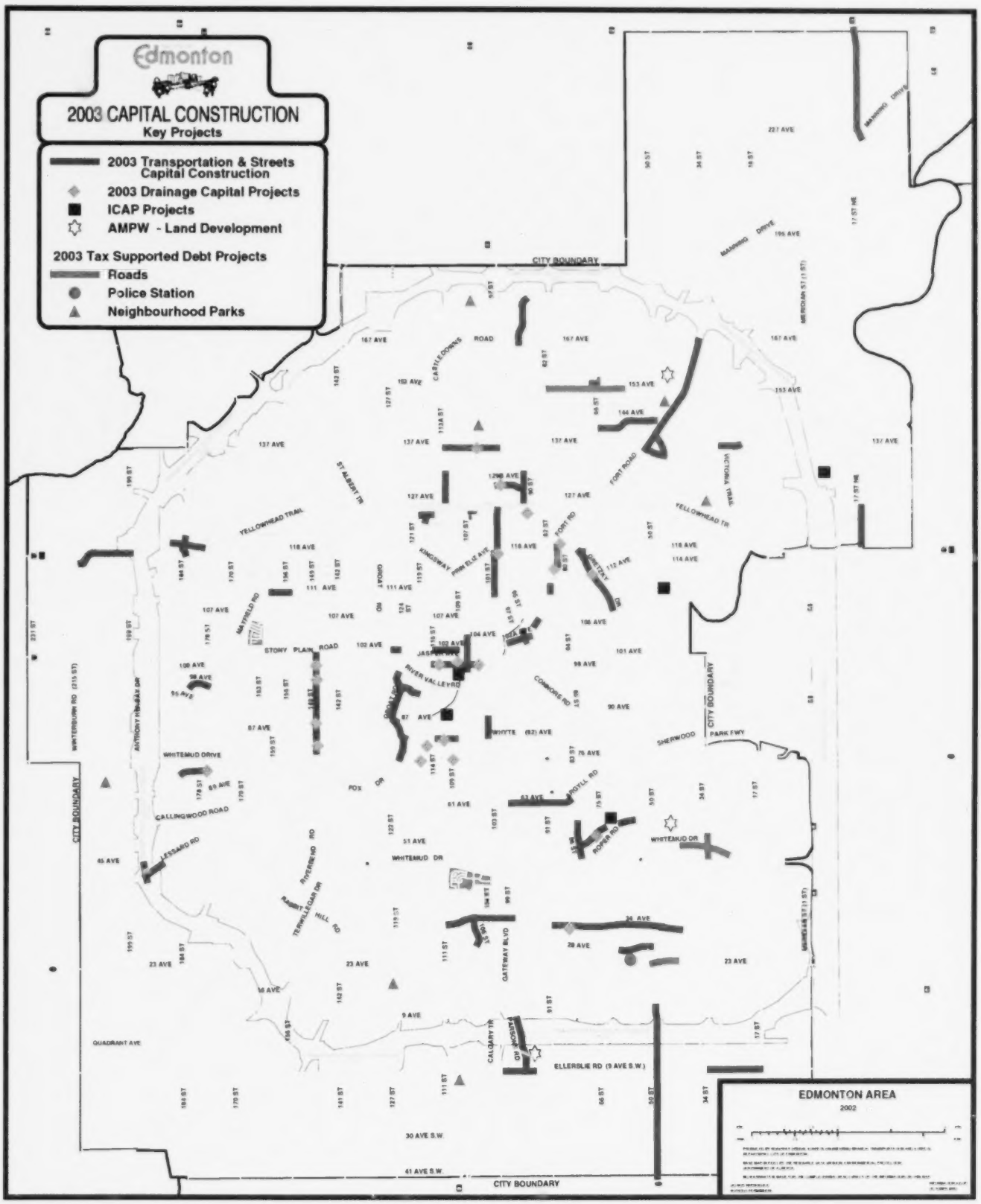
9. Authorities (Economic Development Edmonton, Police, Public Library):
$15 M or 4%
Increase of $4 M due to rehabilitation and replacement of Police station and Public Library facilities.

8. Other:
$19 M or 5%
Includes the following programs: Recreation & Cultural Facilities, Planning & Development, Emergency Response, Social Recreation & Cultural Facilities & Office of the City Clerk. Decrease of $5 M primarily due to completion of Recreational Facilities in 2002.

6. Parks, River Valley & Natural Areas:
$12 M, 4%
Decrease of $9 M due to lower planned Parkland Acquisitions in 2003.

7. Waste Management:
$6 M or 2%
No significant change from 2002. Increase in Energy Management Retrofit program ($3 M) offset by completion of construction for Centre of Excellence facility.

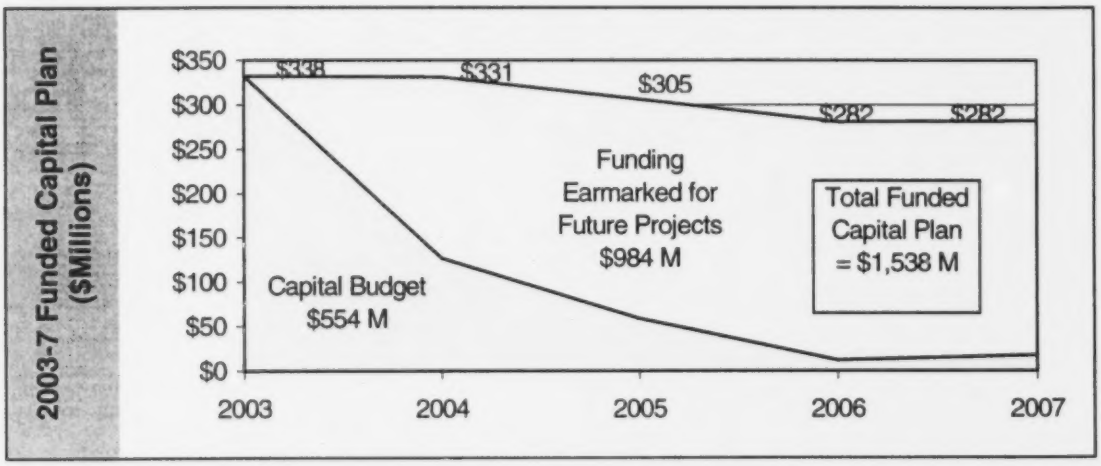
The following page provides a City map identifying key projects for 2003. In addition, refer to the "Capital – Tables" tab in this document for summaries of the funded and unfunded five-year capital plan.


Edmonton
2003 CAPITAL CONSTRUCTION
Key Projects
2003 Transportation & Streets Capital Construction
2003 Drainage Capital Projects
ICAP Projects
AMPW - Land Development
2003 Tax Supported Debt Projects
Roads
Police Station
Neighbourhood Parks
CITY BOUNDARY
EDMONTON AREA
2002

Key Decisions made by City Council

Approved Five-Year Funded Capital Plan

The approved five-year capital plan funds $1,538 million in capital expenditures and is broken up into two distinct categories: capital budget ($554 million); and, funding earmarked for future projects ($984 million).



It is important to recognize the distinction in City Council approval since including a capital project in the five-year plan does not necessarily give Departments the authority to spend money on a project. It is the approval of the capital budget that provides the departments with the authority to spend. Capital budgets can be approved beyond 2003 for more than one year to accommodate projects with multi-year construction. Once a project is given capital budget approval, its expenditure authority is retained until it is completed, deleted or changed through a budget adjustment. Funding earmarked for future projects simply means that over the five years these projects are likely to be financed through available resources. These projects will need to be brought back through future budgets to request capital budget approval.

The following table provides a breakdown of this year's approved capital budget and funding earmarked for future projects:

Capital Budget	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004-7	Total
Previously Approved Projects with no changes	713,136	-	684,260	26,979	1,897	713,136
Previously Approved Projects with changes	407,055	21,264	168,124	100,184	160,011	428,319
New Project Requests	-	273,776	8,429	211,036	54,311	273,776
Approved 2003-7 Capital Budget	1,120,191	295,040	860,813	338,199	216,219	1,415,231
Funding Earmarked for Future Projects	-	-	-	-	**983,501**	**983,501**
Total 2003-7 Funded Capital Plan	**1,120,191**	**295,040**	**860,813**	**338,199**	**1,199,720**	**2,398,732**

All financing sources are included, City and External. The key decisions made by City Council were on capital budget requests for new projects and changes to previously approved projects. "Capital-Tables" tab provides a listing of capital projects by Program.

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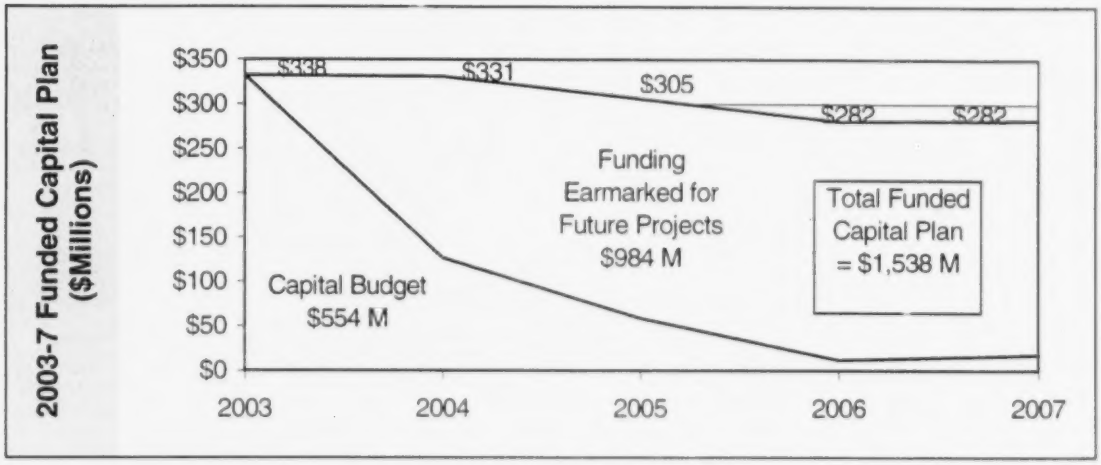

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Tax-Supported Borrowing

City Council Direction

On October 15, 2002, City Council approved a revised Debt Management Fiscal Policy which allows the City to use tax supported debt as one financial tool to finance large capital expenditures. This will help address the $3.2 billion in unfunded forecast capital works required over the next 10 years. More immediately, it helps to deal with growth pressures and some of the back log of the aging infrastructure rehabilitation work. On an annual basis, City Council will review up to $50 million in large priority capital projects for potential use of tax-supported debt. A review of this tax-supported borrowing program will be undertaken prior to the 2005 Budget process.

Criteria for Selecting Projects

The following principles/guidelines were used in selecting projects for tax-supported debt financing:

- Projects must be large dollar value – as a minimum, in the range of $10 million
- Have a minimum asset life of 15 years
- Projects support priorities of approved plans
- Projects provide demonstrable benefit (quantitative and qualitative) to the City in terms of:
  - ⇒ Safety and public health
  - ⇒ Economic growth
  - ⇒ Quality of service
  - ⇒ Quality of life and attractiveness of the City
  - ⇒ Environmental
  - ⇒ Maximizing use of partnership funding

Approved Capital Projects

The following provides a listing of approved capital projects for borrowing as part of the 2003 budget.

Approved Projects for Borrowing as part of 2003 Budget

Project Name	Tax-Supported Debt	Staging of Construction
South East Division Police Station	$11,600	2003 - 2004
Improvements to Arterial Roads	7,635	2003 - 2004
Neighbourhood Infrastructure (Roads/Parks)	7,765	2003 - 2004
Whitemud Dr. East (34 Street Interchange)	23,000	2003 - 2005
Total	**$50,000**	

A more descriptive summary of the approved projects is provided in the "Capital-Tables" tab included in this document.

Allocating General Financing

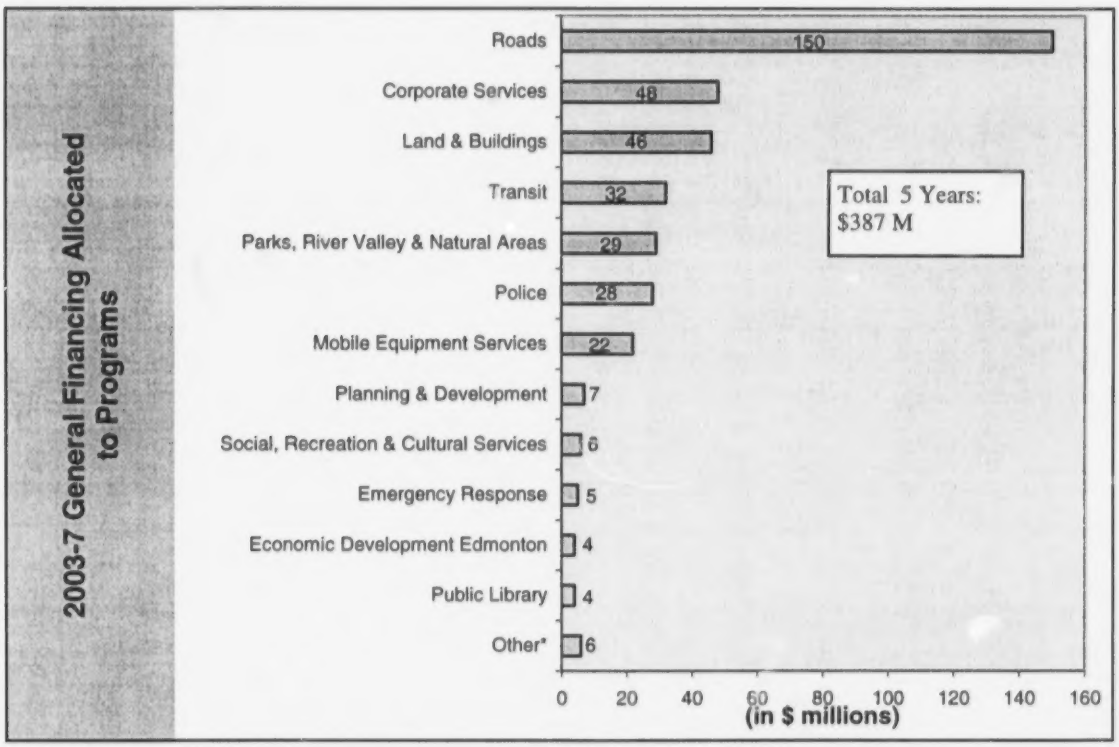
General Financing represents pay-as-you-go funds generated through tax revenues, and one-time funding (e.g. year-end surplus) set aside for capital expenditures. The following highlights funding available for the next five years:

Available General Financing for Capital Expenditures

($ millions)

2003	2004	2005	2006	2007
$98.6	$66.8	$67.8	$77.0	$75.8

As part of the 2003-7 capital plan, City Council approved the following allocation of funding to City Programs:


2003-7 General Financing Allocated to Programs
Roads 150
Corporate Services 48
Land & Buildings 46
Transit 32
Parks, River Valley & Natural Areas 29
Police 28
Mobile Equipment Services 22
Planning & Development 7
Social, Recreation & Cultural Services 6
Emergency Response 5
Economic Development Edmonton 4
Public Library 4
Other* 6
Total 5 Years: $387 M
0 20 40 60 80 100 120 140 160
(in $ millions)

*Other: includes Office of the City Clerk, Recreation & Cultural Facilities, and Waste Management.

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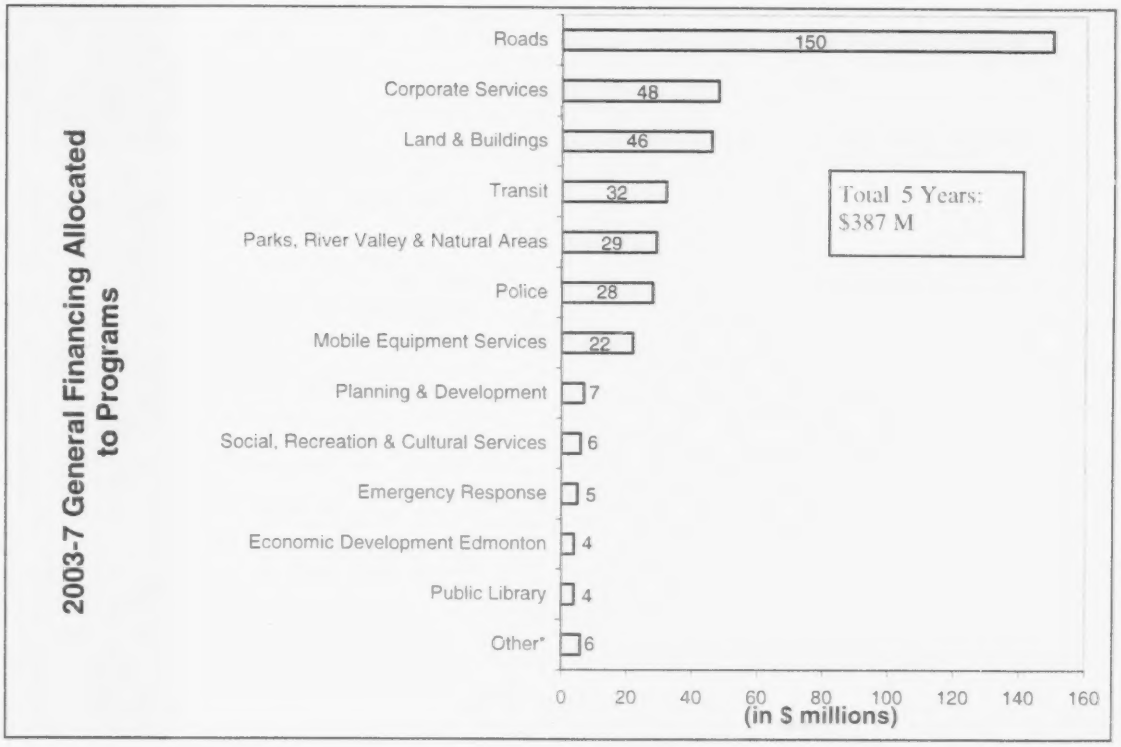
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Allocating General Financing

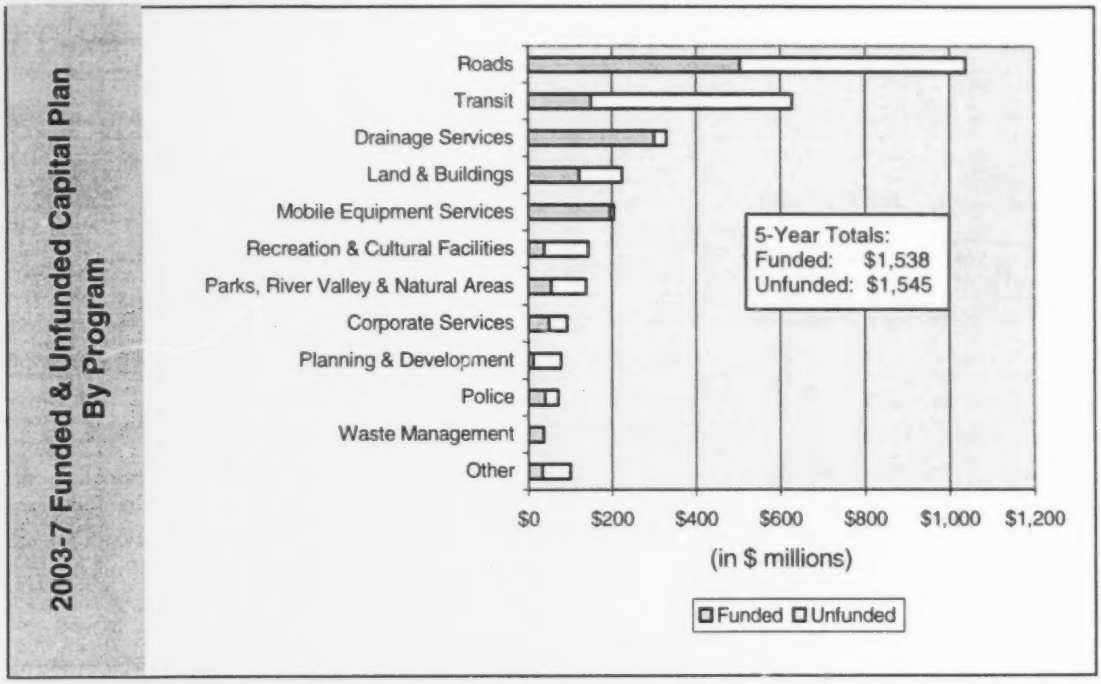
Factors Considered in Allocating Funding

- Council approved criteria
- Program priorities and level of urgency
- Emerging issues
- Financial opportunities (leveraging)
- Staging and grouping of complementary capital projects
- Balancing rehabilitation of existing infrastructure with growth pressures

Allocation Process

- As a starting point, a core level of funding is provided to Programs based on the previous years approved five-year capital plan.
- Projects near the funding cut-off line (at the margin) are re-considered together with other emerging capital project priorities.
- In 2003, $8.5 million in new funding was allocated to priority capital projects plus $5.6 million was reallocated from existing funded projects to other priority capital projects.
- For 2004-7, preliminary funding allocations have been made to a number of projects that will be brought back to City Council for consideration in future budgets.

5 Year Plan at a Glance



*Other: includes Office of the City Clerk, Emergency Response, Public Library, Waste Management, Economic Development Edmonton, and Social, Recreation & Cultural Services.

Major Projects Funded in the Next Five Years:

Roads $505M: Yellowhead Trail/156 Street Interchange $53 million, Yellowhead Trail/184 Street Interchange $47 million, Southwest Ring Road $31 million, Whitemud Drive East/34 Street Interchange $23 million, Arterial/Primary Highway Rehabilitation $98 million, Collector & Local Roads $71 million, Arterial/Network Improvements $37 million, Traffic Control & Safety Streetlighting $33 million, Bridge Rehabilitation $28 million.

Transit: $150M: South LRT (University – Neil Crawford) $94 million, LRT Systems & Facilities $20 million, Bus Systems & Facilities $17 million, Bus Fleet (growth) $16 million.

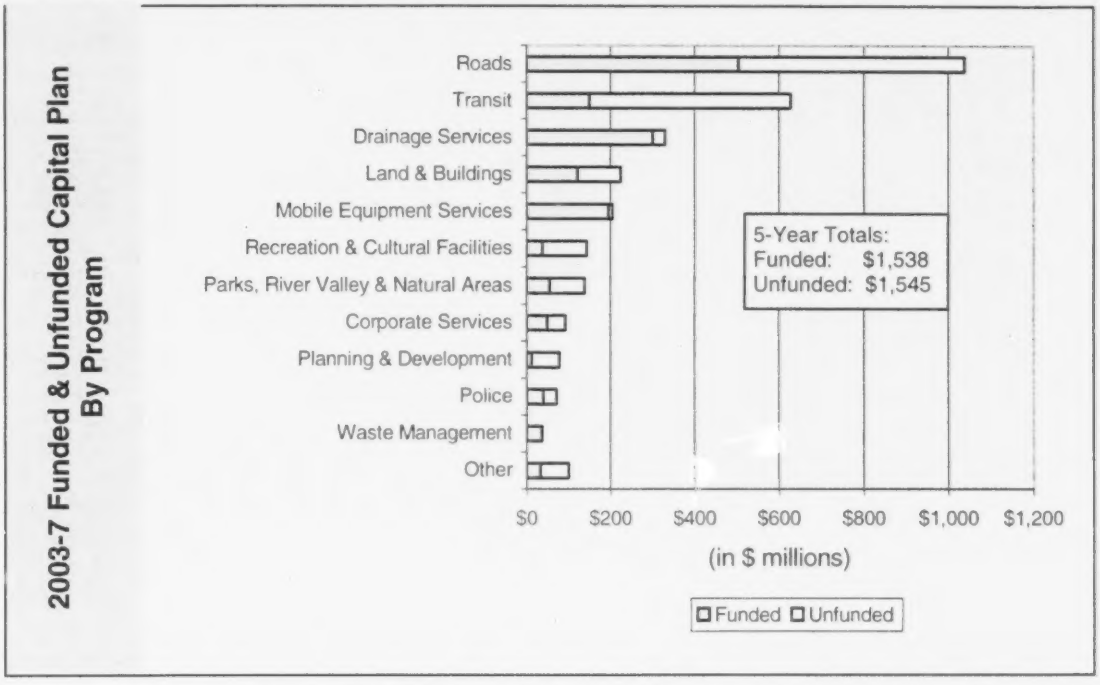
Drainage Services $301M: Sanitary and Storm Sewer System $171 million, Wastewater Treatment Facilities $107 million, Combined Sewer System $23 million.

Land & Buildings $122M: Land Development $63 million, Public Works/Operation Buildings $21 million, Recreational Facilities $15 million, Edmonton 2004 Legacy Project (Churchill Square Redevelopment) $12 million.

Mobile Equipment Services $195M: Transit Vehicle Fleet Replacement $84 million, City Vehicle Fleet $77 million, Fire and Ambulance Fleet Replacement $28 million.

Recreational & Cultural Facilities $38M: Major Attractions $24 million, Indoor Soccer Centre $8 million, Sport & Fitness Facilities $2 million.

5 Year Plan at a Glance



*Other: includes Office of the City Clerk, Emergency Response, Public Library, Waste Management, Economic Development Edmonton, and Social, Recreation & Cultural Services.

Major Projects Funded in the Next Five Years:

Roads $505M: Yellowhead Trail/156 Street Interchange $53 million, Yellowhead Trail/184 Street Interchange $47 million, Southwest Ring Road $31 million, Whitemud Drive East/34 Street Interchange $23 million, Arterial/Primary Highway Rehabilitation $98 million, Collector & Local Roads $71 million, Arterial/Network Improvements $37 million, Traffic Control & Safety Streetlighting $33 million, Bridge Rehabilitation $28 million.

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Mobile Equipment Services $195M: Transit Vehicle Fleet Replacement $84 million, City Vehicle Fleet $77 million, Fire and Ambulance Fleet Replacement $28 million.

Recreational & Cultural Facilities $38M: Major Attractions $24 million, Indoor Soccer Centre $8 million, Sport & Fitness Facilities $2 million.

5 Year Plan at a Glance

Parks, River Valley & Natural Areas $55M: Parks Development $29 million, River Valley & Ravines $11 million.

Corporate Services $50M: Technology Equipment $36 million, Voice Communication $3 million, E-Business $3 million.

Planning & Development $12M: Heritage Building Preservation $4 million, Animal Control Facility $4 million, Assessment/Planning related Technology equipment $2 million.

Police $40M: Southeast Division Police Station $12 million, Police Technology Equipment $12 million, Communication Equipment $6 million, Facilities Rehabilitation $3 million.

Waste Management $37M: Energy Management Retrofit Program $30 million.

Other $33M: Partnership Housing $13 million, Conference Centre Rehabilitation $5 million, Library Facility Rehabilitation $4 million, Fire Fighting Equipment $3 million, City-owned Housing $2 million, Office of the City Clerk Technology Equipment $1 million, two Skateboard Parks $0.3 million.

Major Capital Projects Not Funded in the Next Five Years

Roads $533M: Arterial Roads $220 million, 23 Avenue/Gateway Boulevard $74 million, Mature Neighbourhood Roads $63 million, Collector & Local Roads $57 million, , Traffic Control & Safety Streetlighting $44 million, Highway Connectors $33 million, Whitemud Drive/17 Street Interchange $10 million.

Transit: $478M: South LRT Extension (Health Sciences to Neil Crawford $131 million, Neil Crawford to Heritage $238 million), Bus Systems & Facilities $48 million, LRT Systems & Facilities $29 million, Bus Fleet Growth $29 million.

Drainage Services $29M: Storm and Sewer System $29 million.

Land & Buildings $102M: New Transit Garage $33 million, Recreational/Office Building Rehabilitation $18 million, Ambulance Stations $17 million, Fire Stations (New and Replacement) $12 million.

Mobile Equipment Services $9M: City/Bus Fleet $7 million.

Recreational & Cultural Facilities $105M: Community Partnerships (Soccer Centre, Senior Centres) $52 million, Multi-use Recreational Facilities $27 million, Leisure Centres $6 million, Sports Fields $2 million.

Parks, River Valley & Natural Areas $83M: Park Development $65 million, River Valley & Ravine Trails $11 million.

5 Year Plan at a Glance

Corporate Services $43M: Enterprise Resource Planning $23 million, Technology Equipment Facilities $11 million, E-Business $5 million, Voice Communications $4 million.

Planning & Development $66M: Fort Road Redevelopment $29 million, Queen Mary Park Neighbourhood $20 million, Capital City Downtown Plan $10 million.

Police $31M: Police Training Centre $16 million, Southwest Division Station $6 million, Police Communications $4 million, Shooting Range Facility $2 million.

Other $66M: Affordable Housing $26 million, Conference Centre Expansion - Hall D $24 million, Outdoor Pool Redevelopment $5 million, Fire Fighting Equipment $3 million, New Northeast Branch Library $3 million.

2003 – 2007
Balancing Growth & Rehabilitation Spending

2. Planned Growth
$529 M (34%)

Includes capital works to support growth either through construction of new facilities, upgrading or expansion of existing assets.

1. Infrastructure & Physical Environment
$895 M (59%)

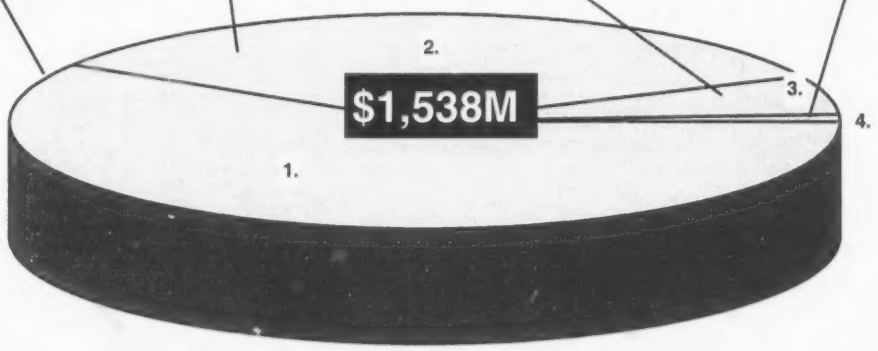
Includes capital works for rehabilitation, replacement or reconstruction of existing infrastructure, and projects that relate to the protection of environment.

3. Economic Development
$95 M (6%)

Includes projects that support economic development such as land development, facilities that support tourism/attractions.

4. Organizational Effectiveness
$19 M (1%)

Includes projects that are aimed at promoting efficiency and effectiveness.



The City has attempted to take a balanced approach in dealing with the pressures of growth, infrastructure rehabilitation, and limited financial resources.

Key Observations

- Overall, five-year spending is up approximately $150 million from 2002-2006 capital plan.
- Past trend of capital expenditure investment has been approximately 65% for infrastructure rehabilitation/replacements and protection of environment, 26% growth, and 9% other.
- For 2003-7, the City is investing more in growth and less in infrastructure rehabilitation/ replacement.
- On the unfunded side, approximately 40% relates to infrastructure and physical environment, 57% growth and 3% other.

Tax-supported Operations

Approved Tax Levy Summary

($000)	2001 Actual	2002 Budget	Change '02 to '03	2003 Budget	% Change '02 to '03
Authorities					
Economic Development Edmonton	5,596	5,947	992	6,939	16.7
Police Service	114,470	126,425	10,501	136,926	8.3
Public Library	18,560	19,590	1,211	20,801	6.2
Other Authorities	2,925	3,081	285	3,366	9.3
Total Authorities	141,551	155,043	12,989	168,032	8.4
Civic Programs					
Asset Management & Public Works					
Land & Buildings	23,388	26,279	319	26,598	1.2
Storm Drainage (Note)	6,517	6,857	(6,857)	-	(100.0)
Waste Management	15,127	16,426	1,216	17,642	7.4
Community Services					
Social, Recreation & Cultural Services	24,830	27,540	625	28,165	2.3
Parks, River Valley & Natural Areas	23,267	23,540	1,719	25,259	7.3
Recreation & Cultural Facilities	11,402	11,913	1,065	12,978	8.9
Corporate Services	43,118	54,622	2,822	57,444	5.2
Emergency Response	86,495	91,298	6,096	97,394	6.7
Mayor And Council					
Mayor & Councillor Offices	2,152	2,519	146	2,665	5.8
Office of the City Auditor	862	1,135	145	1,280	12.8
Office of the City Manager					
City Manager	782	1,171	59	1,230	5.0
Office of the City Clerk	4,001	3,747	230	3,977	6.1
Planning & Development	11,094	15,441	316	15,757	2.0
Transportation & Streets					
Roads	52,718	62,453	2,137	64,590	3.4
Transit	67,890	75,216	2,725	77,941	3.6
One-time Items	5,197	1,192	(1,192)	-	(100.0)
Total Civic Programs	378,840	421,349	11,571	432,920	2.7
Corporate Programs					
Capital Project Financing	98,227	96,247	(2,567)	93,680	(2.7)
Corporate Expenditures	61,342	13,419	1,695	15,114	12.6
Corporate Revenues	(263,521)	(240,936)	(5,153)	(246,089)	(2.1)
Taxation	19,315	8,621	473	9,094	5.5
Taxation Revenue	435,754	453,743	19,008	472,751	4.2

Taxation Revenue				
Property Tax	347,054	361,447	17,733	379,180
Business Tax	72,929	76,219	3,410	79,629
Payment-in-lieu of Taxes	15,771	16,077	(2,135)	13,942
Total Taxation Revenue	435,754	453,743	19,008	472,751

Note: Storm Drainage to become a Utility on January 1, 2003. Capital Project Financing expenditures will also be reduced for a total reduction of $12.5 million in tax levy funding for Storm Drainage.

Tax Levy amounts are the net difference between amounts on Expenditure & Revenue Tables that follow.

Tax-supported Operations

Approved Expenditure Summary

($000)	2001 Actual	2002 Budget	Change '02 to '03	2003 Budget	% Change '02 to '03
Authorities					
Economic Development Edmonton	18,539	15,220	2,261	17,481	14.9
Police Service	142,386	151,575	11,539	163,114	7.6
Public Library	22,638	23,662	1,339	25,001	5.7
Other Authorities	7,111	7,605	91	7,696	1.2
Total Authorities	190,674	198,062	15,230	213,292	7.7
Civic Programs					
Asset Management & Public Works					
Land & Buildings	33,294	34,071	1,036	35,107	3.0
Storm Drainage	6,940	7,144	(7,144)	-	(100.0)
Waste Management	44,741	53,682	2,428	56,110	4.5
Community Services					
Social, Recreation & Cultural Services	37,898	43,252	1,431	44,683	3.3
Parks, River Valley & Natural Areas	24,182	24,468	1,753	26,221	7.2
Recreation & Cultural Facilities	33,049	33,864	2,641	36,505	7.8
Corporate Services	50,967	56,014	2,445	58,459	4.4
Emergency Response	101,423	108,861	7,187	116,048	6.6
Mayor and Council					
Mayor and Councillor Offices	2,152	2,519	146	2,665	5.8
Office of the City Auditor	862	1,135	145	1,280	12.8
Office of the City Manager					
City Manager	782	1,171	59	1,230	5.0
Office of the City Clerk	5,471	3,823	217	4,040	5.7
Planning & Development	28,725	30,621	3,067	33,688	10.0
Transportation & Streets					
Roads	60,463	67,850	2,316	70,166	3.4
Transit	123,238	130,850	5,806	136,656	4.4
One-time Items	5,197	2,552	(2,552)	-	(100.0)
Total Civic Programs	559,384	601,877	20,981	622,858	3.5
Corporate Programs					
Capital Project Financing	124,608	122,557	(7,942)	114,615	(6.5)
Corporate Expenditures	14,224	13,529	3,911	17,440	28.9
Corporate Revenues	5,531	4,000	-	4,000	-
Taxation	20,823	10,212	558	10,770	5.5
One-time Items	-	4,506	(4,506)	-	(100.0)
Total Net Expenditure	915,244	954,743	28,232	982,975	3.0
Transfers to Reserves					
Public Library	151	-	-	-	-
Other Authorities (Taxi Commission)	39	8	-	8	-
Capital Project Financing	1,906	1,450	(1,125)	325	(77.6)
Corporate Expenditures	47,291	-	-	-	-
Office of the City Clerk	277	-	-	-	-
Parks, River Valley & Natural Areas	450	-	-	-	-
Planning & Development	896	700	-	700	-
Recreation & Cultural Facilities	1,576	268	(4)	264	(1.5)
Waste Management	1,784	-	-	-	-
One-time Items	-	674	(674)	-	100.0
Total Transfers to Reserves	54,370	3,100	(1,803)	1,297	(58.2)
Total Net Expendenditure & Transfers	969,614	957,843	26,429	984,272	2.8

Net Expenditure includes Pay-as-you-go Capital Financing of $87.4 million in 2002 and $83.0 million in 2003.

Tax-supported Operations

Approved Revenue Summary

($000)	2001 Actual	2002 Budget	Change '02 to '03	2003 Budget	% Change '02 to '03
Authorities					
Economic Development Edmonton	12,692	9,273	1,269	10,542	13.7
Police Service	27,916	25,150	1,038	26,188	4.1
Public Library	4,229	4,072	128	4,200	3.1
Other Authorities	4,211	4,532	(194)	4,338	(4.3)
Total Authorities	49,048	43,027	2,241	45,268	5.2
Civic Programs					
Asset Management & Public Works					
Land & Buildings	8,952	7,682	827	8,509	10.8
Storm Drainage	423	287	(287)	-	(100.0)
Waste Management	26,241	30,728	2,281	33,009	7.4
Community Services					
Social, Recreation & Cultural Services	13,068	15,653	806	16,459	5.1
Parks, River Valley & Natural Areas	744	506	(16)	490	(3.2)
Recreation & Cultural Facilities	23,076	21,686	2,105	23,791	9.7
Corporate Services	7,752	1,392	(377)	1,015	(27.1)
Emergency Response	14,928	17,563	1,091	18,654	6.2
Office of the City Manager					
Office of the City Clerk	1,470	76	(13)	63	(17.1)
Planning & Development	18,527	15,880	2,751	18,631	17.3
Transportation & Streets					
Roads	7,745	5,397	179	5,576	3.3
Transit	55,348	55,634	3,081	58,715	5.5
One-time Items	-	786	(786)	-	(100.0)
Total Civic Programs	178,274	173,270	11,642	184,912	6.7
Corporate Programs					
Capital Project Financing (Local Improvement Rev)	18,789	15,462	(2,538)	12,924	(16.4)
Corporate Expenditures	173	110	2,216	2,326	2,014.5
Corporate Revenues	154,232	139,688	(14,719)	124,969	(10.5)
Taxation	1,508	1,591	85	1,676	5.3
One-time Items	-	3,000	(3,000)	-	(100.0)
Total Revenue	402,024	376,148	(4,073)	372,075	(1.1)
Transfers from Reserves & Equity					
Economic Development Edmonton	251	-	-	-	-
Other Authorities (DDC, Space & Science)	14	-	-	-	-
Capital Project Financing	9,498	12,298	(3,962)	8,336	(32.2)
Corporate Revenues	114,820	105,248	19,872	125,120	18.9
Corporate Services	97	-	-	-	-
Land & Buildings	954	110	(110)	-	(100.0)
Social, Recreation & Cultural Services	-	59	-	59	-
Parks, River Valley & Natural Areas	621	422	50	472	11.8
Recreation & Cultural Facilities	147	533	(533)	-	(100.0)
Office of the City Clerk	277	-	-	-	-
Waste Management	5,157	6,528	(1,069)	5,459	(16.4)
One-time Items	-	2,754	(2,754)	-	(100.0)
Total Transfers from Reserves & Equity	131,836	127,952	11,494	139,446	9.0
Total Revenue & Transfers	533,860	504,100	7,421	511,521	1.5

(Includes, user fees, fines, permits, grants & corporate revenue, e.g., EdTel Endowment, utility dividends & franchise fees)

Approved
Municipal Enterprises - $000

	2001 Actual	2002 Budget	Change '02 to '03	2003 Budget	% Change '02 to '03
Land Enterprise					
Revenue & Transfers from Reserves & Equity	22,125	18,332	247	18,579	1.3
Less: Expenditure	20,444	16,116	(2,479)	13,637	(15.4)
Net Income	1,681	2,216	2,726	4,942	123.0
Mobile Equipment Services					
Revenue & Recoveries	68,583	74,621	4,691	79,312	6.3
Less: Expenditure & Transfers to Reserves	65,553	72,213	4,852	77,065	6.7
Contribution to Vehicle Replacement Fund	3,030	2,408	(161)	2,247	(6.7)

Approved
Utility Operations - $000

	2001 Actual	2002 Budget	Change '02 to '03	2003 Budget	% Change '02 to '03
Drainage Services					
Revenue & Transfers from Reserves & Equity	93,127	90,304	15,298	105,602	16.9
2002 Funding from Tax Levy (Operating only)	-	6,857	(6,857)	-	-
Less: Expenditure	62,066	66,499	6,385	72,884	9.6
Net Income	31,061	30,662	2,056	32,718	6.7
Rate Impact		2.0%		0.0%	

On July 2, 2002, City Council approved the following recommendation from the Land Drainage Utility Implementation Plan:

"That the City of Edmonton, Sewers Use Bylaw be amended to establish a Drainage utility consisting of a land drainage utility and the existing sanitary utility commencing January 1, 2003."

As a result of this approval, Storm Drainage will no longer be funded from the Tax Levy. For the 2003 Budget, $12.5 million has been removed from the 2003 Tax Levy.

Approved Resource Distribution

	2001 Actual	2002 Budget	Change '02 to '03	% Change '02 to '03	2003 Budget	% of Total
Total Tax-supported						
Salaries, wages & benefits	484,036	523,609	27,261	5.2	550,870	56.0
Materials, goods & supplies	60,351	61,780	(362)	(0.6)	61,418	6.2
Contracted & general services	130,666	127,507	8,987	7.0	136,494	13.9
Other Charges	235,415	234,789	(596)	(0.3)	234,193	23.8
Total	910,468	947,685	35,290	3.7	982,975	100.0
* 2001 and 2002 exclude one-time items						
Economic Development Edmonton						
Salaries, wages & benefits	7,395	6,853	279	4.1	7,132	40.8
Materials, goods & supplies	140	178	(30)	(16.9)	148	0.8
Contracted & general services	8,971	6,153	2,016	32.8	8,169	46.7
Other Charges	2,033	2,036	(4)	(0.2)	2,032	11.6
Total	18,539	15,220	2,261	14.9	17,481	
Police Service						
Salaries, wages & benefits	110,917	121,900	7,372	6.0	129,272	79.3
Materials, goods & supplies	10,556	6,896	549	8.0	7,445	4.6
Contracted & general services	17,282	17,975	3,132	17.4	21,107	12.9
Other Charges	3,631	4,804	486	10.1	5,290	3.2
Total	142,386	151,575	11,539	7.6	163,114	
Public Library						
Salaries, wages & benefits	14,276	14,872	749	5.0	15,621	62.5
Materials, goods & supplies	4,692	5,093	426	8.4	5,519	22.1
Contracted & general services	1,639	1,683	50	3.0	1,733	6.9
Other Charges	2,182	2,014	114	5.7	2,128	8.5
Total	22,789	23,662	1,339	5.7	25,001	
Other Authorities						
Salaries, wages & benefits	2,291	2,666	153	5.7	2,819	11.3
Materials, goods & supplies	437	635	(110)	(17.3)	525	2.1
Contracted & general services	2,297	1,969	(335)	(17.0)	1,634	6.5
Other Charges	2,086	2,335	383	16.4	2,718	10.9
Total	7,111	7,605	91	1.2	7,696	
Asset Management & Public Works						
Salaries, wages & benefits	28,678	32,933	(2,365)	(7.2)	30,568	33.5
Materials, goods & supplies	6,172	6,069	(2,403)	(39.6)	3,666	4.0
Contracted & general services	31,081	29,118	(900)	(3.1)	28,218	30.9
Other Charges	19,044	26,777	1,988	7.4	28,765	31.5
Total	84,975	94,897	(3,680)	(3.9)	91,217	
Community Services						
Salaries, wages & benefits	47,610	50,819	2,667	5.2	53,486	49.8
Materials, goods & supplies	6,617	6,401	352	5.5	6,753	6.3
Contracted & general services	17,478	17,919	1,641	9.2	19,560	18.2
Other Charges	23,424	26,445	1,165	4.4	27,610	25.7
Total	95,129	101,584	5,825	5.7	107,409	

Approved Resource Distribution

	2001 Actual	2002 Budget	Change '02 to '03	% Change '02 to '03	2003 Budget	% of Total
Corporate Services						
Salaries, wages & benefits	45,079	49,658	2,449	4.9	52,107	89.1
Materials, goods & supplies	7,430	8,433	747	8.9	9,180	15.7
Contracted & general services	(4,140)	(5,064)	(823)	16.3	(5,887)	(10.1)
Other Charges	2,598	2,987	72	2.4	3,059	5.2
Total	50,967	56,014	2,445	4.4	58,459	
Emergency Response						
Salaries, wages & benefits	84,355	92,067	5,629	6.1	97,696	84.2
Materials, goods & supplies	4,026	3,248	232	7.1	3,480	3.0
Contracted & general services	10,836	11,167	924	8.3	12,091	10.4
Other Charges	2,199	2,379	402	16.9	2,781	2.4
Total	101,416	108,861	7,187	6.6	116,048	
Mayor & Council						
Salaries, wages & benefits	2,014	2,291	178	7.8	2,469	62.6
Materials, goods & supplies	125	93	11	11.8	104	2.6
Contracted & general services	716	1,001	76	7.6	1,077	27.3
Other Charges	159	269	26	9.7	295	7.5
Total	3,014	3,654	291	8.0	3,945	
Office of the City Manager						
Salaries, wages & benefits	3,613	3,174	184	5.8	3,358	63.7
Materials, goods & supplies	481	412	(26)	(6.3)	386	7.3
Contracted & general services	1,939	967	27	2.8	994	18.9
Other Charges	497	441	91	20.6	532	10.1
Total	6,530	4,994	276	5.5	5,270	
Planning & Development						
Salaries, wages & benefits	23,046	24,952	1,994	8.0	26,946	80.0
Materials, goods & supplies	1,396	2,320	99	4.3	2,419	7.2
Contracted & general services	3,291	2,379	568	23.9	2,947	8.7
Other Charges	992	970	406	41.9	1,376	4.1
Total	28,725	30,621	3,067	10.0	33,688	
Transportation & Streets						
Salaries, wages & benefits	114,762	121,424	5,872	4.8	127,296	61.5
Materials, goods & supplies	18,279	22,002	(209)	(0.9)	21,793	10.5
Contracted & general services	39,276	42,240	2,611	6.2	44,851	21.7
Other Charges	11,384	13,034	(152)	(1.2)	12,882	6.2
Total	183,701	198,700	8,122	4.1	206,822	
Corporate Programs						
Salaries, wages & benefits	-	-	2,100	-	2,100	1.0
Materials, goods & supplies	-	-	-	-	-	-
Contracted & general services	-	-	-	-	-	-
Other Charges	165,186	150,298	(5,573)	(3.7)	144,725	98.6
Total	165,186	150,298	(3,473)	(2.3)	146,825	

Approved Resource Distribution

	2001 Actual	2002 Budget	Change '02 to '03	% Change '02 to '03	2003 Budget	% of Total
Asset Management & Public Works - Land Enterprise						
Salaries, wages & benefits	-	-	-	-	-	-
Materials, goods & supplies	-	-	-	-	-	-
Contracted & general services	(4,530)	1,957	(421)	(21.5)	1,536	11.3
Other Charges	24,974	14,159	(2,058)	(14.5)	12,101	88.7
Total	20,444	16,116	(2,479)	(15.4)	13,637	
Asset Management & Public Works - Mobile Equipment Services						
Salaries, wages & benefits	21,514	24,191	1,339	5.5	25,530	33.1
Materials, goods & supplies	25,667	24,171	1,000	4.1	25,171	32.7
Contracted & general services	2,609	7,764	458	5.9	8,222	10.7
Other Charges	15,763	16,087	2,055	12.8	18,142	23.5
Total	65,553	72,213	4,852	6.7	77,065	
Asset Management & Public Works - Drainage Services						
Salaries, wages & benefits	26,528	27,277	2,135	7.8	29,412	40.4
Materials, goods & supplies	5,740	4,560	(176)	(3.9)	4,384	6.0
Contracted & general services	7,819	5,530	912	16.5	6,442	8.8
Other Charges	21,979	29,133	3,513	12.1	32,646	44.8
Total	62,066	66,499	6,384	9.6	72,884	

Approved Full-time Equivalents

	2001 Actual	2002 Budget	Annualization of 2002 Changes	2003 Service Changes	Other 2003 Changes	2003 Budget
Authorities						
Economic Development Edmonton	239.0	232.0	-	2.0	-	234.0
Police Service	1,478.7	1,515.0	12.0	47.5	(1.0)	1,573.5
Public Library	358.3	358.3	-	4.9	-	363.2
Other Authorities	67.0	73.8	0.2	-	1.0	75.0
Total Authorities	2,143.0	2,179.1	12.2	54.4	-	2,245.7
Civic Programs						
Asset Management & Public Works						
Land & Buildings	316.2	320.7	-	6.0	1.0	327.7
Waste Management	166.8	188.1	-	6.8	1.8	196.7
Community Services						
Social, Recreation & Cultural Services	248.1	264.9	-	1.0	0.4	266.3
Parks, River Valley & Natural Areas	313.6	326.5	-	9.3	-	335.8
Recreation & Cultural Facilities	465.6	472.7	-	7.8	-	480.5
Corporate Services	801.0	808.7	1.0	8.0	(2.5)	815.2
Emergency Response	1,113.0	1,137.0	-	26.0	-	1,163.0
Mayor and Councillor						
Mayor and Councillor Offices	20.0	21.0	-	-	-	21.0
Office of the City Auditor	12.0	11.0	-	1.0	-	12.0
Office of the City Manager						
City Manager	7.0	8.0	-	-	-	8.0
Office of the City Clerk	41.3	43.3	-	-	-	43.3
Planning & Development	400.8	416.8	1.0	18.0	0.3	436.1
Transportation & Streets						
Roads	619.0	656.4		3.0	1.2	660.6
Transit	1,552.3	1,593.1	25.3	15.4	2.5	1,636.3
Total Civic Programs	6,076.7	6,268.2	27.3	102.3	4.7	6,402.5
Total Tax-supported Operations	8,219.7	8,447.3	39.5	156.7	4.7	8,648.2
Municipal Enterprises						
Mobile Equipment Services	431.8	440.8	-	11.4	-	452.2
Total Municipal Enterprises	431.8	440.8	-	11.4	-	452.2
Utility Operations						
Drainage Services	480.2	483.5	-	12.6	(7.4)	488.7
Total Utility Operations	480.2	483.5	-	12.6	(7.4)	488.7
Total Full-time Equivalents	**9,131.7**	**9,371.6**	**39.5**	**180.7**	**(2.7)**	**9,589.1**

Approved One-time Items

($000)	Expenditure	Revenue	Tax Levy
Downtown Development Corporation			
Jasper East Village	40	20	20
Economic Development Edmonton			
Competitive Cluster Strategy	1,150	650	500
Asset Management & Public Works			
Waste Management			
Greenhouse Gas Plan Implementation	100	-	100
Community Services			
Parks, River Valley & Natural Areas			
Parkland Urban Growth*	265	265	-
Corporate Services			
Customer Service Targets - Training	50	-	50
Process Support for Planning & Development*	43	43	-
Emergency Response			
Emergency Preparedness Office	150	-	150
Office of the City Manager			
Office of the City Clerk			
Plan & Promote 2004 FCM Conference*	75	75	-
Planning & Development			
Office Consolidation	477	-	477
Service Related to Unsustainable Growth*	583	583	-
Defense of Assessment	75	-	75
Growth in Economy/Demands	325	325	-
Downtown Plan Initiatives - Façade Improvement	250	-	250
Transportation & Streets			
Roads			
Support for Development*	124	124	-
Total Tax-supported	**3,707**	**2,085**	**1,622**

* Funded by Unsustainable Growth revenue in Planning & Development

Highlights of Approved 2003 User Fees

	2002 Fee	$ Increase	% Increase	Approved 2003 Fee
Arenas				
Winter Ice - Minors/Community - Good Time	$85.50	$2.25	2.6%	$87.75
Winter Ice - Adults - Good Time	$174.55	$5.20	3.0%	$179.75
Summer Ice - High Priority Time	$136.55	$4.70	3.4%	$141.25
Summer Ice - High Priority Time	$109.05	$3.30	3.0%	$112.35
Sports Fields				
Standard Class C Fields - Minor (per hour)	$0.00	$0.00	0.0%	$0.00
Standard Class C Fields - Adult (per hour)	$3.10	$0.10	3.2%	$3.20
Commonwealth Stadium				
General Admission - Adult	$4.40	$0.25	5.7%	$4.65
Annual Pass - Adult	$269.10	$13.90	5.2%	$283.00
Fort Edmonton				
General Admission - Child	$4.25	$0.25	5.9%	$4.50
General Admission - Adult	$8.00	$0.25	3.1%	$8.25
General Admission - Family	$24.50	$1.50	6.1%	$26.00
Golf Courses				
Riverside / Victoria Golf Courses				
Green Fees - 9 Holes - Weekday	$19.00	**Golf Course fees will be adjusted in**		
Green Fees - 9 Holes - Weekend	$20.00	**Spring 2003 to reflect the mid-range**		
Rundle Golf Course		**price of the Edmonton market.**		
Green Fees - 9 Holes - Weekday	$12.00			
Green Fees - 9 Holes - Weekend	$13.00			
Kinsmen Sports Centre				
General Admission - Child	$2.75	$0.15	5.5%	$2.90
General Admission - Adult	$5.70	$0.30	5.3%	$6.00
Leisure Centres				
General Admission - Child	$1.00	$0.00	0.0%	$1.00
General Admission - Adult	$3.80	$0.10	2.6%	$3.90
Muttart Conservatory				
Single Admission - Adult	$5.25	$0.25	4.8%	$5.50
Valley Zoo				
General Admission - Child	$3.50	$0.25	7.1%	$3.75
General Admission - Family	$19.00	$1.00	5.3%	$20.00
Public Library				
Children Under 18	Free	no change	0.0%	Free
First Adult Per Household	$12.00	no change	0.0%	$12.00
Other Adults Per Household	$8.00	no change	0.0%	$8.00
Household Maximum	4 adults	no change	0.0%	4 adults

Highlights of Approved 2003 User Fees

	2002 Fee	$ Increase	% Increase	Approved 2003 Fee
Waste Management User Fee				
Single Family (per unit per month)	$9.85	$0.60	6.1%	$10.45
Multi - Family (per unit per month)	$6.40	$0.40	6.3%	$6.80
Ambulance Fees Response With Transport				
Resident Patient	$306.00	$9.18	3.0%	$315.18
Non-Resident Patient	$424.00	$12.72	3.0%	$436.72
Mileage Fee Outside City Limits Per Km	$3.00	$0.09	3.0%	$3.09
Ambulance Fees Without Transport				
Resident Patient	$196.00	$5.88	3.0%	$201.88
Non-Resident Patient	$288.00	$8.64	3.0%	$296.64
Mileage Fee Outside City Limits Per Km	$3.00	$0.09	3.0%	$3.09
Ambulance Fees Standby				
Standby Per Hour, 3 Hour Minimum				
Ambulance plus 2 attendants	$315.00	$9.45	3.0%	$324.45
each additional 1/4 hour	$26.00	$0.78	3.0%	$26.78
Per attendant (without ambulance)	$158.00	$4.74	3.0%	$162.74
each additional 1/4 hour	$13.00	$0.39	3.0%	$13.39
Other ERD Fees and Charges				
Dangerous Goods Permits	$57.00	no change	0.0%	$57.00
Firework and Pyrotechnic Device Permits	$57.00	no change	0.0%	$57.00
Firework and Pyrotechnic Device Permits - High Hazard	$113.00	no change	0.0%	$113.00
Search and Summary Report of Fire Inspection History	$91.00	no change	0.0%	$91.00
Plan Examination and Letter of Complaince	$136.00	no change	0.0%	$136.00
Planning and Development				
Development Compliance				
Accessory Buildings, Satellite Signal Receiving Antennae	$30	$10	Selected fee increases represent an overall 2.5% increase in Development Compliance fees.	$40
Mobile Homes and additions to	$55	$45		$100
Single Detached Housing outside of the house combo permit application, duplex, semi-detached	$100	$100		$200
Overheight fences, recreational vehicles parking, amateur radio antennae and support structures	$80	$20		$100
All other housing not listed above up to four dwelling units.	$450	$50		$500
For new buildings or additions to existing buildings with a gross floor area up to 500 m²	$450	$50		$500
Exterior alterations or renovations to existing buildings	$100	$25		$125
Canopy, Roof, Freestanding, or Off-premise Signs	$100	$25		$125
House combo application		$50		
Building permits per 1000 m²		$0.05		
Demolitions	$25	$5		$30
Planning and Policy				
Subdivision Application Fees			2.5%	
Endorsement Fees			2.5%	
Advertising Fees			4.0%	

Highlights of Approved 2003 User Fees

	2002 Fee	$ Increase	% Increase	Approved 2003 Fee
Transit / DATS				
Adult Transit / DATS Cash	$2.00	$0.00	0.0%	$2.00
Youth (6-17) / Senior Cash	$1.50	$0.00	0.0%	$1.50
Adult Tickets (10/book)	$15.00	$0.00	0.0%	$15.00
Youth (6-17) / Senior Tickets (10)	$10.00	$0.00	0.0%	$10.00
DATS Monthly Pass (eff. Feb 1/03)	$54.00	$3.00	5.6%	$57.00
Adult Monthly Pass (eff. Feb 1/03)	$55.00	$3.00	5.5%	$58.00
Post Secondary Discounted Monthly Pass (Feb 1/03)	$50.00	$3.00	6.0%	$53.00
Restricted Monthly School Pass (eff. Sept 1/03) *	$39.00	$2.00	5.1%	$41.00
Senior Monthly Pass (eff. April 1/03)	Not available			$10.00
Seniors Annual Pass	$100.00	$0.00	0.0%	$100.00
Seniors Discounted Annual Pass	$40.00	$0.00	0.0%	$40.00
Visitor Day Pass	$6.00	$0.00	0.0%	$6.00
CNIB Pass	Free			Free
Special Events Service - Adult	$2.00	$0.00	0.0%	$2.00
Special Events Service - Child	$1.50	$0.00	0.0%	$1.50
Charters - First Hour Rate	$92.50	$2.00	2.2%	$94.50
Charters - Subsequent Service Hour Rate	$75.25	$2.00	2.7%	$77.25
Charters - Out of Town Hourly Rate	$75.25	$2.00	2.7%	$77.25
*pass becomes unrestricted Sept 1/03				
Other Fees				
Mapping Services	Various	-	4.0%	4% Increase
Engineering Testing	Various	-	4.0%	4% Increase
Survey Services	Various	-	4.0%	4% Increase
Parkade Monthly Fee	$150.00	$10.00	6.7%	$160.00
Parking Ticket	$25.00	no change	0.0%	$25.00

List of Capital Tables

		Page
Table 1	Summary Report – Approved Funded Capital Plan	55
Table 2	Details Report – Approved Funded Capital Plan	57
Table 3	Summary Report – Unfunded Capital Plan	84
Table 4	Details Report – Unfunded Capital Plan	86
Table 5	Allocation of $50 Million in Tax-Supported Borrowings	101

Table 1

2003 - 2007 Capital Priorities Plan

Summary Report

Approved Funded Capital Plan

	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Tax Supported Operations							
Asset Management & Public Works					-	-	-
Land & Buildings	65,913	36,649	56,211	37,176	84,854	178,241	122,030
Mobile Equipment Services	147,665	35,555	115,445	49,334	145,801	310,580	195,135
Waste Management	8,163	4,017	6,663	5,517	31,302	43,482	36,819
Community Services					-	-	-
Parks, River Valley & Natural Areas	36,551	5,756	28,692	12,377	42,528	83,597	54,905
Recreation And Cultural Facilities	25,093	1,723	14,817	11,999	25,835	52,651	37,834
Social, Recreation & Cultural Serv	27,097	(21,741)	4,402	954	16,403	21,759	17,357
Corporate Services					-	-	-
Corporate Services	20,321	14,445	20,321	14,445	35,756	70,522	50,201
Economic Development Edmonton					-	-	-
Economic Development Edmonton	315	525	315	525	4,680	5,520	5,205
Edmonton Police Service					-	-	-
Police	36,516	18,164	35,466	11,564	28,589	75,619	40,153
Edmonton Public Library					-	-	-
Public Library	5,176	1,110	3,811	2,475	2,031	8,317	4,506
Emergency Response					-	-	-
Emergency Response	2,951	1,432	2,951	1,432	3,282	7,665	4,714
Office of The City Manager					-	-	-
Office of The City Clerk	1,132	250	1,132	250	388	1,770	638
Planning & Development					-	-	-
Planning & Development	14,114	2,939	12,249	3,975	7,929	24,153	11,904
Space & Science Foundation					-	-	-
Space & Science Foundation	1,683	(1,683)	-	-	-	-	-
Transportation & Streets					-	-	-
Roads	364,681	114,414	313,656	102,722	402,536	818,914	505,258
Transit	193,311	12,316	101,414	37,346	112,340	251,100	149,686
Tax Supported Operations	950,682	225,871	717,545	292,091	944,254	1,953,890	1,236,345
City Financing							
General Financing	292,122	74,620	250,313	99,935	286,885	637,133	386,820
Local Improvements	9,482	6,749	9,513	6,168	26,792	42,473	32,960
Other Misc Financing	15,929	(11,080)	7,707	(1,572)	2,516	8,651	944
Reserves	145,533	64,954	133,283	49,588	196,948	379,819	246,536
Self-Liquidating Debentures	7,800	3,600	4,600	6,800	27,500	38,900	34,300
Tax-Supported Debt	-	50,000	-	17,200	32,800	50,000	50,000
External Financing							
Developer / Partner Financing	24,571	11,168	22,079	13,130	42,786	77,995	55,916
Federal Infrastructure Program	53,692	(18,712)	11,777	14,367	12,121	38,265	26,488
Grants	401,553	44,572	278,273	86,475	315,906	680,654	402,381
	950,682	225,871	717,545	292,091	944,254	1,953,890	1,236,345

Table 1

2003 - 2007 Capital Priorities Plan

Summary Report

Approved Funded Capital Plan

	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Utility Operations							
Land Drainage	26,491	13,847	24,290	13,477	43,922	81,689	57,399
Sanitary Drainage	143,018	55,322	118,978	32,631	211,544	363,153	244,175
Utility Operations	169,509	69,169	143,268	[illegible]08	255,466	444,842	301,574
City Financing							
General Financing	13,346	(2,001)	11,345	-	-	11,345	-
Local Improvements	10,293	4,700	10,293	4,700	10,169	25,162	14,869
Other Misc Financing	11,118	2,000	11,118	2,000	31,810	44,928	33,810
Reserves	9,422	7,956	8,994	6,731	15,111	30,836	21,842
Self-Liquidating Debentures	111,804	50,149	89,592	26,138	175,160	290,890	201,298
Surcharges	5,532	-	5,532	-	-	5,532	-
External Financing							
Developer / Partner Financing	4,536	2,277	4,536	2,277	9,644	16,457	11,921
Federal Infrastructure Program	3,458	4,088	1,858	4,262	13,572	19,692	17,834
	169,509	69,169	143,268	46,108	255,466	444,842	301,574
Grand Total	**1,120,191**	**295,040**	**860,813**	**338,199**	**1,199,720**	**2,398,732**	**1,537,919**

2003 - 2007 Capital Priorities Plan

Table 2

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Land & Buildings

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Bldg - Recreational/Facilities/Amenities								
☒	01-75-2500	Conservation Of Community/Recreation Fac	2,656	-	2,656	-	-	2,656	-
☒	02-75-2500	Conservation Of Community/Recreation Fac	1,851	-	1,851	-	-	1,851	-
☒	XX-75-2500	Conservation Of Community/Recreation Fac	-	2,809	-	2,809	8,674	11,483	11,483
☒♦	01-75-3806	Building Retrofit-Recreation Facilities	4,859	3,285	4,859	3,285	-	8,144	3,285
	02-75-4690	Commonwealth Stadium-W.Concession	1,600	-	1,600	-	-	1,600	-
☒	02-75-4692	Commonwealth Stadium-Accessibility	850	-	850	-	-	850	-
		Initiative Sub Total	11,816	6,094	11,816	6,094	8,674	26,584	14,768
	Buildings - Odyssium								
☒♦	01-75-0001	Odyssium Rehabilitation	-	1,683	1,420	263	-	1,683	263
☒	02-75-0003	Edm Space & Science Ctr Building Rehab	-	-	-	-	114	114	114
		Initiative Sub Total	-	1,683	1,420	263	114	1,797	377
	Buildings - Offices								
	97-75-3023	Eclipse Release 2 And 3	63	-	63	-	-	63	-
☒	01-75-3250	Accessibility To City Bldgs - Base	200	-	200	-	-	200	-
☒	02-75-3250	Accessibility To City Bldgs - Base	200	-	200	-	-	200	-
☒	XX-75-3250	Accessibility To City Bldgs - Base	-	200	-	200	800	1,000	1,000
☒	XX-75-3295	Building & Facilites-Asset Preservation	-	345	-	345	2,097	2,442	2,442
☒	02-75-3511	Century Place - Infrastructure	547	-	547	-	-	547	-
☒	XX-75-3511	Century Place - Infrastructure	-	558	-	558	1,486	2,044	2,044
☒	02-75-3602	Accommodation Plan 2000-2004 (Leased)	50	-	50	-	-	50	-
☒	XX-75-3602	Accommodation Plan 2000-2004 (Leased)	-	70	-	70	100	170	170
☒	98-75-3603	Accommodation Plan 1998-2002 (Owned)	1,725	-	1,725	-	-	1,725	-
☒	03-75-3603	Accommodation Plan 2002-2005(Owned)	-	513	-	513	2,422	2,935	2,935
☒	XX-75-3618	Base Building Repairs (Various)	-	180	-	180	200	380	380
☒	00-75-3620	Century Place/Chancery Hall Elevators	2,045	-	2,045	-	-	2,045	-
		Initiative Sub Total	4,830	1,866	4,830	1,866	7,105	13,801	8,971
	Buildings - Public Works/Operations								
☒	99-75-0002	South Central E.M.S. Ambulance Station	458	-	86	372	-	458	372
☒	03-75-1065	Edmonton 2004 Legacy Project	500	5,750	500	5,750	5,750	12,000	11,500
☒	XX-75-2122	Building Maintenance Projects - E.R.D.	-	207	-	207	1,377	1,584	1,584
☒	02-75-3233	Library Parkade Rehabilitation	55	-	55	-	-	55	-
☒	XX-75-3233	Library Parkade Rehabilitation	-	-	-	-	555	555	555
☒	03-75-3238	Replace Aging Roadway Yard Buildings	-	1,600	-	1,600	2,400	4,000	4,000
☒	00-75-3245	ERD Practical Training Site	4,175	-	4,175	-	-	4,175	-
	99-75-3246	Fire Vehicle Repair Facility	3,750	-	3,750	-	-	3,750	-
☒	97-75-3285	Life Cycle Management Plan - Facilities	515	-	515	-	-	515	-
☒	03-75-3298	Milner Library Water Proofing (S. Plaza)	-	540	-	540	-	540	540

♦ Denotes Federal Infrastructure Program

☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Land & Buildings

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	01-75-3606	Roof Repairs - Various Buildings	200	-	200	-	-	200	-
☒	02-75-3606	Roof Repairs - Various Buildings	30	-	30	-	-	30	-
☒	XX-75-3606	Roof Repairs - Various Buildings	-	540	-	540	1,599	2,139	2,139
☒	02-75-3702	Election Services Facility	500	-	500	-	-	500	-
☒	99-75-3801	D.L.Macdonald Rehabilitation	52	-	52	-	-	52	-
☒	00-75-3801	D.L.Macdonald Rehabilitation	53	-	53	-	-	53	-
☒	01-75-3801	D.L.Macdonald Rehabilitation	54	-	54	-	-	54	-
☒	02-75-3801	D.L.Macdonald Rehabilitation	56	-	56	-	-	56	-
☒♦	03-75-3802	Transit Garages (HVAC)	1,243	-	1,243	-	590	1,833	590
☒	05-75-3809	Public Works/Roadways Operation Building	-	-	-	-	1,127	1,127	1,127
☒	01-75-4100	Transit Garages/Terminal Bldgs Rehab	53	-	53	-	-	53	-
☒	02-75-4100	Transit Garages/Terminal Bldgs Rehab	50	-	50	-	-	50	-
☒	XX-75-4102	Transit/LRT Garages Rehabilitation	-	270	-	270	2,178	2,448	2,448
☒	97-75-4161	Fire Station - Terwillegar	3,077	-	3,077	-	-	3,077	-
☒	02-75-4670	Fringe Theatre: Bus Barns Redevelopment	2,000	-	1,000	1,000	-	2,000	1,000
☒♦	01-75-4681	Citadel Theatre Maintenance	478	125	478	125	-	603	125
☒	07-75-5164	ERD/Police Driver Training Track	-	-	-	-	3,000	3,000	3,000
☒	01-75-5167	Meadows Fire Station	-	-	-	-	500	500	500
☒	03-75-5181	Replace Fire Station #11	-	459	-	459	2,750	3,209	3,209
		Initiative Sub Total	17,299	9,491	15,927	10,863	21,826	48,616	32,689
	Contaminated Land Reclamation								
	02-75-2015	Contaminated Properties Reclamation	500	-	500	-	-	500	-
	XX-75-2015	Contaminated Properties Reclamation	-	500	-	500	2,000	2,500	2,500
		Initiative Sub Total	500	500	500	500	2,000	3,000	2,500
	Land Development								
	00-75-2001	Lake District (Belle Rive) Res Lot Devel	5,676	-	5,276	200	200	5,676	400
	00-75-2003	Palisades Resident(Oxford)Lot Developmt	2,130	80	10	100	7,350	7,460	7,450
	03-75-2004	Meadows Lot Development	-	100	-	-	7,100	7,100	7,100
	01-75-2005	Casselman/Steele Hts(Miller) Lot Develop	3,960	1,240	3,960	1,040	200	5,200	1,240
	02-75-2006	General Residential Land Developmt	150	-	150	-	-	150	-
	XX-75-2006	General Residential Land Developmt	-	160	-	160	610	770	770
	88-75-2009	Central McDougall Land Development	1,043	-	1,043	-	-	1,043	-
	93-75-2011	Terwillegar Land Development	4,050	-	20	80	3,950	4,050	4,030
	02-75-2013	Surplus School Sites-Conversion & Disp	660	-	660	-	-	660	-
	XX-75-2013	Surplus School Sites-Conversion & Disp	-	660	-	660	2,700	3,360	3,360
	01-75-2014	Pilot Sound (Brintnell) Land Development	3,300	3,925	100	4,500	9,100	13,700	13,600
	02-75-2204	Other Industrial Land Development	300	-	300	-	-	300	-
	XX-75-2204	Other Industrial Land Development	-	300	-	300	1,025	1,325	1,325
	99-75-2207	Commercial Industrial Redevelopment	3,449	-	3,449	-	-	3,449	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Land & Buildings

Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
02-75-2208	New Commercial/Industrial Development	6,750	-	6,750	-	-	6,750	-
XX-75-2208	New Commercial/Industrial Development	-	10,550	-	10,550	9,650	20,200	20,200
05-75-5177	Schonsee Development	-	-	-	-	3,250	3,250	3,250
	Initiative Sub Total	31,468	17,015	21,718	17,590	45,135	84,443	62,725
	Land & BuildingsTotal	65,913	36,649	56,211	37,176	84,854	178,241	122,030
	City Financing							
	General Financing	22,640	12,430	22,270	12,800	33,369	68,439	46,169
	Other Misc Financing	2,100	(2,100)	-	-	-	-	-
	Reserves	37,088	17,515	27,338	18,090	47,135	92,563	65,225
	External Financing							
	Developer / Partner Financing	-	4,100	2,100	2,000	2,000	6,100	4,000
	Federal Infrastructure Program	3,835	2,704	4,253	2,286	350	6,889	2,636
	Grants	250	2,000	250	2,000	2,000	4,250	4,000
	Financing Total	65,913	36,649	56,211	37,176	84,854	178,241	122,030

Land Drainage

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Storm System								
☒	05-31-0110	Groat Road Storm Basin	-	-	-	-	330	330	330
☒	02-31-0122	MacKenzie Pond	48	(48)	-	-	-	-	-
☒♦	01-31-0141	Mill Creek Pond	1,390	5,429	1,390	3,121	2,308	6,819	5,429
☒	01-31-0142	Mill Creek Pond Land	3,176	(1,660)	975	278	263	1,516	541
	04-31-0145	Mill Creek Pond	-	-	-	-	1,660	1,660	1,660
☒	02-31-0150	IPSCO Storm Service	326	(326)	-	-	-	-	-
	03-31-0151	Rehabilitation of Storm Outfall No.44	-	1,000	-	1,000	-	1,000	1,000
☒	XX-31-0801	Stormwater Lakes Pollution Abatement	-	-	-	-	395	395	395
☒	99-31-2111	Ottewell/Kenilworth Upgrading - Funded	3,750	664	3,750	664	-	4,414	664
	98-31-2199	Local Combined Sewer Relief	320	-	320	-	-	320	-
	04-31-8155	Britannia Sewers Rehabilitation	-	-	-	-	507	507	507
☒	01-31-9502	Facility & Equip Rehab.	102	-	102	-	-	102	-
☒	02-31-9502	Facility & Equip Rehab.	72	-	72	-	-	72	-
☒	XX-31-9502	Facility & Equip Rehab.	-	74	-	74	212	286	286
☒	01-31-9503	Sewer Rehabilitation	2,734	-	2,734	-	-	2,734	-
☒	02-31-9503	Sewer Rehabilitation	2,430	-	2,430	-	-	2,430	-
☒	XX-31-9503	Sewer Rehabilitation	-	2,675	-	2,675	11,655	14,330	14,330
☒	01-31-9504	Neighbourhood Rehabilitation	814	-	814	-	-	814	-
☒	02-31-9504	Neighbourhood Rehabilitation	611	-	611	-	-	611	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Land Drainage

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	XX-31-9504	Neighbourhood Rehabilitation	-	-	-	-	674	674	674
☒	02-31-9604	Storm System Upgrading	78	-	78	-	-	78	-
☒	XX-31-9604	Storm System Upgrading	-	253	-	253	4,334	4,587	4,587
☒	00-31-9607	Equipment and Facility Acquisition	149	-	149	-	-	149	-
☒	01-31-9607	Equipment And Facility Acquisition	65	-	65	-	-	65	-
☒	02-31-9607	Equipment And Facility Acquisition	53	-	53	-	-	53	-
☒	XX-31-9607	Equipment And Facility Acquisition	-	40	-	40	57	97	97
☒	01-31-9608	Customer Services	4,455	-	4,455	-	-	4,455	-
☒	02-31-9608	Customer Services	5,277	-	5,277	-	-	5,277	-
☒	XX-31-9608	Customer Services	-	4,613	-	4,613	12,999	17,612	17,612
☒	03-31-9613	Storm System Planned Growth	-	865	374	491	4,771	5,636	5,262
☒	XX-31-9703	Stormwater Quality Control	-	-	-	-	2,488	2,488	2,488
☒	01-31-9704	Monitoring Systems	380	-	380	-	-	380	-
☒	02-31-9704	Monitoring Systems	261	-	261	-	-	261	-
☒	XX-31-9704	Monitoring Systems	-	268	-	268	1,269	1,537	1,537
		Initiative Sub Total	26,491	13,847	24,290	13,477	43,922	81,689	57,399
		Land DrainageTotal	26,491	13,847	24,290	13,477	43,922	81,689	57,399
		City Financing							
		General Financing	13,346	(2,001)	11,345	-	-	11,345	-
		Local Improvements	6,924	3,164	6,924	3,164	6,908	16,996	10,072
		Reserves	600	762	400	762	2,451	3,613	3,213
		Self-Liquidating Debentures	-	7,582	-	6,637	28,950	35,587	35,587
		Surcharges	2,879	-	2,879	-	-	2,879	-
		External Financing							
		Developer / Partner Financing	1,884	988	1,884	988	4,187	7,059	5,175
		Federal Infrastructure Program	858	3,352	858	1,926	1,426	4,210	3,352
		Financing Total	26,491	13,847	24,290	13,477	43,922	81,689	57,399

Mobile Equipment Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Buildings - MES Public Works/Operations								
	02-25-5933	Kennedale Expansion	3,000	-	3,000	-	-	3,000	-
		Initiative Sub Total	3,000	-	3,000	-	-	3,000	-
	Fleet - City Vehicles								
	01-25-5200	On-Board Computer Project	500	-	500	-	-	500	-
	02-25-5200	On-Board Computer Project	500	-	500	-	-	500	-
	XX-25-5200	On-Board Computer Project	-	500	-	500	500	1,000	1,000

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Mobile Equipment Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	99-25-5920	Municipal Vehicle Replacement	10,000	-	10,000	-	-	10,000	-
	00-25-5920	Municipal Vehicle Replacement	13,781	-	13,781	-	-	13,781	-
	01-25-5920	Municipal Vehicle Replacement	12,930	-	12,930	-	-	12,930	-
	02-25-5920	Municipal Vehicle Replacement	17,339	-	17,339	-	-	17,339	-
	XX-25-5920	Municipal Vehicle Replacement	-	15,800	-	15,800	55,511	71,311	71,311
	06-25-5977	Fuel Effic'ncy Prem-Replacement Vehicles	-	-	-	-	3,030	3,030	3,030
☒	03-25-5988	Waste Mgmt-Additional Collection Vehicle	-	1,180	-	1,180	-	1,180	1,180
		Initiative Sub Total	55,050	17,480	55,050	17,480	59,041	131,571	76,521
	Fleet - ERD								
☒	99-25-5923	Emergency Response Fleet Replacement	4,581	(4,581)	-	-	-	-	-
☒	02-25-5971	Fire Fleet Replacement	-	18,161	6,635	8,085	14,535	29,255	22,620
	02-25-5972	Ambulance Fleet Replacement	500	-	500	-	-	500	-
	XX-25-5972	Ambulance Fleet Replacement	-	515	-	515	2,219	2,734	2,734
		Initiative Sub Total	5,081	14,095	7,135	8,600	16,754	32,489	25,354
	Fleet - Shop Equipment								
	00-25-5004	Facility Imp - Shop Tools/Equipment	300	-	300	-	-	300	-
	01-25-5004	Facility Imp - Shop Tools/Equipment	332	-	332	-	-	332	-
	02-25-5004	Facility Imp - Shop Tools/Equipment	409	-	409	-	-	409	-
	XX-25-5004	Facility Imp - Shop Tools/Equipment	-	386	-	386	1,503	1,889	1,889
☒	01-25-5928	Bus Fleet Tools And Equipment	424	-	324	100	-	424	100
☒	02-25-5928	Bus Fleet Tools And Equipment	449	-	449	-	-	449	-
☒	XX-25-5928	Bus Fleet Tools And Equipment	-	557	-	557	2,088	2,645	2,645
	99-25-5931	1999 Municipal Shop Tools And Equipment	690	-	690	-	-	690	-
	00-25-5931	2000 Municipal Shop Hoist Replacement	90	-	90	-	-	90	-
	01-25-5931	Municipal Shop Hoist Replacement Program	110	-	110	-	-	110	-
	02-25-5931	Municipal Shop Hoist Replacement Program	110	-	110	-	-	110	-
	XX-25-5931	Municipal Shop Hoist Replacement Program	-	120	-	120	580	700	700
	06-25-5932	Underground Storage Tank Replacement	-	-	-	-	1,000	1,000	1,000
		Initiative Sub Total	2,914	1,063	2,814	1,163	5,171	9,148	6,334
	Fleet - Transit								
☒	02-25-4215	2002 Bus Replacement	22,713	-	22,713	-	-	22,713	-
☒	03-25-4217	2003 Bus Replacement	20,541	-	-	20,541	-	20,541	20,541
☒	04-25-4219	2004 & Future Bus Replacement	-	15,000	-	-	61,000	61,000	61,000
☒	02-25-5926	Bus Refurbishment	703	-	650	53	-	703	53
☒	XX-25-5926	Bus Refurbishment	-	597	-	597	2,120	2,717	2,717
☒	99-25-5927	2001 Bus Purchase Replacement	24,083	-	24,083	-	-	24,083	-
		Initiative Sub Total	68,040	15,597	47,446	21,191	63,120	131,757	84,311

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Mobile Equipment Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Vehicle Life Cycle Mgmt. Fleet Replc.									
☒	99-25-5970	1999 ERD Fleet Replacement	2,500	(2,500)	-	-	-	-	-
	00-25-5970	2000 ERD Fleet Replacement	2,500	(2,500)	-	-	-	-	-
	01-25-5970	ERD Fleet Replacement-Fire Vision 2000	5,098	(5,098)	-	-	-	-	-
	02-25-5970	ERD Fleet Replacement-Fire Vision 2000	3,482	(3,482)	-	-	-	-	-
☒	XX-25-5975	Ambulances	-	300	-	300	1,050	1,350	1,350
☒	06-25-5978	Fire Apparatus	-	600	-	600	665	1,265	1,265
		Initiative Sub Total	13,580	(12,680)	-	900	1,715	2,615	2,615
		Mobile Equipment ServicesTotal	147,665	35,555	115,445	49,334	145,801	310,580	195,135
	City Financing								
	General Financing		52,867	2,656	38,960	16,563	5,923	61,446	22,486
	Reserves		73,937	32,321	62,411	25,406	139,878	227,695	165,284
	External Financing								
	Grants		20,861	578	14,074	7,365	-	21,439	7,365
	Financing Total		147,665	35,555	115,445	49,334	145,801	310,580	195,135

Sanitary Drainage

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Combined System									
	01-23-9702	CSO Control Strategy	4,218	-	4,218	-	-	4,218	-
	02-23-9702	CSO Control Strategy	1,883	-	1,883	-	-	1,883	-
	XX-23-9702	CSO Control Strategy	-	2,733	-	2,733	20,416	23,149	23,149
		Initiative Sub Total	6,101	2,733	6,101	2,733	20,416	29,250	23,149
Sanitary System									
	03-23-0153	Yellowhead Trail Crossing	-	15	-	15	428	443	443
	99-23-2111	Ottewell/Kenilworth Upgrading - Funded	3,750	664	3,750	664	-	4,414	664
	98-23-2199	Local Combined Sewer Relief	160	-	160	-	-	160	-
	02-23-5402	Kennedale Yard Land & Bldg	1,385	-	1,385	-	-	1,385	-
	04-23-8155	Britannia Sewers Rehabilitation	-	-	-	-	152	152	152
	01-23-9502	Facility & Equip Rehab.	1,150	-	1,150	-	-	1,150	-
	02-23-9502	Facility & Equip Rehab.	633	-	633	-	-	633	-
	XX-23-9502	Facility & Equip Rehab.	-	2,046	-	2,046	1,649	3,695	3,695
	01-23-9503	Sewer Rehabilitation	3,335	-	3,335	-	-	3,335	-
	02-23-9503	Sewer Rehabilitation	3,424	-	3,424	-	-	3,424	-
	XX-23-9503	Sewer Rehabilitation	-	3,552	-	3,552	15,034	18,586	18,586
	01-23-9504	Neighbourhood Rehabilitation	813	-	813	-	-	813	-
	02-23-9504	Neighbourhood Rehabilitation	1,216	-	1,216	-	-	1,216	-
	XX-23-9504	Neighbourhood Rehabilitation	-	-	-	-	1,348	1,348	1,348

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

Sanitary Drainage

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	99-23-9602	Sanitary System Upgrade	2,292	-	2,292	-	-	2,292	-
	00-23-9602	Sanitary System Upgrade	3,761	-	3,761	-	-	3,761	-
	01-23-9602	Sanitary System Upgrade	3,740	-	3,740	-	-	3,740	-
	02-23-9602	Sanitary System Upgrade	3,830	-	3,830	-	-	3,830	-
	XX-23-9602	Sanitary System Upgrade	-	6,410	-	6,410	23,537	29,947	29,947
	01-23-9605	Sanitary Servicing Strategy	8,239	-	8,239	-	-	8,239	-
	02-23-9605	Sanitary Servicing Strategy	2,879	-	2,879	-	-	2,879	-
	XX-23-9605	Sanitary Servicing Strategy	-	2,000	-	2,000	31,810	33,810	33,810
	00-23-9607	Equip And Facility Acquisition	3,311	-	3,311	-	-	3,311	-
	01-23-9607	Equip And Facility Acquisition	849	-	849	-	-	849	-
	02-23-9607	Equip And Facility Acquisition	736	-	736	-	-	736	-
	XX-23-9607	Equip And Facility Acquisition	-	1,453	-	1,453	5,347	6,800	6,800
	01-23-9608	Customer Services	3,135	-	3,135	-	-	3,135	-
	02-23-9608	Customer Services	3,625	-	3,625	-	-	3,625	-
	XX-23-9608	Customer Services	-	3,286	-	3,286	10,622	13,908	13,908
	01-23-9704	Monitoring Systems	381	-	381	-	-	381	-
	02-23-9704	Monitoring Systems	522	-	522	-	-	522	-
	XX-23-9704	Monitoring Systems	-	536	-	536	2,528	3,064	3,064
	02-23-9705	River Water Quality Control	100	-	100	-	-	100	-
	XX-23-9705	River Water Quality Control	-	281	-	281	1,181	1,462	1,462
		Initiative Sub Total	53,266	20,243	53,266	20,243	93,636	167,145	113,879
	Wastewater Treatment Facilities								
	99-23-3110	Centre Of Excellence - Phase 1	1,631	185	1,631	185	-	1,816	185
☒♦	01-23-3111	Centre Of Excellence-FIP	3,655	-	1,000	2,655	-	3,655	2,655
	92-23-3118	Tertiary Treatment	49,638	7,171	34,607	2,307	19,895	56,809	22,202
	00-23-3221	W.W.T.P. Fine Bubble Aeration	2,554	-	2,554	-	-	2,554	-
	97-23-3227	W.W.T.P. Grit Tanks #6 And #7	11,470	-	11,470	-	-	11,470	-
☒♦	02-23-3300	CSO Enhanced Primary Treatment - FIP	704	1,331	704	1,331	19,980	22,015	21,311
	02-23-3310	CSO Enhanced Primary Treatment	1,087	206	1,087	206	20,796	22,089	21,002
	01-23-9501	GBWTP - Rehabilitation	1,146	-	1,146	-	-	1,146	-
	02-23-9501	GBWTP - Rehabilitation	1,162	-	1,162	-	-	1,162	-
	XX-23-9501	GBWTP - Rehabilitation	-	1,191	-	1,191	9,985	11,176	11,176
	00-23-9609	GBWWTP Upgrading	10,604	22,262	4,250	1,780	26,836	32,866	28,616
		Initiative Sub Total	83,651	32,346	59,611	9,655	97,492	166,758	107,147
		Sanitary DrainageTotal	143,018	55,322	118,978	32,631	211,544	363,153	244,175

♦ Denotes Federal Infrastructure Program

☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Asset Management & Public Works

City Financing							
General Financing	-	-	-	-	-	-	-
Local Improvements	3,369	1,536	3,369	1,536	3,261	8,166	4,797
Other Misc Financing	11,118	2,000	11,118	2,000	31,810	44,928	33,810
Reserves	8,822	7,194	8,594	5,969	12,660	27,223	18,629
Self-Liquidating Debentures	111,804	42,567	89,592	19,501	146,210	255,303	165,711
Surcharges	2,653	-	2,653	-	-	2,653	-
External Financing							
Developer / Partner Financing	2,652	1,289	2,652	1,289	5,457	9,398	6,746
Federal Infrastructure Program	2,600	736	1,000	2,336	12,146	15,482	14,482
Grants	-	-	-	-	-	-	-
Financing Total	143,018	55,322	118,978	32,631	211,544	363,153	244,175

Waste Management

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Operating Landfills & Appurtenances									
	05-33-1942	Landfill Siting	-	-	-	-	750	750	750
		Initiative Sub Total	-	-	-	-	750	750	750
Processing Facilities									
	02-33-1946	Waste to Energy/Cogeneration Proj-Study	150	80	150	80	-	230	80
		Initiative Sub Total	150	80	150	80	-	230	80
Waste Mgmt - Other									
	99-33-1929	Compost Marketing	1,360	-	860	500	-	1,360	500
☒♦	01-33-1930	Centre Of Excellence-ICAP R&D Facility	4,440	-	3,440	1,000	-	4,440	1,000
☒	02-33-1933	Waste Management Centre Infrastructure	1,141	-	1,141	-	-	1,141	-
☒	XX-33-1933	Waste Management Centre Infrastructure	-	1,437	-	1,437	3,052	4,489	4,489
☒	00-33-1940	Meridian Street Rail Overpass Study	110	-	110	-	-	110	-
	XX-33-1950	Energy Management Retrofit Program	-	2,500	-	2,500	27,500	30,000	30,000
		Initiative Sub Total	7,051	3,937	5,551	5,437	30,552	41,540	35,989
Waste Mgmt Fac - Operation & Admin									
	00-33-1935	Equipment Storage Building	962	-	962	-	-	962	-
		Initiative Sub Total	962	-	962	-	-	962	-
		Waste ManagementTotal	8,163	4,017	6,663	5,517	31,302	43,482	36,819
	City Financing								
	General Financing		2,429	-	2,077	352	-	2,429	352
	Other Misc Financing		2,860	1,352	2,260	1,952	3,802	8,014	5,754
	Self-Liquidating Debentures		-	2,500	-	2,500	27,500	30,000	30,000
	External Financing								
	Developer / Partner Financing		-	165	100	65	-	165	65
	Federal Infrastructure Program		2,874	-	2,226	648	-	2,874	648
	Financing Total		8,163	4,017	6,663	5,517	31,302	43,482	36,819

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Community Services

Parks, River Valley & Natural Areas

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Community Partnerships								
☒	97-21-3116	River Valley Partners Initiative	130	-	130	-	-	130	-
☒	00-21-3116	River Valley Alliance - Initiative	130	-	130	-	-	130	-
		Initiative Sub Total	260	-	260	-	-	260	-
	Horticulture								
	01-21-0070	City Entrance Landscaping	160	-	160	-	-	160	-
	02-21-0070	City Entrance Landscaping	165	-	165	-	-	165	-
	XX-21-0070	City Entrance Landscaping	-	172	-	172	-	172	172
☒	XX-21-0307	Roadway Landscaping	-	-	-	-	98	98	98
	97-21-4098	Summerlea-Tree Planting Completion	24	-	24	-	-	24	-
☒	01-21-5240	Tree Planting	217	-	217	-	-	217	-
☒	02-21-5240	Tree Planting	156	-	156	-	-	156	-
☒	XX-21-5240	Tree Planting	-	258	-	258	681	939	939
☒	02-21-5251	Replacement of Drought Damaged Trees	2,575	-	237	1,100	1,238	2,575	2,338
☒	XX-21-5396	River Valley Naturalization Program	-	-	-	-	68	68	68
		Initiative Sub Total	3,297	430	959	1,530	2,085	4,574	3,615
	Park Access, Circulation								
☒	01-21-5310	Parks Infrastructure	819	-	819	-	-	819	-
☒	02-21-5310	Parks Infrastructure	619	-	619	-	-	619	-
☒	XX-21-5310	Parks Infrastructure	-	789	-	789	3,504	4,293	4,293
☒	01-21-5370	River Valley And Ravine Trails Maintenan	250	-	250	-	-	250	-
☒	02-21-5370	River Valley And Ravine Trails Maintenan	250	-	250	-	-	250	-
☒	XX-21-5370	River Valley And Ravine Trails Maintenan	-	250	-	250	1,025	1,275	1,275
☒♦	01-21-5375	River Valley & Ravine Trails New Dev.	756	1,134	756	1,134	4,754	6,644	5,888
		Initiative Sub Total	2,694	2,173	2,694	2,173	9,283	14,150	11,456
	Park Furniture								
	01-21-0253	Park Signage Program	85	-	85	-	-	85	-
	02-21-0253	Park Signage Program	89	-	89	-	-	89	-
	XX-21-0253	Park Signage Program	-	94	-	94	100	194	194
☒	01-21-5280	Parks Conservation Program	1,564	-	1,564	-	-	1,564	-
☒	02-21-5280	Parks Conservation Program	1,459	-	1,459	-	-	1,459	-
☒	XX-21-5280	Parks Conservation Program	-	1,439	-	1,439	5,591	7,030	7,030
		Initiative Sub Total	3,197	1,533	3,197	1,533	5,691	10,421	7,224
	Park System Inventory								
	97-21-0002	Community Services Land Acquisition	147	-	147	-	-	147	-
	98-21-0002	Community Services Land Acquisition	335	-	335	-	-	335	-
	99-21-0002	Community Services Land Acquisition	31	-	31	-	-	31	-
	01-21-0002	Community Services Land Acquisition	1,754	-	1,754	-	-	1,754	-
	02-21-0002	Community Services Land Acquisition	2,250	-	2,250	-	-	2,250	-
	XX-21-0002	Community Services Land Acquisition	-	700	-	700	2,600	3,300	3,300

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report
Approved Funded Capital Plan

Community Services

Parks, River Valley & Natural Areas

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	02-21-0003	School Site Servicing	493	-	493	-	-	493	-
	XX-21-0003	School Site Servicing	-	121	-	121	524	645	645
	94-21-4005	Ozerna: Minimum Park Development	183	-	183	-	-	183	-
	00-21-4007	C.N. Lands: West Park Develop (C.C.D.P.)	300	-	300	-	-	300	-
	95-21-4040	Beaumaris: Minimum Park Development	791	-	791	-	-	791	-
	96-21-4059	Clareview Campus-Minimum Park Developmnt	979	-	979	-	-	979	-
	98-21-4099	Ozerna-Minimum Park Dev Completion	270	-	270	-	-	270	-
	98-21-4123	Terra Losa School/Park - Min Devel	536	-	536	-	-	536	-
	98-21-4131	Prince Rupert Small Park Devel	45	-	45	-	-	45	-
	99-21-4147	Louise Mckinney Riverfront Park	2,242	-	2,242	-	-	2,242	-
	02-21-4147	Louise Mckinney Riverfront Park	5,521	(5,521)	-	-	-	-	-
	03-21-4147	Louise Mckinney Riverfront Park	-	2,521	-	2,521	7,082	9,603	9,603
	99-21-4300	Railtown Park Development	784	-	784	-	-	784	-
	99-21-5200	Neighbourhood/District Park Development	589	-	589	-	-	589	-
	00-21-5200	Neighbourhood/District Park Development	464	-	464	-	-	464	-
	01-21-5200	Neighbourhood/District Park Development	822	-	822	-	-	822	-
	02-21-5200	Neighbourhood/District Park Development	29	-	29	-	-	29	-
	XX-21-5200	Neighbourhood/District Park Development	-	31	-	31	154	185	185
☒	01-21-5390	Natural Areas Acquisition & Conservation	500	-	500	-	-	500	-
☒	02-21-5390	Natural Areas Acquisition & Conservation	500	-	500	-	-	500	-
☒	XX-21-5390	Natural Areas Acquisition & Conservation	-	758	-	758	3,097	3,855	3,855
☒	01-21-5621	Mayliewan: Minimum Park Developemnt	534	78	534	78	-	612	78
☒	03-21-5624	McIntyre Park Redevelopment	-	-	-	-	345	345	345
☒	02-21-5629	Wild Rose Neighbourhood School/Park Site	356	76	356	76	-	432	76
☒	02-21-5630	Terwillegar Area Neighbourhood/PK Develo	390	60	390	60	-	450	60
		Initiative Sub Total	20,845	(1,176)	15,324	4,345	13,802	33,471	18,147
	Playgrounds								
☒	01-21-0079	Neighbourhood Park Development-Ph I, II	1,925	-	1,925	-	-	1,925	-
☒	02-21-0079	Neighbourhood Park Development-Ph I, II	1,800	-	1,800	-	-	1,800	-
☒	XX-21-0079	Neighbourhood Park Development-Ph I, II	-	1,760	-	1,760	7,186	8,946	8,946
☒	97-21-1051	Hawrelak Park: Playground Replacement	650	-	650	-	-	650	-
☒	01-21-5220	Playground Conservation/Development	300	-	300	-	-	300	-
☒	02-21-5220	Playground Conservation/Development	300	-	300	-	-	300	-
☒	XX-21-5220	Playground Conservation/Development	-	405	-	405	1,890	2,295	2,295
☒	02-21-5700	Skate Board Park Development	300	-	300	-	-	300	-
		Initiative Sub Total	5,275	2,165	5,275	2,165	9,076	16,516	11,241

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Community Services

Parks, River Valley & Natural Areas

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Sports Fields/Fixtures									
☒	01-21-5260	Sportsfield Conservation	505	-	505	-	-	505	-
☒	02-21-5260	Sportsfield Conservation	378	-	378	-	-	378	-
☒	XX-21-5260	Sportsfield Conservation	-	631	-	631	2,591	3,222	3,222
		Initiative Sub Total	883	631	883	631	2,591	4,105	3,222
Technology Equipment - Business Applications									
☒	97-21-1044	P.M.M.S. System Replacement	100	-	100	-	-	100	-
		Initiative Sub Total	100	-	100	-	-	100	-
		Parks, River Valley & Natural AreasTotal	36,551	5,756	28,692	12,377	42,528	83,597	54,905
		City Financing							
		General Financing	11,443	5,546	9,105	6,646	21,979	37,730	28,625
		Local Improvements	695	31	726	-	-	726	-
		Other Misc Financing	555	(555)	-	-	-	-	-
		Reserves	12,210	1,363	12,210	1,363	5,255	18,828	6,618
		External Financing							
		Developer / Partner Financing	5,093	(5)	3,817	1,271	8,877	13,965	10,148
		Federal Infrastructure Program	467	576	467	576	2,935	3,978	3,511
		Grants	6,088	(1,200)	2,367	2,521	3,482	8,370	6,003
		Financing Total	36,551	5,756	28,692	12,377	42,528	83,597	54,905

Recreation And Cultural Facilities

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Attractions									
	01-21-5355	Major Attractions Enterprise Model	1,571	(720)	851	-	-	851	-
	02-21-5355	Major Attractions Enterprise Model	2,060	-	2,060	-	-	2,060	-
	XX-21-5355	Major Attractions Enterprise Model	1,040	1,745	-	2,785	21,240	24,025	24,025
		Initiative Sub Total	4,671	1,025	2,911	2,785	21,240	26,936	24,025
Community Partnerships									
	01-21-5350	Municipal Cemeteries:Improvements	80	-	80	-	-	80	-
	02-21-5350	Municipal Cemeteries:Improvements	174	-	174	-	-	174	-
	XX-21-5350	Municipal Cemeteries:Improvements	-	82	-	82	345	427	427
	00-21-5400	Snow Valley Ski Club Redevelopment	3,000	-	3,000	-	-	3,000	-
☒	02-21-5420	Soccer Centre	7,400	(7,400)	-	-	-	-	-
☒	03-21-5420	Soccer Centre	-	7,600	-	7,600	-	7,600	7,600
	00-21-5450	Whitemud Equine Centre	5,470	-	5,470	-	-	5,470	-
		Initiative Sub Total	16,124	282	8,724	7,682	345	16,751	8,027

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Community Services

Recreation And Cultural Facilities

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Leisure Centres								
☒♦	01-21-5301	Recreation Facility Program Rehab	3,304	-	2,188	1,116	-	3,304	1,116
		Initiative Sub Total	3,304	-	2,188	1,116	-	3,304	1,116
	Sports and Fitness Facilities								
☒	98-21-0011	Commonwealth Stadium - Facility Upgrades	200	-	200	-	-	200	-
☒	99-21-0011	Commonwealth Stadium - Facility Upgrades	200	-	200	-	-	200	-
☒	02-21-0011	Commonwealth Stadium - Facility Upgrades	334	-	334	-	-	334	-
☒	XX-21-0011	Commonwealth Stadium - Facility Upgrades	-	233	-	233	1,033	1,266	1,266
	02-21-5281	Commonwealth Stadium Field Restoration	200	-	200	-	-	200	-
☒	02-21-5601	Equipment Conservation	60	-	60	-	-	60	-
☒	XX-21-5601	Equipment Conservation	-	183	-	183	786	969	969
		Initiative Sub Total	994	416	994	416	1,819	3,229	2,235
	Water Features (Outdoor Pools)								
	05-21-5460	Queen Elizabeth Pool Redevelopment	-	-	-	-	2,431	2,431	2,431
		Initiative Sub Total	-	-	-	-	2,431	2,431	2,431
		Recreation And Cultural FacilitiesTotal	25,093	1,723	14,817	11,999	25,835	52,651	37,834
		City Financing							
		General Financing	2,109	3,346	1,609	3,846	1,819	7,274	5,665
		Other Misc Financing	150	(150)	-	-	-	-	-
		Reserves	200	146	346	-	-	346	-
		Self-Liquidating Debentures	4,700	1,100	1,500	4,300	-	5,800	4,300
		External Financing							
		Developer / Partner Financing	12,875	281	9,989	3,167	21,579	34,735	24,746
		Federal Infrastructure Program	2,059	-	1,373	686	-	2,059	686
		Grants	3,000	(3,000)	-	-	2,437	2,437	2,437
		Financing Total	25,093	1,723	14,817	11,999	25,835	52,651	37,834

Social, Recreation & Cultural Serv

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	City Owned Housing								
	98-21-5500	Low Income Housing Capital Assistance	287	-	287	-	-	287	-
	99-21-5500	Low Income Housing Capital Assistance	301	-	301	-	-	301	-
	00-21-5500	Low Income Housing Capital Assistance	316	-	316	-	-	316	-
☒	01-21-5500	Low Income Housing Capital Assistance	364	(15)	349	-	-	349	-
☒	02-21-5500	Low Income Housing Capital Assistance	364	-	364	-	-	364	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Community Services

Social, Recreation & Cultural Serv

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	XX-21-5500	Low Income Housing Capital Assistance	-	364	-	364	1,524	1,888	1,888
		Initiative Sub Total	1,632	349	1,617	364	1,524	3,505	1,888
	Partnership Housing								
☒♦	XX-21-5520	Affordable Housing	-	-	-	-	13,332	13,332	13,332
♦	01-21-5521	Edmonton Inner City Housing Society	2,131	-	2,131	-	-	2,131	-
☒	03-21-5522	Seniors Housing Infrastructure	-	30	-	30	70	100	100
♦	01-21-5530	Homelessness	22,680	(22,680)	-	-	-	-	-
		Initiative Sub Total	24,811	(22,650)	2,131	30	13,402	15,563	13,432
	Playgrounds								
☒	03-21-5712	Skate Board Park Development	-	250	-	250	-	250	250
		Initiative Sub Total	-	250	-	250	-	250	250
	Technology Equipment - Business Applications								
☒	02-21-5610	Computer Application/Hardware Replacemen	654	-	654	-	-	654	-
☒	XX-21-5610	Computer Application/Hardware Replacemen	-	310	-	310	1,477	1,787	1,787
		Initiative Sub Total	654	310	654	310	1,477	2,441	1,787
		Social, Recreation & Cultural ServTotal	27,097	(21,741)	4,402	954	16,403	21,759	17,357
		City Financing							
		General Financing	1,382	939	1,367	954	5,071	7,392	6,025
		Reserves	904	-	904	-	-	904	-
		External Financing							
		Developer / Partner Financing	-	-	-	-	4,672	4,672	4,672
		Federal Infrastructure Program	24,811	(22,680)	2,131	-	-	2,131	-
		Grants	-	-	-	-	6,660	6,660	6,660
		Financing Total	27,097	(21,741)	4,402	954	16,403	21,759	17,357

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Corporate Services

Corporate Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Community Partnerships								
☒	03-18-0312	Rossdale Aboriginal Memorial	-	130	-	130	40	170	170
		Initiative Sub Total	-	130	-	130	40	170	170
	Enterprise Resource Planning								
	01-18-0200	Enterprise Resource Planning	4,000	-	4,000	-	-	4,000	-
☒	02-18-0200	Enterprise Resource Planning	3,227	-	3,227	-	-	3,227	-
☒	XX-18-0200	Enterprise Resource Planning	-	4,418	-	4,418	3,900	8,318	8,318
		Initiative Sub Total	7,227	4,418	7,227	4,418	3,900	15,545	8,318
	Rehabilitation of Facilities/Accomodations								
	01-18-7000	Skyreach Centre Scoreboard Replacement	3,100	-	3,100	-	-	3,100	-
		Initiative Sub Total	3,100	-	3,100	-	-	3,100	-
	Technology Equipment - Business Applications								
☒	02-18-0005	E-Business	1,344	2,954	1,344	2,954	-	4,298	2,954
		Initiative Sub Total	1,344	2,954	1,344	2,954	-	4,298	2,954
	Technology Equipment - Server/Data Network								
☒	01-18-0001	Information Management Infrastructure	4,260	-	4,260	-	-	4,260	-
☒	02-18-0001	Information Management Infrastructure	3,790	-	3,790	-	-	3,790	-
☒	XX-18-0001	Information Management Infrastructure	-	5,427	-	5,427	29,896	35,323	35,323
☒	02-18-0002	Windows XP Project	600	-	600	-	-	600	-
☒	02-18-0022	Windows XP Project Deployment	-	452	-	452	-	452	452
		Initiative Sub Total	8,650	5,879	8,650	5,879	29,896	44,425	35,775
	Technology Equipment - Voice Communications								
☒	03-18-0300	Mobile Wireless Communications	-	1,064	-	1,064	1,920	2,984	2,984
		Initiative Sub Total	-	1,064	-	1,064	1,920	2,984	2,984
		Corporate ServicesTotal	20,321	14,445	20,321	14,445	35,756	70,522	50,201
	City Financing								
	General Financing		11,221	12,245	11,221	12,245	35,756	59,222	48,001
	Other Misc Financing		-	-	-	-	-	-	-
	Reserves		6,000	2,200	6,000	2,200	-	8,200	2,200
	Self-Liquidating Debentures		3,100	-	3,100	-	-	3,100	-
	Financing Total		20,321	14,445	20,321	14,445	35,756	70,522	50,201

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Economic Development Edmonton

Economic Development Edmonton

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Conference Center Rehabilitation									
☒	04-99-1069	Atrium Glass Replacement- Conv.Ctr.	-	-	-	-	630	630	630
☒	02-99-1081	Exterior Doors - Convention Centre	-	210	-	210	-	210	210
☒	04-99-1084	Movable Partition Walls	-	-	-	-	1,000	1,000	1,000
☒	04-99-1086	Exhibition Hall - Floor Ports Upgrade	-	-	-	-	250	250	250
☒	05-99-1087	Meeting Room Level Upgrading-Conference	-	-	-	-	1,540	1,540	1,540
	02-99-5001	Food & Beverage Equip. - Conv. Ctr.	150	-	150	-	-	150	-
	XX-99-5001	Food & Beverage Equip. - Conv. Ctr.	-	150	-	150	600	750	750
	02-99-5002	Public Space Furn/Equip. -Conv.Ctr.	165	-	165	-	-	165	-
	XX-99-5002	Public Space Furn/Equip. -Conv.Ctr.	-	165	-	165	660	825	825
		Initiative Sub Total	315	525	315	525	4,680	5,520	5,205
		Economic Development Edmonton Total	315	525	315	525	4,680	5,520	5,205
	City Financing								
	General Financing		-	210	-	210	3,420	3,630	3,630
	Reserves		315	315	315	315	1,260	1,890	1,575
	Financing Total		315	525	315	525	4,680	5,520	5,205

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Edmonton Police Service

Police

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Buildings - Police								
☒	05-60-1350	Expansion of Police Headquarters	-	-	-	-	400	400	400
☒	02-60-1353	South East Division Station	-	11,600	-	7,000	4,600	11,600	11,600
☒	06-60-1355	South West Division Stn - Plans	-	-	-	-	1,000	1,000	1,000
☒	06-60-1357	Vehicle & Equipment Storage Facility	-	-	-	-	1,600	1,600	1,600
☒	02-60-1360	South East Division Stn - Plans	500	-	500	-	-	500	-
☒	00-60-1361	North Division Station (Replacement)	9,225	-	8,925	300	-	9,225	300
☒	07-60-1361	EPS Training Centre	-	-	-	-	100	100	100
☒	XX-60-1856	Facilities Infrastructure/Rehabilitation	-	254	-	254	3,009	3,263	3,263
☒	02-60-1893	Officer Safety Training Centre	-	1,550	-	100	1,450	1,550	1,550
☒	96-60-1972	Police Seized Vehicle Storage Lot Expand	75	-	75	-	-	75	-
☒	01-60-1974	CN Land Acquisition	360	-	360	-	-	360	-
☒	99-60-5001	Police Facilities Rehabilitation	989	115	989	115	-	1,104	115
☒	99-60-5100	Police Facilities Conceptual Plans	145	-	145	-	-	145	-
		Initiative Sub Total	11,294	13,519	10,994	7,769	12,159	30,922	19,928
	Police Equipment								
☒	03-60-1502	Live Scan Fingerprinting	-	150	-	150	-	150	150
☒	03-60-1651	Automated Photograph Processing Lab	100	150	100	150	45	295	195
☒	00-60-1735	Bomb Truck, Robot & Related Equipment	233	-	233	-	-	233	-
☒	05-60-1742	Intoxilyzer Equipment Replacement	-	-	-	-	250	250	250
☒	02-60-1743	Body Armour Replacement	-	-	-	-	1,100	1,100	1,100
	07-60-1747	Automated Fingerprint Identification Sys	-	-	-	-	420	420	420
		Initiative Sub Total	333	300	333	300	1,815	2,448	2,115
	Technology Equipment - Police Communications								
☒	02-60-1416	Automatic Vehicle Location System	100	100	-	100	100	200	200
☒	01-60-1418	Digital Radio Upgrade	1,000	815	1,100	715	1,800	3,615	2,515
☒	02-60-1423	Communications Systems Replacements	289	-	289	-	-	289	-
☒	XX-60-1423	Communications Systems Replacements	-	-	-	-	3,321	3,321	3,321
☒	99-60-5010	Police Information/Communication System:	14,945	-	14,945	-	-	14,945	-
		Initiative Sub Total	16,334	915	16,334	815	5,221	22,370	6,036
	Technology Equipment - Police IT								
☒	92-60-1411	Electronic Reporting Network Initiative	5,000	-	5,000	-	-	5,000	-
☒	XX-60-1417	ERNI Expansion	-	-	-	-	2,229	2,229	2,229
☒	99-60-1433	Police IT Systems - Infrastructure	2,210	-	2,210	-	-	2,210	-
☒	01-60-1433	Police IT Systems - Infrastructure	75	-	75	-	-	75	-
☒	02-60-1433	Police IT Systems - Infrastructure	370	-	370	-	-	370	-
☒	XX-60-1433	Police IT Systems - Infrastructure	-	780	-	780	2,100	2,880	2,880
☒	03-60-1441	ERNI Mobile Workstation Replacements	-	2,000	-	500	1,500	2,000	2,000
☒	01-60-1460	Police IT Systems - Projects	150	-	150	-	-	150	-
☒	XX-60-1460	Police IT Systems - Projects	-	650	-	650	2,025	2,675	2,675

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Edmonton Police Service

Police

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	02-60-1470	PROBE Replacement	750	-	-	750	1,540	2,290	2,290
		Initiative Sub Total	8,555	3,430	7,805	2,680	9,394	19,879	12,074
		PoliceTotal	36,516	18,164	35,466	11,564	28,589	75,619	40,153
	City Financing								
	General Financing		27,791	6,564	27,041	4,264	23,569	54,874	27,833
	Other Misc Financing		8,725	(8,725)	-	-	-	-	-
	Reserves		-	8,725	8,425	300	420	9,145	720
	Tax-Supported Debt		-	11,600	-	7,000	4,600	11,600	11,600
	Financing Total		36,516	18,164	35,466	11,564	28,589	75,619	40,153

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Edmonton Public Library

Public Library

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Buildings - Libraries									
☒	01-20-0006	Electrical Equip Replacement-Milner Lib	1,400	-	700	700	-	1,400	700
☒	01-20-0016	Milner Boiler Replacement - Design	50	-	50	-	-	50	-
☒♦	02-20-0016	Milner Boiler Replacement	1,066	-	1,066	-	-	1,066	-
☒	01-20-0017	Milner Roof Replacement	-	620	-	620	-	620	620
☒	01-20-0018	Southgate Branch Relocation	1,560	-	1,435	125	-	1,560	125
☒	04-20-0020	Idylwylde Branch Renovations	-	-	-	-	540	540	540
☒	04-20-0021	Sprucewood Branch Renovations	-	490	-	490	-	490	490
☒	05-20-0023	Strathcona Branch Renovations	-	-	-	-	1,491	1,491	1,491
		Initiative Sub Total	4,076	1,110	3,251	1,935	2,031	7,217	3,966
Library Computer Network									
☒	01-20-0007	Replace Public Library Computer Network	1,100	-	560	540	-	1,100	540
		Initiative Sub Total	1,100	-	560	540	-	1,100	540
		Public LibraryTotal	5,176	1,110	3,811	2,475	2,031	8,317	4,506
	City Financing								
	General Financing		4,350	1,110	3,110	2,350	2,031	7,491	4,381
	External Financing								
	Federal Infrastructure Program		576	-	576	-	-	576	-
	Grants		250	-	125	125	-	250	125
	Financing Total		5,176	1,110	3,811	2,475	2,031	8,317	4,506

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Emergency Response

Emergency Response

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Fire Fighting Equipment Update									
☒	01-70-0003	Fire Fighting Equipment Upgrading	-	-	-	-	1,637	1,637	1,637
☒	01-70-0004	Vehicle Equipment Outfitting	-	-	-	-	1,645	1,645	1,645
		Initiative Sub Total	-	-	-	-	3,282	3,282	3,282
Other IT Initiatives									
☒	01-70-0001	Scheduling / Rostering	-	452	-	452	-	452	452
☒	97-70-7171	Dispatch System Replacement - Phase II	2,634	-	2,634	-	-	2,634	-
☒	98-70-8004	Technology Upgrades - Dispatch System	317	-	317	-	-	317	-
☒	00-70-9000	Dispatch System Replacement - Phase III	-	980	-	980	-	980	980
		Initiative Sub Total	2,951	1,432	2,951	1,432	-	4,383	1,432
		Emergency ResponseTotal	2,951	1,432	2,951	1,432	3,282	7,665	4,714
	City Financing								
	General Financing		2,951	1,432	2,951	1,432	3,282	7,665	4,714
	Financing Total		2,951	1,432	2,951	1,432	3,282	7,665	4,714

♦ Denotes Federal Infrastructure Program

☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Office of The City Manager

Office of The City Clerk

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Technology Equipment - Business Applications									
☒	02-44-0722	Records Mgt System Replacement	512	-	512	-	138	650	138
☒	02-44-0815	Council Meeting Management System	500	-	500	-	-	500	-
☒	02-44-0832	ARB - Complaint/Outcomes Mgt. System	-	250	-	250	250	500	500
☒	99-44-1212	Records Centre Automation Replacement	120	-	120	-	-	120	-
		Initiative Sub Total	1,132	250	1,132	250	388	1,770	638
		Office of The City ClerkTotal	1,132	250	1,132	250	388	1,770	638
	City Financing								
	General Financing		1,132	250	1,132	250	388	1,770	638
	Reserves		-	-	-	-	-	-	-
	Financing Total		1,132	250	1,132	250	388	1,770	638

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Planning & Development

Planning & Development

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Streetscape/Urban Design/Animal Control Facil'y									
☒	88-17-0301	Cloverdale Area Redevelopment Plan	1,621	-	1,621	-	-	1,621	-
☒	88-17-0302	Rossdale Area Redevelopment Plan	1,106	-	1,106	-	-	1,106	-
	96-17-0306	Heritage Building Preservation Program	3,765	1,152	3,765	1,152	2,800	7,717	3,952
	97-17-0313	Capital City Downtown Plan (C.C.D.P.)	890	-	443	447	-	890	447
☒	00-17-0313	Capital City Downtown Plan (C.C.D.P.)	300	-	-	150	150	300	300
☒	00-17-0319	Rice Howard Way Extension	-	200	-	130	70	200	200
☒♦	01-17-0322	Rehab of Civic Historical Structures	1,328	-	772	247	309	1,328	556
☒♦	01-17-0324	Artists Work / Live Housing - Downtown	173	-	-	173	-	173	173
☒	03-17-0330	Old Strathcona Urban Design Implement	-	350	-	150	200	350	350
☒	05-17-1550	Animal Control Facility	-	-	-	-	3,800	3,800	3,800
		Initiative Sub Total	9,183	1,702	7,707	2,449	7,329	17,485	9,778
Technology Equipment - Business Applications									
☒	97-17-0032	Annual General Assessment System	1,963	-	1,963	-	-	1,963	-
☒	97-17-0033	Graphic Parcel Mapping System	60	-	-	60	-	60	60
☒	01-17-0035	Assessment Database Server Upgrade II	-	100	-	100	-	100	100
☒	02-17-0036	Assessment Handheld Computers	232	-	55	177	-	232	177
☒	97-17-3002	Demographic Data Project (S.L.I.M.)	225	-	73	152	-	225	152
☒	00-17-3021	POSSE on the Web	-	187	-	187	-	187	187
☒	00-17-3026	Address Mapping	-	150	-	150	-	150	150
☒	01-17-3028	Server and Network Upgrade Program	-	500	-	500	500	1,000	1,000
☒	01-17-3029	POSSE Upgrade	1,676	-	1,676	-	-	1,676	-
☒	02-17-3030	POSSE Upgrade - Phase II	-	300	-	200	100	300	300
☒	02-17-3031	Land Related Permitting	775	-	775	-	-	775	-
		Initiative Sub Total	4,931	1,237	4,542	1,526	600	6,668	2,126
		Planning & DevelopmentTotal	14,114	2,939	12,249	3,975	7,929	24,153	11,904
	City Financing								
	General Financing		5,683	1,787	4,736	2,105	4,929	11,770	7,034
	Other Misc Financing		1,098	(902)	196	-	-	196	-
	Reserves		6,363	2,054	6,818	1,599	2,800	11,217	4,399
	External Financing								
	Federal Infrastructure Program		970	-	499	271	200	970	471
	Financing Total		14,114	2,939	12,249	3,975	7,929	24,153	11,904

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Space & Science Foundation

Space & Science Foundation

Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Rehabilitation & Maintenance								
☒♦ 01-95-0001	Edm Space & Science Ctr Building Rehab	1,683	(1,683)	-	-	-	-	-
	Initiative Sub Total	1,683	(1,683)	-	-	-	-	-
	Space & Science FoundationTotal	1,683	(1,683)	-	-	-	-	-
	City Financing							
	General Financing	1,107	(1,107)	-	-	-	-	-
	External Financing							
	Federal Infrastructure Program	576	(576)	-	-	-	-	-
	Financing Total	1,683	(1,683)	-	-	-	-	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report
Approved Funded Capital Plan

Transportation & Streets

Roads

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Arterial Roads								
☒	02-66-1020	Arterial/Primary Highway Rehab	24,976	-	24,976	-	-	24,976	-
☒	XX-66-1020	Arterial/Primary Highway Rehab	-	19,666	-	19,666	78,559	98,225	98,225
☒	02-66-1030	Oiled And Gravel Road Rehabilitation	500	-	500	-	-	500	-
☒	XX-66-1030	Oiled And Gravel Road Rehabilitation	-	500	-	500	2,150	2,650	2,650
☒	01-66-1040	Bridge Rehabilitation	2,768	-	2,768	-	-	2,768	-
☒	02-66-1040	Bridge Rehabilitation	9,972	-	9,972	-	-	9,972	-
☒	XX-66-1040	Bridge Rehabilitation	-	3,510	-	3,510	24,066	27,576	27,576
☒	99-66-1080	Bridge Reconstruction	18,322	-	18,322	-	-	18,322	-
☒	01-66-1090	Arterial Reconstruction Paved	150	-	150	-	-	150	-
☒	02-66-1090	Arterial Reconstruction Paved	3,768	-	3,768	-	-	3,768	-
☒	XX-66-1090	Arterial Reconstruction Paved	-	-	-	-	1,250	1,250	1,250
☒	01-66-1440	Arterial Network Improvements - Res	2,470	-	2,470	-	-	2,470	-
☒	02-66-1440	Arterial Network Improvements - Res	4,641	-	4,641	-	-	4,641	-
☒	XX-66-1440	Arterial Network Improvements - Res	-	1,080	-	1,080	17,335	18,415	18,415
☒	01-66-1450	Arterial Network Improvements-Commercial	621	-	621	-	-	621	-
☒	02-66-1450	Arterial Network Improvements-Commercial	1,007	-	1,007	-	-	1,007	-
☒	XX-66-1450	Arterial Network Improvements-Commercial	-	10,440	-	10,440	650	11,090	11,090
	03-66-9540	Improvements to Arterial Roads	-	7,635	-	4,000	3,635	7,635	7,635
		Initiative Sub Total	69,195	42,831	69,195	39,196	127,645	236,036	166,841
	Collector & Local Roads								
☒	01-66-1010	Neighbourhood Rehabilitation	363	-	363	-	-	363	-
☒	02-66-1010	Neighbourhood Rehabilitation	210	-	210	-	-	210	-
☒	01-66-1050	Collector/Local/Alley/Cracksealing Rehab	15,875	-	15,875	-	-	15,875	-
☒	02-66-1050	Collector Rehab	8,349	-	8,349	-	-	8,349	-
☒	XX-66-1050	Collector Rehab	-	7,824	-	7,824	32,445	40,269	40,269
☒	02-66-1055	Local/Alley/Cracksealing Rehab	7,795	-	7,795	-	-	7,795	-
☒	XX-66-1055	Local/Alley/Cracksealing Rehab	-	1,467	-	1,467	21,165	22,632	22,632
	03-66-9155	Neighbourhood Infrastructure:Roads/Parks	-	8,465	-	4,700	3,765	8,465	8,465
		Initiative Sub Total	32,592	17,756	32,592	13,991	57,375	103,958	71,366
	Environmental/Slide Repair/Snow Storage/Other								
☒	01-66-1935	Slide Repairs	1,009	-	1,009	-	-	1,009	-
☒	02-66-1935	Slide Repairs	1,150	-	1,150	-	-	1,150	-
☒	XX-66-1935	Slide Repairs	-	1,170	-	1,170	4,655	5,825	5,825
☒	93-66-1940	Snow Storage Facilities	7,744	-	7,744	-	3,220	10,964	3,220
☒	02-66-1950	Environmental Issues	245	-	245	-	-	245	-
☒	XX-66-1950	Environmental Issues	-	440	-	440	1,464	1,904	1,904
		Initiative Sub Total	10,148	1,610	10,148	1,610	9,339	21,097	10,949

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Transportation & Streets

Roads

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Local Improvements (Roads)									
☒	02-66-1490	Local Improvement Construction	4,950	-	4,950	-	-	4,950	-
☒	XX-66-1490	Local Improvement Construction	-	4,950	-	4,950	20,000	24,950	24,950
☒	XX-66-1491	Streetscape Rehabilitation	-	-	-	-	688	688	688
		Initiative Sub Total	4,950	4,950	4,950	4,950	20,688	30,588	25,638
Other Initiatives									
☒	02-66-1060	Survey Mapping And Control	300	-	300	-	-	300	-
☒	XX-66-1060	Survey Mapping And Control	-	250	-	250	800	1,050	1,050
☒	02-66-1070	Yards Rehabilitation	211	-	211	-	-	211	-
☒	XX-66-1070	Yards Rehabilitation	-	215	-	215	916	1,131	1,131
☒	01-66-1970	Land Acquisitions	2,350	-	2,350	-	-	2,350	-
		Initiative Sub Total	2,861	465	2,861	465	1,716	5,042	2,181
Strategic Roads									
☒	03-66-1461	Whitemud Dr / Terwillegar Dr -- Stage 1	-	-	-	-	24,310	24,310	24,310
☒	00-66-1462	Yellowhead Operational Improvements	9,129	(384)	4,629	4,116	3,105	11,850	7,221
☒	02-66-1463	Yellowhead Trail/156 Street Interchange	10,230	965	10,230	965	51,980	63,175	52,945
☒	01-66-1480	Primary/Secondary Highway Connectors	9,805	-	9,805	-	-	9,805	-
☒	XX-66-1480	Primary/Secondary Highway Connectors	-	-	-	-	200	200	200
☒	00-66-1481	Yellowhead Trail/184 Street Interchange	45,542	6,675	13,017	22,041	25,342	60,400	47,383
☒	00-66-1610	Southwest Ring Road (Network Connection)	19,990	7,373	5,990	3,665	27,825	37,480	31,490
☒	01-66-1910	Planning Studies	1,200	-	1,200	-	-	1,200	-
☒	02-66-1910	Planning Studies	1,300	-	1,300	-	-	1,300	-
☒	XX-66-1910	Planning Studies	-	1,510	-	1,510	6,800	8,310	8,310
☒	89-66-7510	Yellowhead Tr/Capilano Dr Interchg	28,432	-	28,432	-	-	28,432	-
☒	96-66-8305	North/South Trade Highway	103,004	-	103,004	-	-	103,004	-
	03-66-9581	Whitemud Dr East (34 Street Interchange)	-	23,000	-	2,550	20,450	23,000	23,000
		Initiative Sub Total	228,632	39,139	177,607	34,847	160,012	372,466	194,859
Traffic Control & Safety / Streetlighting									
☒	01-66-1210	Traffic Control Rehabilitation	1,042	-	1,042	-	-	1,042	-
☒	02-66-1210	Traffic Control Rehabilitation	907	-	907	-	-	907	-
☒	XX-66-1210	Traffic Control Rehabilitation	-	732	-	732	3,526	4,258	4,258
☒	01-66-1220	Traffic Safety Improvements	1,197	-	1,197	-	-	1,197	-
☒	02-66-1220	Traffic Safety Improvements	1,324	-	1,324	-	-	1,324	-
☒	XX-66-1220	Traffic Safety Improvements	-	1,050	-	1,050	3,811	4,861	4,861
☒	01-66-1230	Streets Safety Improvements	1,896	-	1,896	-	-	1,896	-
☒	02-66-1230	Streets Safety Improvements	1,010	-	1,010	-	-	1,010	-
☒	XX-66-1230	Streets Safety Improvements	-	550	-	550	4,048	4,598	4,598
☒	01-66-1250	Parking Meter Rehabilitation	300	-	300	-	-	300	-
☒	02-66-1250	Parking Meter Rehabilitation	300	-	300	-	-	300	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Transportation & Streets

Roads

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	XX-66-1250	Parking Meter Rehabilitation	-	180	-	180	300	480	480
☒	01-66-1260	Street Lighting Rehabilitation	2,283	-	2,283	-	-	2,283	-
☒	02-66-1260	Street Lighting Rehabilitation	1,585	-	1,585	-	-	1,585	-
☒	XX-66-1260	Street Lighting Rehabilitation	-	1,121	-	1,121	5,672	6,793	6,793
☒	01-66-1430	Accessibility-Sidewalks/Bikeways/Curbs	1,598	-	1,598	-	-	1,598	-
☒	02-66-1430	Accessibility-Sidewalks/Bikeways/Curbs	1,471	-	1,471	-	-	1,471	-
☒	XX-66-1430	Accessibility-Sidewalks/Bikeways/Curbs	-	1,500	-	1,500	6,205	7,705	7,705
☒♦	02-66-1431	Multi-Use Corridor Trail (FIP)	390	2,105	390	2,105	-	2,495	2,105
☒	01-66-1640	Advance Traffic Management Systems	500	-	500	-	-	500	-
☒	02-66-1640	Advance Traffic Management Systems	500	-	500	-	-	500	-
☒	XX-66-1640	Advance Traffic Management Systems	-	425	-	425	2,199	2,624	2,624
		Initiative Sub Total	16,303	7,663	16,303	7,663	25,761	49,727	33,424
		RoadsTotal	364,681	114,414	313,656	102,722	402,536	818,914	505,258
	City Financing								
	General Financing		94,809	23,359	90,397	24,493	125,143	240,033	149,636
	Local Improvements		8,787	6,718	8,787	6,168	26,792	41,747	32,960
	Other Misc Financing		441	-	441	900	(900)	441	-
	Reserves		8,350	315	8,350	315	200	8,865	515
	Tax-Supported Debt		-	38,400	-	10,200	28,200	38,400	38,400
	External Financing								
	Developer / Partner Financing		6,603	6,627	6,073	6,627	5,658	18,358	12,285
	Federal Infrastructure Program		252	1,264	252	1,264	-	1,516	1,264
	Grants		245,439	37,731	199,356	52,755	217,443	469,554	270,198
	Financing Total		364,681	114,414	313,656	102,722	402,536	818,914	505,258

Transit

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Bus Fleet (Growth)								
☒	XX-66-1680	Transit Vehicles Growth	-	-	-	-	13,885	13,885	13,885
☒	00-66-1681	Transit Vehicles Growth	7,840	-	7,840	-	2,070	9,910	2,070
		Initiative Sub Total	7,840	-	7,840	-	15,955	23,795	15,955
	Bus Systems & Facilities								
☒	00-66-1240	Transit Safety Improvements	130	-	130	-	-	130	-
☒	XX-66-1240	Transit Safety Improvements	-	360	-	360	872	1,232	1,232
☒	98-66-1292	Automatic Passenger Counter	785	-	385	200	200	785	400
☒	XX-66-1293	Bus Radio Replacement	-	-	-	-	3,690	3,690	3,690
☒	01-66-1410	Bus Facilities, Equip, Systems Terminals	1,071	-	1,071	-	-	1,071	-

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Transportation & Streets

Transit

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
☒	02-66-1410	Bus Facilities, Equip, Systems Terminals	1,658	-	1,658	-	-	1,658	-
☒	XX-66-1410	Bus Facilities, Equip, Systems Terminals	-	3,087	-	3,087	4,094	7,181	7,181
☒	01-66-1660	Bus Facilities, Equip, Systems, Terminal	695	-	695	-	-	695	-
☒	02-66-1660	Bus Facilities, Equip, Systems, Terminal	200	-	200	-	-	200	-
☒	XX-66-1660	Bus Facilities, Equip, Systems, Terminal	-	700	-	700	4,081	4,781	4,781
☒	95-66-4802	Term. Security Upgrade-Exist. (H2000)	324	-	324	-	-	324	-
		Initiative Sub Total	4,863	4,147	4,463	4,347	12,937	21,747	17,284
Fleet - Transit									
☒	97-66-4207	1997-99 Bus Purchases-Replacement(H2000)	41,658	-	41,658	-	-	41,658	-
		Initiative Sub Total	41,658	-	41,658	-	-	41,658	-
LRT System & Facilities									
☒	01-66-1270	LRT Station Rehabilitation	683	-	683	-	-	683	-
☒	02-66-1270	LRT Station Rehabilitation	383	-	383	-	-	383	-
☒	XX-66-1270	LRT Station Rehabilitation	-	782	-	782	4,704	5,486	5,486
☒	01-66-1280	LRT Systems & Equipment Rehab	1,661	-	1,661	-	-	1,661	-
☒	02-66-1280	LRT Systems & Equipment Rehab	1,850	-	1,850	-	-	1,850	-
☒	XX-66-1280	LRT Systems & Equipment Rehab	-	1,687	-	1,687	7,071	8,758	8,758
☒	03-66-1281	LRT Bogies	-	3,274	-	3,274	726	4,000	4,000
☒	99-66-1296	Central Train Control System Replacement	4,800	-	4,800	-	-	4,800	-
☒	01-66-1299	Replace LRT Ticket Machines	6,020	-	4,520	1,500	-	6,020	1,500
☒	99-66-1650	LRT Facilities, Systems & Equip. Expand	13,400	-	13,400	-	-	13,400	-
☒	99-66-3918	LRT Building Mgt System(2000 Compliance)	946	-	946	-	-	946	-
		Initiative Sub Total	29,743	5,743	28,243	7,243	12,501	47,987	19,744
Other Initiatives									
☒	01-66-1420	Computer System Replacement/Development	350	-	350	-	-	350	-
☒	02-66-1420	Computer System Replacement/Development	450	-	450	-	-	450	-
☒	XX-66-1420	Computer System Replacement/Development	-	380	-	380	1,833	2,213	2,213
		Initiative Sub Total	800	380	800	380	1,833	3,013	2,213
South LRT Extension									
☒♦	02-66-1670	South LRT (University - N. Crawford)	104,407	2,046	14,410	25,376	69,114	108,900	94,490
☒	01-66-1911	LRT Functional Planning Studies	2,500	-	2,500	-	-	2,500	-
☒	02-66-1911	LRT Functional Planning Studies	1,500	-	1,500	-	-	1,500	-
		Initiative Sub Total	108,407	2,046	18,410	25,376	69,114	112,900	94,490
		TransitTotal	193,311	12,316	101,414	37,346	112,340	251,100	149,686

♦ Denotes Federal Infrastructure Program

☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Approved Funded Capital Plan

Transportation & Streets

City Financing							
General Financing	50,208	3,853	34,337	11,425	20,206	65,968	31,631
Other Misc Financing	-	-	4,810	(4,424)	(386)	-	(4,810)
Reserves	166	-	166	-	-	166	-
External Financing							
Federal Infrastructure Program	17,272	-	-	8,636	8,636	17,272	17,272
Grants	125,665	8,463	62,101	21,709	83,884	167,694	105,593
Financing Total	193,311	12,316	101,414	37,346	112,340	251,100	149,686

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

Table 3

2003 - 2007 Capital Priorities Plan

Summary Report

Unfunded Capital Plan

	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Tax Supported Operations							
Asset Management & Public Works					-	-	-
Land & Buildings	-	3,040	-	3,040	98,864	101,904	101,904
Mobile Equipment Services	-	2,964	-	2,964	5,644	8,608	8,608
Waste Management	-	200	-	200	-	200	200
Community Services					-	-	-
Parks, River Valley & Natural Areas	-	12,261	-	12,261	71,148	83,409	83,409
Recreation And Cultural Facilities	-	10,672	-	10,672	94,052	104,724	104,724
Social, Recreation & Cultural Serv	-	7,800	-	7,800	18,118	25,918	25,918
Corporate Services					-	-	-
Corporate Services	-	7,265	-	7,265	35,340	42,605	42,605
Economic Development Edmonton					-	-	-
Economic Development Edmonton	-	24,000	-	1,200	26,890	28,090	28,090
Edmonton Police Service					-	-	-
Police	-	3,010	-	2,510	28,301	30,811	30,811
Edmonton Public Library					-	-	-
Public Library	-	-	-	-	9,433	9,433	9,433
Emergency Response					-	-	-
Emergency Response	-	-	-	-	3,099	3,099	3,099
Planning & Development					-	-	-
Planning & Development	-	6,080	-	5,630	60,415	66,045	66,045
Transportation & Streets					-	-	-
Roads	-	53,689	-	53,689	479,400	533,089	533,089
Transit	-	12,656	-	12,656	465,711	478,367	478,367
Tax Supported Operations	-	143,637	-	119,887	1,396,415	1,516,302	1,516,302
City Financing							
General Financing	-	101,369	-	100,419	655,509	755,928	755,928
Local Improvements	-	100	-	100	16,900	17,000	17,000
Other Misc Financing	-	950	-	950	(950)	-	-
Reserves	-	312	-	312	7,625	7,937	7,937
Self-Liquidating Debentures	-	-	-	-	7,000	7,000	7,000
Tax-Supported Debt	-	14,605	-	5,105	382,718	387,823	387,823
External Financing							
Developer / Partner Financing	-	8,129	-	8,129	289,589	297,718	297,718
Grants	-	18,172	-	4,872	38,024	42,896	42,896
	-	143,637	-	119,887	1,396,415	1,516,302	1,516,302

Table 3

2003 - 2007 Capital Priorities Plan

Summary Report

Unfunded Capital Plan

	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Utility Operations							
Land Drainage	-	536	-	536	25,467	26,003	26,003
Sanitary Drainage	-	123	-	123	2,798	2,921	2,921
Utility Operations	-	659	-	659	28,265	28,924	28,924
City Financing							
Reserves	-	303	-	303	353	656	656
Self-Liquidating Debentures	-	356	-	356	27,912	28,268	28,268
	-	659	-	659	28,265	28,924	28,924
Grand Total	-	144,296	-	120,546	1,424,680	1,545,226	1,545,226

2003 - 2007 Capital Priorities Plan

Table 4

Details Report

Unfunded Capital Plan

Asset Management & Public Works

Land & Buildings

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Attractions								
☒	XX-75-4695	Skyreach Centre(Northlands) Rehab	-	570	-	570	3,050	3,620	3,620
	03-75-4696	Art Gallery-Infrastructure Upgrade	-	250	-	250	5,750	6,000	6,000
		Initiative Sub Total	-	820	-	820	8,800	9,620	9,620
	Bldg - Recreational/Facilities/Amenities								
☒	XX-75-2501	Conservation Of Community/Recreation Fac	-	-	-	-	9,101	9,101	9,101
		Initiative Sub Total	-	-	-	-	9,101	9,101	9,101
	Buildings - Offices								
☒	XX-75-3294	Downtown Buildings-Asset Preservation	-	820	-	820	3,774	4,594	4,594
☒	03-75-3608	City Hall Mezzanine Floor	-	200	-	200	1,310	1,510	1,510
☒	XX-75-3700	Accommodation Plan	-	-	-	-	2,551	2,551	2,551
☒	06-75-5178	Century Place - Infrastructure	-	-	-	-	449	449	449
		Initiative Sub Total	-	1,020	-	1,020	8,084	9,104	9,104
	Buildings - Public Works/Operations								
☒	XX-75-2123	Building Maintenance Projects - E.R.D.	-	-	-	-	1,714	1,714	1,714
☒	XX-75-3607	Roof Repairs - Various Buildings	-	-	-	-	891	891	891
☒	XX-75-3612	Westwood Building Maintenance - Ongoing	-	150	-	150	450	600	600
☒	05-75-3805	New Transit Garage	-	-	-	-	32,678	32,678	32,678
☒	05-75-3810	Public Works/Roadways Operation Building	-	-	-	-	2,233	2,233	2,233
☒	XX-75-4101	Transit/LRT Garages Rehabilitation	-	-	-	-	2,463	2,463	2,463
☒	01-75-5165	ERD/Police Driver Training Track	-	500	-	500	-	500	500
☒	07-75-5166	ERD Training Phase II	-	-	-	-	1,160	1,160	1,160
☒	07-75-5168	Meadows Fire Station	-	-	-	-	2,750	2,750	2,750
	03-75-5176	Fire Stations(New and Replacement)	-	550	-	550	11,700	12,250	12,250
	03-75-5180	EMS Stations	-	-	-	-	16,840	16,840	16,840
		Initiative Sub Total	-	1,200	-	1,200	72,879	74,079	74,079
		Land & BuildingsTotal	-	3,040	-	3,040	98,864	101,904	101,904
	City Financing								
	General Financing		-	2,240	-	2,240	63,974	66,214	66,214
	Other Misc Financing		-	550	-	550	(550)	-	-
	Tax-Supported Debt		-	250	-	250	34,840	35,090	35,090
	External Financing								
	Grants		-	-	-	-	600	600	600
	Financing Total		-	3,040	-	3,040	98,864	101,904	101,904

♦ Denotes Federal Infrastructure Program

☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Asset Management & Public Works

Land Drainage

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Storm System								
☒	06-31-0111	Groat Road Storm Basin - Unfunded	-	-	-	-	840	840	840
☒	02-31-0679	Kennedale Flooding Relief	-	110	-	110	5,558	5,668	5,668
☒	XX-31-3400	Overland Drainage Flooding Investigation	-	84	-	84	353	437	437
☒	XX-31-8154	Area Infrastructure Rehab - Unfunded	-	123	-	123	1,448	1,571	1,571
	XX-31-9610	Storm System Upgrading-Unfunded	-	-	-	-	7,561	7,561	7,561
	03-31-9612	Storm System Planned Growth-Unfunded	-	219	-	219	9,707	9,926	9,926
		Initiative Sub Total	-	536	-	536	25,467	26,003	26,003
		Land DrainageTotal	-	536	-	536	25,467	26,003	26,003
	City Financing								
	General Financing		-	-	-	-	-	-	-
	Reserves		-	303	-	303	353	656	656
	Self-Liquidating Debentures		-	233	-	233	25,114	25,347	25,347
	Financing Total		-	536	-	536	25,467	26,003	26,003

Mobile Equipment Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Fleet - City Vehicles								
☒	03-25-5980	Bylaw:Animal Control-Holding Vehicles	-	128	-	128	-	128	128
☒	03-25-5983	Police-Additional Cars	-	1,305	-	1,305	-	1,305	1,305
☒	03-25-5984	Police-Tactical Unit	-	135	-	135	-	135	135
☒	03-25-5985	Transportation-Transit: Light Trucks	-	160	-	160	-	160	160
☒	03-25-5986	T & S (Roadways)-End Dump Trailers	-	250	-	250	-	250	250
☒	03-25-5987	MES: Light Trucks	-	626	-	626	-	626	626
		Initiative Sub Total	-	2,604	-	2,604	-	2,604	2,604
	Fleet - Shop Equipment								
☒	99-25-4252	Auxiliary Power Units (H2000)	-	360	-	360	1,119	1,479	1,479
		Initiative Sub Total	-	360	-	360	1,119	1,479	1,479
	Fleet - Transit								
	XX-25-4220	Premium for New Generation Buses	-	-	-	-	4,525	4,525	4,525
		Initiative Sub Total	-	-	-	-	4,525	4,525	4,525
		Mobile Equipment ServicesTotal	-	2,964	-	2,964	5,644	8,608	8,608
	City Financing								
	General Financing		-	2,964	-	2,964	1,119	4,083	4,083
	Reserves		-	-	-	-	4,525	4,525	4,525
	Financing Total		-	2,964	-	2,964	5,644	8,608	8,608

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report
Unfunded Capital Plan

Asset Management & Public Works

Sanitary Drainage

Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Sanitary System								
XX-23-8154	Area Infrastructure Rehab - Unfunded	-	123	-	123	2,798	2,921	2,921
	Initiative Sub Total	-	123	-	123	2,798	2,921	2,921
	Sanitary DrainageTotal	-	123	-	123	2,798	2,921	2,921
City Financing								
	Self-Liquidating Debentures	-	123	-	123	2,798	2,921	2,921
	Financing Total	-	123	-	123	2,798	2,921	2,921

Waste Management

Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Waste Mgmt - Other								
☒ 02-33-1947	Resource Recovery Industrial Park	-	200	-	200	-	200	200
	Initiative Sub Total	-	200	-	200	-	200	200
	Waste ManagementTotal	-	200	-	200	-	200	200
City Financing								
	General Financing	-	200	-	200	-	200	200
	Financing Total	-	200	-	200	-	200	200

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report
Unfunded Capital Plan

Community Services

Parks, River Valley & Natural Areas

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Buildings - Pavilions/Gazebos								
☒	XX-21-5330	River Valley: New Amenities	-	423	-	423	2,566	2,989	2,989
		Initiative Sub Total	-	423	-	423	2,566	2,989	2,989
	Horticulture								
☒	XX-21-0069	City Entrance Landscaping	-	-	-	-	751	751	751
☒	XX-21-5250	Tree Planting	-	620	-	620	1,354	1,974	1,974
☒	XX-21-5395	River Valley Naturalization Program	-	62	-	62	197	259	259
		Initiative Sub Total	-	682	-	682	2,302	2,984	2,984
	Park Access, Circulation								
☒	XX-21-5320	Parks Infrastructure	-	892	-	892	3,722	4,614	4,614
☒	XX-21-5376	River Valley & Ravine Trails New Dev.	-	-	-	-	6,313	6,313	6,313
		Initiative Sub Total	-	892	-	892	10,035	10,927	10,927
	Park Furniture								
☒	XX-21-5285	Parks Conservation Program	-	102	-	102	436	538	538
		Initiative Sub Total	-	102	-	102	436	538	538
	Park System Inventory								
☒	05-21-4008	C.N. Lands: East Park Develop (C.C.D.P.)	-	-	-	-	550	550	550
☒	XX-21-5210	Neighbourhood District Park Development	-	1,957	-	1,957	19,402	21,359	21,359
☒	XX-21-5380	Parks Rehabilitation	-	4,555	-	4,555	7,705	12,260	12,260
☒	04-21-5623	Klarvatten Wetland Management	-	-	-	-	425	425	425
	05-21-5680	Terwillegar Park Development	-	-	-	-	13,100	13,100	13,100
☒	XX-21-5690	Surplus School Sites Acquisition	-	2,000	-	2,000	8,000	10,000	10,000
☒	XX-21-5740	Community Services Land Acquisition	-	1,300	-	1,300	5,200	6,500	6,500
☒	XX-21-5760	Planning Studies	-	250	-	250	1,000	1,250	1,250
		Initiative Sub Total	-	10,062	-	10,062	55,382	65,444	65,444
	Sports Fields/Fixtures								
☒	XX-21-5270	Sportsfield Conservation	-	100	-	100	427	527	527
		Initiative Sub Total	-	100	-	100	427	527	527
		Parks, River Valley & Natural AreasTotal	-	12,261	-	12,261	71,148	83,409	83,409
	City Financing								
	General Financing		-	8,810	-	8,810	34,875	43,685	43,685
	Other Misc Financing		-	-	-	-	-	-	-
	Reserves		-	312	-	312	3,100	3,412	3,412
	Tax-Supported Debt		-	1,445	-	1,445	28,302	29,747	29,747
	External Financing								
	Developer / Partner Financing		-	1,422	-	1,422	4,526	5,948	5,948
	Grants		-	272	-	272	345	617	617
	Financing Total		-	12,261	-	12,261	71,148	83,409	83,409

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Community Services

Recreation And Cultural Facilities

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Arenas								
☒	XX-21-5365	Arena Base Level Development Program	-	-	-	-	1,950	1,950	1,950
		Initiative Sub Total	-	-	-	-	1,950	1,950	1,950
	Attractions								
☒	XX-21-5360	Major Attractions Enterprise Model	-	723	-	723	9,562	10,285	10,285
		Initiative Sub Total	-	723	-	723	9,562	10,285	10,285
	Buildings - Pavilions/Gazebos								
	03-21-5670	Multi-Use Recreation Facility	-	2,500	-	2,500	24,268	26,768	26,768
		Initiative Sub Total	-	2,500	-	2,500	24,268	26,768	26,768
	Community Partnerships								
	03-21-5416	City Centre YMCA	-	4,500	-	4,500	14,000	18,500	18,500
☒	07-21-5421	Central Soccer Centre	-	-	-	-	4,700	4,700	4,700
☒	05-21-5422	Southwest Soccer Centre	-	-	-	-	9,500	9,500	9,500
	04-21-5523	Senior Centre Consolidation & Upgrading	-	-	-	-	13,818	13,818	13,818
☒	03-21-5525	Nothgate Lions Senior Centre: Renovation	-	137	-	137	4,823	4,960	4,960
		Initiative Sub Total	-	4,637	-	4,637	46,841	51,478	51,478
	Golf Courses								
☒	03-21-5304	Irrigation System Rehabilitation	-	103	-	103	1,123	1,226	1,226
		Initiative Sub Total	-	103	-	103	1,123	1,226	1,226
	Leisure Centres								
☒	XX-21-5300	Community Leisure Centres Rehabilitation	-	226	-	226	5,359	5,585	5,585
		Initiative Sub Total	-	226	-	226	5,359	5,585	5,585
	Sports Fields/Fixtures								
☒	03-21-5671	Clarke Stadium: Artificial Turf	-	2,483	-	2,483	-	2,483	2,483
		Initiative Sub Total	-	2,483	-	2,483	-	2,483	2,483
	Water Features (Outdoor Pools)								
☒	XX-21-4220	Outdoor Pool Redevelopment/Rehabilitatio	-	-	-	-	4,949	4,949	4,949
		Initiative Sub Total	-	-	-	-	4,949	4,949	4,949
		Recreation And Cultural FacilitiesTotal	-	10,672	-	10,672	94,052	104,724	104,724
	City Financing								
		General Financing	-	3,535	-	3,535	26,458	29,993	29,993
		Other Misc Financing	-	-	-	-	-	-	-
		Tax-Supported Debt	-	3,160	-	3,160	26,422	29,582	29,582
	External Financing								
		Developer / Partner Financing	-	3,977	-	3,977	28,450	32,427	32,427
		Grants	-	-	-	-	12,722	12,722	12,722
		Financing Total	-	10,672	-	10,672	94,052	104,724	104,724

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Community Services

Social, Recreation & Cultural Serv

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Partnership Housing								
☒	XX-21-5519	Affordable Housing	-	7,800	-	7,800	17,868	25,668	25,668
		Initiative Sub Total	-	7,800	-	7,800	17,868	25,668	25,668
	Playgrounds								
☒	XX-21-5711	Skate Board Park Development - Unfunded	-	-	-	-	250	250	250
		Initiative Sub Total	-	-	-	-	250	250	250
		Social, Recreation & Cultural ServTotal	-	7,800	-	7,800	18,118	25,918	25,918
	City Financing								
	General Financing		-	1,170	-	1,170	2,930	4,100	4,100
	Reserves		-	-	-	-	-	-	-
	External Financing								
	Developer / Partner Financing		-	2,730	-	2,730	6,256	8,986	8,986
	Grants		-	3,900	-	3,900	8,932	12,832	12,832
	Financing Total		-	7,800	-	7,800	18,118	25,918	25,918

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Corporate Services

Corporate Services

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Enterprise Resource Planning								
☒	XX-18-0201	Enterprise Resource Planning	-	2,013	-	2,013	20,583	22,596	22,596
		Initiative Sub Total	-	2,013	-	2,013	20,583	22,596	22,596
	Technology Equipment - Business Applications								
☒	02-18-0007	On Line Cash Reporting Standardization	-	50	-	50	750	800	800
☒	02-18-0055	E-Business	-	-	-	-	4,682	4,682	4,682
☒	03-18-0311	Electronic Tendering System	-	-	-	-	150	150	150
		Initiative Sub Total	-	50	-	50	5,582	5,632	5,632
	Technology Equipment - Server/Data Network								
☒	XX-18-0014	Systems Software Infrastructure	-	1,045	-	1,045	4,175	5,220	5,220
☒	03-18-0304	New Computer Facility	-	-	-	-	5,000	5,000	5,000
☒	XX-18-0333	Information Management Infrastructure	-	98	-	98	-	98	98
		Initiative Sub Total	-	1,143	-	1,143	9,175	10,318	10,318
	Technology Equipment - Voice Communications								
☒	03-18-0313	Telecommunications Platform Change(PBX)	-	3,759	-	3,759	-	3,759	3,759
☒	03-18-0334	Mobile Wireless Communications	-	300	-	300	-	300	300
		Initiative Sub Total	-	4,059	-	4,059	-	4,059	4,059
		Corporate ServicesTotal	-	7,265	-	7,265	35,340	42,605	42,605
	City Financing								
	General Financing		-	7,265	-	7,265	35,340	42,605	42,605
	Other Misc Financing		-	-	-	-	-	-	-
	Financing Total		-	7,265	-	7,265	35,340	42,605	42,605

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Economic Development Edmonton

Economic Development Edmonton

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Conference Center Expansion								
☒♦	01-99-1083	Hall D Development	-	24,000	-	1,200	22,800	24,000	24,000
		Initiative Sub Total	-	24,000	-	1,200	22,800	24,000	24,000
	Conference Center Rehabilitation								
☒	04-99-1085	Loading Dock & Dock Access	-	-	-	-	400	400	400
☒	05-99-1088	Esclator Rebuild - Conference Centre	-	-	-	-	900	900	900
☒	05-99-1089	Event Seating - Conference Centre	-	-	-	-	970	970	970
		Initiative Sub Total	-	-	-	-	2,270	2,270	2,270
	Conference Centre Rehabilitation								
☒	07-99-1091	Fan System Replacement	-	-	-	-	320	320	320
		Initiative Sub Total	-	-	-	-	320	320	320
	Rehabiitation & Maintenance								
☒	06-99-1090	Bleacher Units	-	-	-	-	1,500	1,500	1,500
		Initiative Sub Total	-	-	-	-	1,500	1,500	1,500
		Economic Development EdmontonTotal	-	24,000	-	1,200	26,890	28,090	28,090
	City Financing								
	General Financing		-	500	-	500	4,090	4,590	4,590
	Other Misc Financing		-	-	-	-	-	-	-
	Tax-Supported Debt		-	9,500	-	-	9,500	9,500	9,500
	External Financing								
	Federal Infrastructure Program		-	-	-	-	-	-	-
	Grants		-	14,000	-	700	13,300	14,000	14,000
	Financing Total		-	24,000	-	1,200	26,890	28,090	28,090

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Edmonton Police Service

Police

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Buildings - Police									
☒	05-60-1352	EPS Training Centre	-	100	-	100	15,400	15,500	15,500
☒	07-60-1356	South West Division Station	-	-	-	-	6,000	6,000	6,000
☒	02-60-1894	Shooting Range Construction Phase II	-	2,050	-	1,550	500	2,050	2,050
		Initiative Sub Total	-	2,150	-	1,650	21,900	23,550	23,550
Police Equipment									
☒	XX-60-1732	Surveillance Equipment Replacement Plan	-	50	-	50	200	250	250
☒	XX-60-1745	Forensic Identification Equipment Repl.	-	-	-	-	170	170	170
☒	06-60-1746	Aircraft Engine Replacement	-	-	-	-	50	50	50
☒	07-60-1750	Microfilm Machine	-	-	-	-	130	130	130
☒	XX-60-1771	Officer Safety & Training Equipment	-	150	-	150	580	730	730
		Initiative Sub Total	-	200	-	200	1,130	1,330	1,330
Technology Equipment - Police Communications									
☒	XX-60-1419	Communications Systems Replacements	-	50	-	50	150	200	200
☒	04-60-1424	Personal Issue Radios	-	-	-	-	3,800	3,800	3,800
☒	01-60-1541	Video Conferencing	-	260	-	260	-	260	260
		Initiative Sub Total	-	310	-	310	3,950	4,260	4,260
Technology Equipment - Police IT									
☒	XX-60-1447	ERNI Expansion	-	250	-	250	1,096	1,346	1,346
☒	XX-60-1461	Police IT Systems - Projects	-	100	-	100	225	325	325
		Initiative Sub Total	-	350	-	350	1,321	1,671	1,671
		PoliceTotal	-	3,010	-	2,510	28,301	30,811	30,811
	City Financing								
	General Financing		-	3,010	-	2,510	28,301	30,811	30,811
	Reserves		-	-	-	-	-	-	-
	Financing Total		-	3,010	-	2,510	28,301	30,811	30,811

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Edmonton Public Library

Public Library

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Buildings - Libraries									
☒	04-20-0002	Northeast Branch Library Design	-	-	-	-	20	20	20
☒	06-20-0002	New Branch Library - Northeast	-	-	-	-	2,680	2,680	2,680
☒♦	03-20-0019	Mill Woods Branch Renovations	-	-	-	-	300	300	300
☒	06-20-0025	Lessard Branch Renovations	-	-	-	-	699	699	699
☒	07-20-0027	Jasper Place Branch Renovations	-	-	-	-	734	734	734
		Initiative Sub Total	-	-	-	-	4,433	4,433	4,433
Library - Self Check-out									
☒	04-20-0026	Public Library Self Service Checkout	-	-	-	-	5,000	5,000	5,000
		Initiative Sub Total	-	-	-	-	5,000	5,000	5,000
		Public LibraryTotal	-	-	-	-	9,433	9,433	9,433
	City Financing								
	General Financing		-	-	-	-	6,958	6,958	6,958
	External Financing								
	Developer / Partner Financing		-	-	-	-	350	350	350
	Grants		-	-	-	-	2,125	2,125	2,125
	Financing Total		-	-	-	-	9,433	9,433	9,433

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Emergency Response

Emergency Response

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Fire Fighting Equipment Update									
☒	03-70-0003	Fire Fighting Equipment Upgrading	-	-	-	-	193	193	193
☒	03-70-0004	Vehicle Equipment Outfitting	-	-	-	-	299	299	299
		Initiative Sub Total	-	-	-	-	492	492	492
Other IT Initiatives									
☒	05-70-0002	Mobile Computing Capability	-	-	-	-	1,107	1,107	1,107
☒	02-70-0009	Records Management System Replacement	-	-	-	-	1,500	1,500	1,500
		Initiative Sub Total	-	-	-	-	2,607	2,607	2,607
		Emergency ResponseTotal	-	-	-	-	3,099	3,099	3,099
		City Financing							
		General Financing	-	-	-	-	3,099	3,099	3,099
		Financing Total	-	-	-	-	3,099	3,099	3,099

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Planning & Development

Planning & Development

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Neighbourhood Infrastructure									
☒	03-17-0327	Fort Road Redevelop. Plan Implementatior	-	500	-	500	28,300	28,800	28,800
☒	03-17-0328	Queen Mary Park Neigh. Infra. Prog.	-	500	-	500	19,000	19,500	19,500
		Initiative Sub Total	-	1,000	-	1,000	47,300	48,300	48,300
Streetscape/Urban Design/Animal Control Facil'y									
☒	01-17-0304	Heritage Trail Circuit	-	100	-	100	-	100	100
☒	01-17-0323	Heritage Valley Green Space Network	-	-	-	-	200	200	200
☒	03-17-0326	118 Ave. Streetscape (78 St.-W.G.Drive)	-	100	-	100	-	100	100
☒	03-17-0329	Rossdale / Downtown Entrance	-	500	-	50	450	500	500
☒	03-17-0331	105 - 107 Ave Downtown North Edge Infra	-	200	-	200	-	200	200
☒	03-17-0332	Downtown East Pedway Connection	-	200	-	200	6,400	6,600	6,600
☒	01-17-1313	Capital City Downtown Plan (C.C.D.P.)	-	3,980	-	3,980	6,065	10,045	10,045
		Initiative Sub Total	-	5,080	-	4,630	13,115	17,745	17,745
		Planning & DevelopmentTotal	-	6,080	-	5,630	60,415	66,045	66,045
	City Financing								
	General Financing		-	5,980	-	5,530	47,015	52,545	52,545
	Local Improvements		-	100	-	100	6,400	6,500	6,500
	Other Misc Financing		-	-	-	-	-	-	-
	Self-Liquidating Debentures		-	-	-	-	7,000	7,000	7,000
	Tax-Supported Debt		-	-	-	-	-	-	-
	External Financing								
	Developer / Partner Financing		-	-	-	-	-	-	-
	Financing Total		-	6,080	-	5,630	60,415	66,045	66,045

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Transportation & Streets

Roads

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
	Arterial Roads								
☒	XX-66-1120	Arterial/Primary Highway Rehabilitation	-	2,308	-	2,308	42,949	45,257	45,257
☒	XX-66-1130	Oiled And Graveled Road Rehabilitation	-	1,437	-	1,437	6,440	7,877	7,877
☒	XX-66-1140	Bridge Rehabilitation	-	-	-	-	8,474	8,474	8,474
☒	XX-66-1191	Arterial Reconstruction Paved	-	3,358	-	3,358	13,145	16,503	16,503
☒	XX-66-1195	Collector Reconstruction Paved	-	1,241	-	1,241	6,067	7,308	7,308
☒	XX-66-1196	Local Roads / Alley Reconstruction Paved	-	12,225	-	12,225	64,383	76,608	76,608
☒	XX-66-1540	Arterial Network Improvements-Res	-	210	-	210	11,643	11,853	11,853
☒	XX-66-1550	Arterial Network Improvements-Commercial	-	-	-	-	3,815	3,815	3,815
☒	03-66-1582	Meridian Street Rail Overpass	-	13,700	-	13,700	-	13,700	13,700
	XX-66-9541	Improvements to Arterial Roads	-	250	-	250	28,000	28,250	28,250
		Initiative Sub Total	-	34,729	-	34,729	184,916	219,645	219,645
	Collector & Local Roads								
☒	XX-66-1112	Neighbourhood Rehabilitation	-	-	-	-	660	660	660
☒	XX-66-1150	Collector Rehab	-	6,777	-	6,777	36,772	43,549	43,549
☒	XX-66-1155	Local/Alley/Crackseal Rehab	-	-	-	-	13,453	13,453	13,453
	XX-66-9156	Mature Neighbourhood Road Rehabilitatior	-	-	-	-	63,150	63,150	63,150
		Initiative Sub Total	-	6,777	-	6,777	114,035	120,812	120,812
	Environmental/Slide Repair/Snow Storage/Other								
☒	XX-66-1960	Environmental Issues	-	1,180	-	1,180	2,882	4,062	4,062
		Initiative Sub Total	-	1,180	-	1,180	2,882	4,062	4,062
	Local Improvements (Roads)								
☒	XX-66-1591	Streetscape Rehabilitation	-	-	-	-	822	822	822
		Initiative Sub Total	-	-	-	-	822	822	822
	Other Initiatives								
☒	XX-66-1160	Survey Mapping And Control	-	-	-	-	113	113	113
☒	XX-66-1170	Yards Rehabilitation	-	-	-	-	24	24	24
		Initiative Sub Total	-	-	-	-	137	137	137
	Strategic Roads								
☒♦	XX-66-1560	Inner Ring Loop	-	1,050	-	1,050	26,125	27,175	27,175
☒	XX-66-1580	Primary/Secondary Highway Connectors	-	200	-	200	32,500	32,700	32,700
☒	XX-66-1921	Planning Studies	-	150	-	150	-	150	150
	03-66-9580	23 Avenue- Gateway Boulevard Interchange	-	-	-	-	74,000	74,000	74,000
	03-66-9582	Whitemud Drive - 17 Street	-	400	-	400	9,600	10,000	10,000
		Initiative Sub Total	-	1,800	-	1,800	142,225	144,025	144,025

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Transportation & Streets

Roads

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Traffic Control & Safety / Streetlighting									
☒	XX-66-1310	Traffic Control Rehabilitation	-	1,506	-	1,506	5,472	6,978	6,978
☒	XX-66-1320	Traffic Safety Improvements	-	609	-	609	6,313	6,922	6,922
☒	XX-66-1330	Streets Safety Improvements	-	500	-	500	415	915	915
☒	XX-66-1360	Street Light Rehabilitation	-	4,628	-	4,628	5,546	10,174	10,174
☒	XX-66-1530	Accessibility - Multi-Use Trails	-	1,460	-	1,460	5,718	7,178	7,178
☒	XX-66-1740	Advance Traffic Management Systems	-	500	-	500	10,919	11,419	11,419
		Initiative Sub Total	-	9,203	-	9,203	34,383	43,586	43,586
		RoadsTotal	-	53,689	-	53,689	479,400	533,089	533,089
		City Financing							
		General Financing	-	53,039	-	53,039	304,650	357,689	357,689
		Local Improvements	-	-	-	-	10,500	10,500	10,500
		Other Misc Financing	-	400	-	400	(400)	-	-
		Reserves	-	-	-	-	-	-	-
		Tax-Supported Debt	-	250	-	250	160,650	160,900	160,900
		External Financing							
		Developer / Partner Financing	-	-	-	-	4,000	4,000	4,000
		Federal Infrastructure Program	-	-	-	-	-	-	-
		Grants	-	-	-	-	-	-	-
		Financing Total	-	53,689	-	53,689	479,400	533,089	533,089

Transit

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
Bus Fleet (Growth)									
☒	XX-66-1780	Transit Vehicles Growth	-	6,793	-	6,793	15,287	22,080	22,080
☒	XX-66-1782	DATS Hybrid Model Lift Van Fleet	-	1,359	-	1,359	5,596	6,955	6,955
		Initiative Sub Total	-	8,152	-	8,152	20,883	29,035	29,035
Bus Systems & Facilities									
☒	XX-66-1340	Transit Safety Improvements	-	45	-	45	339	384	384
☒	XX-66-1394	Electronic Farebox Replacement	-	300	-	300	24,000	24,300	24,300
☒	XX-66-1510	Bus Facilities, Equipment, Systems, Term	-	794	-	794	9,621	10,415	10,415
☒	XX-66-1760	Bus Facilities Equip, Systems, Term	-	500	-	500	12,671	13,171	13,171
		Initiative Sub Total	-	1,639	-	1,639	46,631	48,270	48,270
LRT System & Facilities									
☒	XX-66-1370	LRT Station Rehabilitation	-	1,165	-	1,165	748	1,913	1,913
☒	XX-66-1380	LRT Systems & Equipment Rehabilitation	-	554	-	554	3,431	3,985	3,985
☒	XX-66-1750	LRT Facilities Systems & Equip Expand	-	1,096	-	1,096	22,480	23,576	23,576

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003 - 2007 Capital Priorities Plan

Details Report

Unfunded Capital Plan

Transportation & Streets

Transit

	Project	Project Name	Previously Approved Budget	Approved Budget Request	Prior Years	2003	2004 - 2007	Total	2003 - 2007 Total
		Initiative Sub Total	-	2,815	-	2,815	26,659	29,474	29,474
	Other Initiatives								
☒	XX-66-1520	Computer System Replacement/Development	-	50	-	50	2,527	2,577	2,577
		Initiative Sub Total	-	50	-	50	2,527	2,577	2,577
	South LRT Extension								
☒	XX-66-1770	South LRT (Neal Crawford-Heritage)-Const	-	-	-	-	238,406	238,406	238,406
	03-66-9770	South LRT Ext(Health Sc.- Neil Crawford)	-	-	-	-	130,605	130,605	130,605
		Initiative Sub Total	-	-	-	-	369,011	369,011	369,011
		TransitTotal	-	12,656	-	12,656	465,711	478,367	478,367
	City Financing								
	General Financing		-	12,656	-	12,656	96,700	109,356	109,356
	Tax-Supported Debt		-	-	-	-	123,004	123,004	123,004
	External Financing								
	Developer / Partner Financing		-	-	-	-	246,007	246,007	246,007
	Grants		-	-	-	-	-	-	-
	Financing Total		-	12,656	-	12,656	465,711	478,367	478,367

♦ Denotes Federal Infrastructure Program ☒ Denotes General Financing

2003-7 CPP & Budget

Allocation of $50 Million in Tax Supported Borrowings

Approved Projects for Borrowing as part of 2003 Budget:			
Project Name	***Tax Supported Debt***	***Staging of Construction***	***Description***
South East Police Division Station	$ 11,600	2003 - 2004	To be located in Millwoods
Improvements to Arterial Roads	7,635	2003 - 2004	*Arterial Improvements:* $6.0M: 23Ave: MW - 50St, 153 Ave: 59 st. - 82 st.; *Roadway landscaping $1.6M*: 23 Ave west of 50St., 153 Ave 97st to 82st., 82 st. 128 Ave to 153 Ave, 111 Ave/Mayfield Rd from 149st to 170 ST, 95 Ave west of 170 st., 178 St. N & S of 95 Ave.
Neighbourhood Infrastructure (Roads / Parks)	7,765	2003 - 2004	*Total project costs:* $8.5M (including $700 in local improvement funding); *Road Rehabilitation:* $1.0M Rideau Park; *Road Reconstruction*: $3.2M Brittania-Youngstown; *Neighbourhood Parks $4.3M:* Blackmud, Twin Brooks, Chamberry, Glanstonbury, Miller, Overlanders
Whitemud Drive East (34 Street Interchange)	23,000	2003 - 2005	New Interchange
Total	**$ 50,000**		
Other Projects Considered by Council for Tax-Supported Debt Financing			
Whitemud Drive (17st. Interchange)	$ 10,000	2003 - 2004	New Interchange
Hall D Development	10,000	2004 - 2005	*Total project costs:* $24.0 million including $14 million in pending Partnership Funding Commitment (City Council previously approved this project in principle) Partnership funding is expected soon and this project will be brought back to City Council in 2003 for approval and staging.
Fire Stations (New and Replacement)	12,250	2003 - 2006	*Replacements:* 2003/4 Station #10 127 Ave & 101 St., 2003-5 Station #5 112 Ave & 101 St., 2004-6 Station #8 125 Ave. & 128 St.; *New:* 2005/6 Lake District 167 Ave. 82 St.
Multi-Use Recreational Facility	19,512	2003 - 2006	*Total project costs:* $26.8 million including $7.3 million in partnership funding
Improvements to Arterial Roads	28,250	2003 - 2007	*Arterial Improvements:* 82 St.: 153 Ave - 160 Ave, 34 St.: 34 Ave - 84 Ave, 23 Ave Terwillegar - 142 St., 167 Ave. 82ST. - 88 St., 153 Ave. 50 St. - 59 St., 50 St. 146 Ave. - 153 Ave., 23 Ave Millwoods Rd East - 34 St., Guardian Road/ Lewis Estates Blvd. (North & South of Whitemud Dr.), 34 St. 23 Ave. - 34 Ave.
Neighbourhood/District Park Development	16,647	2003 - 2007	*Total project costs:* $21.4 million including $4.7 million in partnership and reserve financing; *Locations:* Belvedere, South East Soccer Centre, Rutherford and other priority neighbourhoods (based on review of 25 other neighbourhoods)
EMS Stations	16,840	2004 - 2007	Single Start deployment station and the development of 11 Post Stations
Mature Neighbourhood Road Rehabilitation	52,650	2004 - 2007	*Total project costs:* $63.2M including $10.5 million in local improvements funding; *Rehabilitation*: Rundle Heights, York, Patricia Heights, Balwin, Duggan, Delwood; *Reconstruction*: McQueen, Wellington Holyrood)
23 Avenue- Gateway Boulevard Interchange	70,000	2004 - 2007	*Total project costs:* $74.0 million including $4.0 million in developer / partnership funding
Terwillegar Park Development (Southwest Edmonton)	13,100	2004 - 2007	Development of existing site and one footbridge
Senior Centre Consolidation & Upgrading	6,910	2004 - 2007	*Total project costs:* $13.8 million including $6.9 million in partnership funding
South LRT Ext (Health Sc.- Neil Crawford)	43,540	2004 - 2007	*Total project costs:* $130.6 million including $87.1 million in pending partnership funding commitment.

2003-7 CPP & Budget

Allocation of $50 Million in Tax Supported Borrowings

Approved Projects for Borrowing as part of 2003 Budget:

Project Name	Tax Supported Debt	Staging of Construction	Description
South East Police Division Station	$ 11,600	2003 - 2004	To be located in Millwoods
Improvements to Arterial Roads	7,635	2003 - 2004	*Arterial Improvements:* $6.0M: 23Ave: MW - 50St, 153 Ave: 59 st. - 82 st.; *Roadway landscaping $1.6M*: 23 Ave west of 50St., 153 Ave 97st to 82st., 82 st. 128 Ave to 153 Ave, 111 Ave/Mayfield Rd from 149st to 170 ST, 95 Ave west of 170 st., 178 St. N & S of 95 Ave.
Neighbourhood Infrastructure (Roads / Parks)	7,765	2003 - 2004	*Total project costs:* $8.5M (including $700 in local improvement funding); *Road Rehabilitation:* $1.0M Rideau Park; *Road Reconstruction*: $3.2M Brittania-Youngstown; *Neighbourhood Parks $4.3M:* Blackmud, Twin Brooks, Chamberry, Glanstonbury, Miller, Overlanders
Whitemud Drive East (34 Street Interchange)	23,000	2003 - 2005	New Interchange
Total	**$ 50,000**		

Other Projects Considered by Council for Tax-Supported Debt Financing

Whitemud Drive (17st. Interchange)	$ 10,000	2003 - 2004	New Interchange
Hall D Development	10,000	2004 - 2005	*Total project costs:* $24.0 million including $14 million in pending Partnership Funding Commitment (City Council previously approved this project in principle) Partnership funding is expected soon and this project will be brought back to City Council in 2003 for approval and staging.
Fire Stations (New and Replacement)	12,250	2003 - 2006	*Replacements:* 2003/4 Station #10 127 Ave & 101 St., 2003-5 Station #5 112 Ave & 101 St., 2004-6 Station #8 125 Ave. & 128 St.; *New:* 2005/6 Lake District 167 Ave. 82 St.
Multi-Use Recreational Facility	19,512	2003 - 2006	*Total project costs:* $26.8 million including $7.3 million in partnership funding
Improvements to Arterial Roads	28,250	2003 - 2007	*Arterial Improvements:* 82 St.: 153 Ave - 160 Ave, 34 St.: 34 Ave - 84 Ave, 23 Ave Terwillegar - 142 St., 167 Ave. 82ST. - 88 St., 153 Ave. 50 St. - 59 St., 50 St. 146 Ave. - 153 Ave., 23 Ave Millwoods Rd East - 34 St., Guardian Road/ Lewis Estates Blvd. (North & South of Whitemud Dr.), 34 St. 23 Ave. - 34 Ave.
Neighbourhood/District Park Development	16,647	2003 - 2007	*Total project costs:* $21.4 million including $4.7 million in partnership and reserve financing; *Locations:* Belvedere, South East Soccer Centre, Rutherford and other priority neighbourhoods (based on review of 25 other neighbourhoods)
EMS Stations	16,840	2004 - 2007	Single Start deployment station and the development of 11 Post Stations
Mature Neighbourhood Road Rehabilitation	52,650	2004 - 2007	*Total project costs:* $63.2M including $10.5 million in local improvements funding; *Rehabilitation*: Rundle Heights, York, Patricia Heights, Balwin, Duggan, Delwood; *Reconstruction*: McQueen, Wellington Holyrood)
23 Avenue- Gateway Boulevard Interchange	70,000	2004 - 2007	*Total project costs:* $74.0 million including $4.0 million in developer / partnership funding
Terwillegar Park Development (Southwest Edmonton)	13,100	2004 - 2007	Development of existing site and one footbridge
Senior Centre Consolidation & Upgrading	6,910	2004 - 2007	*Total project costs:* $13.8 million including $6.9 million in partnership funding
South LRT Ext (Health Sc.- Neil Crawford)	43,540	2004 - 2007	*Total project costs:* $130.6 million including $87.1 million in pending partnership funding commitment.

Table 5

Five-Year Trends

	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Budget
Assessment					
Total Property Assessment ($billions)	$32.7	$33.7	$36.3	$39.7	$40.5
Single Family Res.-% of total	67.1	68.3	67.8	66.4	66.5
Other Residential - % of total	7.0	6.8	6.8	8.3	8.2
Non-residential - % of total	25.9	24.9	25.4	25.3	25.3
Business Assessment ($millions)	$1,075.5	$1,092.2	$1,129.0	$1,137.4	$1,146.5
Mill Rate Increase (%)					
Property Mill Rate					
Single Family	-11.1%	1.3%	-0.5%	-3.5%	*4.9%
Other Residential	-9.7%	1.4%	-0.5%	-3.5%	*4.9%
Non-Residential	-5.9%	1.9%	0.5%	-3.5%	*4.9%
Business Mill Rate	4.4%	1.8%	2.8	2.4%	*4.9%

* Before market value adjustments.

	1999 Budget	2000 Budget	2001 Budget	2002 Budget	2003 Budget
Tax-supported Operating Revenue ($ Millions)					
Property Tax Revenue	$317.0	$327.9	$346.3	$361.4	$379.2
Business Tax Revenue	66.4	68.7	71.3	76.2	79.6
Payment-in-lieu Revenue	15.0	15.3	16.4	16.1	13.9
Total Tax Revenue	$398.4	$411.9	$434.0	$453.7	$472.7
% of Total Revenue	*55.9*	*55.2*	*55.2*	*54.7*	*55.7*
Department & Corporate Revenue					
User fees & fine revenue	$165.6	$180.9	$192.7	$208.0	$219.1
% of Total Revenue	*23.2*	*24.2*	*24.5*	*25.1*	*26.1*
Utility Contribution, Franchise fees & EdTel Endowment Fund	$89.7	$90.0	$91.8	$96.3	$83.1
% of Total Revenue	*12.6*	*12.1*	*11.7*	*11.6*	*10.0*
Grants	$21.1	$20.0	$21.6	$23.6	$25.0
% of Total Revenue	*3.0*	*2.7*	*2.8*	*2.8*	*2.9*
Other Revenue	$37.7	$43.3	$45.3	$48.3	$44.9
% of Total Revenue	*5.3*	*5.8*	*5.8*	*5.8*	*5.3*
Subtotal	$314.1	$334.2	$351.4	$376.2	$372.1
Total Revenue	$712.5	$746.1	$785.4	$829.9	$844.8
Grants ($ Millions)					
Operating	$21.1	$20.0	$21.6	$23.6	$25.0
Capital (Actuals-'99, '00, '01; Budget-'02,'03)	$64.4	$87.9	$84.3	$89.7	$86.5
Reserves ($Million)					
Transfer From	$100.2	$95.9	$132.2	$125.2	$139.4
Transfers To	$1.7	$3.4	$3.1	$3.1	$1.3

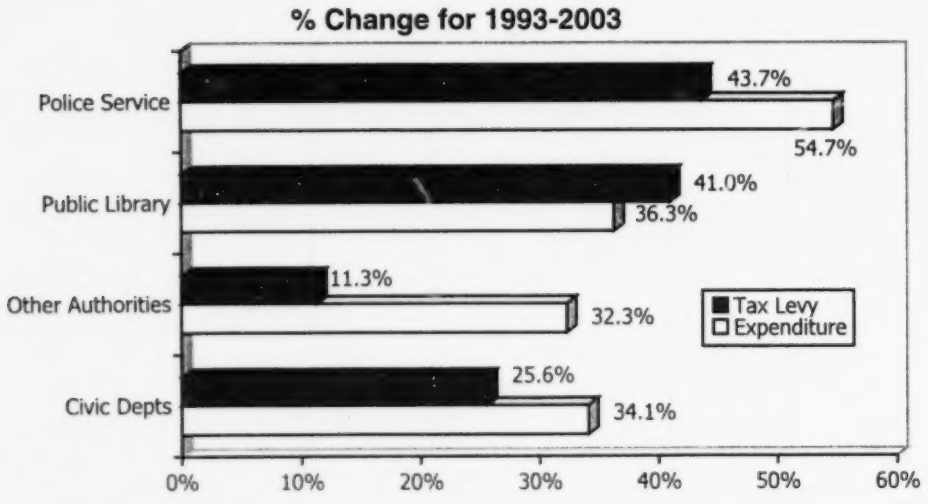
	1999 Budget	2000 Budget	2001 Budget	2002 Budget	2003 Budget
Tax-Supported Operating Expenditures & Transfers ($Millions)					
Authorities	$159.5	$166.5	$185.2	$198.1	$213.3
Civic Programs	490.6	525.9	564.6	603.5	623.8
Corporate Programs	162.7	149.6	167.8	156.2	147.2
Total Tax-Supported Expenditures & Transfers	$812.8	$842.0	$917.6	$957.8	$984.3
Personnel Costs as % of Expenditures & Transfers	52.8%	53.5%	53.9%	55.3%	56.0%
Full-Time Equivalents					
Civic Depts & Drainage Services	6,750	6,907	7,007	7,195	7,343
Boards & Authorities	2,086	2,136	2,148	2,179	2,246
Total Full-Time Equivalents	8,836	9,043	9,155	9,373	9,589

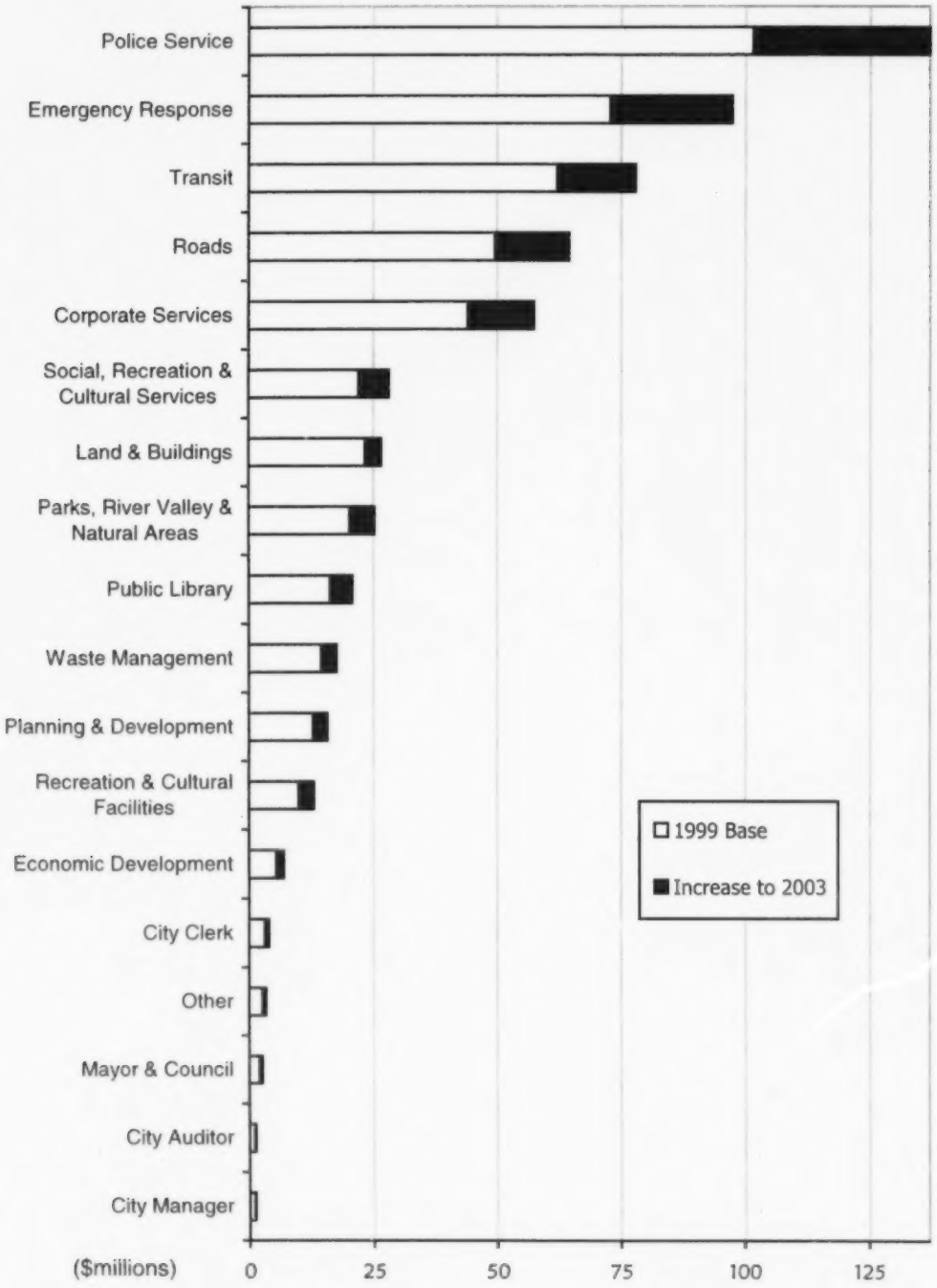
	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Budget
Long Term Debt ($ Millions)					
Long Term Debt-GROSS	$1,597.2	$1,512.0	$1,551.3	$1,482.5	$1,435.6
Self-liquidating (including EPCOR)	$69.7	$55.3	$41.2	$26.0	$24.1
Tax-supported					
Long Term Debt–Net of Sinking Fund	$1,258.7	$1,125.9	$1,115.1	$993.5	$892.7
Self-liquidating	$69.7	$55.3	$41.2	$26.0	$24.1
Tax-supported					
Population (Millions)					
City of Edmonton	648	658	666	677	689
Census Metropolitan Area	910	923	938	954	972
Building Permit Value (Millions)					
Low					900
High	658	787	905	1142	1,000
Housing Starts					
Single Family	2,141	2,137	2,815	4,157	3,200
Multi-family	1,791	1,628	1,996	4,664	3,530
Total	3,932	3,765	4,811	8,821	6,730

Sources of data: Socio-economic Forecast dated September 2002, City Financial Statements

Graphical Budget Trends

The following graph shows the percentage change in tax levy and in expenditures from 1993 to 2003 for Public Library, Police Service, Other Authorities, and Civic Departments.



The departmental restructuring of 1997 had a major impact on the distribution of City services among the civic departments. As such, a more specific breakdown of trends for civic departments is done over the five years 1999 to 2003, in the next section.

Tax Levy Change For All Programs 1999-2003 ($millions)